



THE URAL BANK
FOR RECONSTRUCTION AND DEVELOPMENT

ANNUAL REPORT 2010
ГОДОВОЙ ОТЧЕТ 2010





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DEVELOPMENT STRATEGY



Anton Yu. Solovyev, President UBRD

Priority to retail business

In the second half of 2009, the economy started to recover, and in 2010 Russia's GDP grew 4 %. The country continued to demonstrate fairly good performance in such indicators as budget deficit, external debt and unemployment. The situation was supported by favourable trends in commodity markets, the main driver of economic growth being better-than-forecast oil prices. Although domestic consumer and investment demand has not yet grown strong enough to become a 'locomotive', in a range of formal indicators the Russian economy is demonstrating recovery from recession.

Consumption levels remained relatively stable: retail sales dropped by about 10 % in real terms, whilst the 'real' household income decreased 5 % only, and in the 4th quarter of 2009 it started to grow steadily.

With the state supporting the systemically important banks during the crisis along with households tending to save more, personal customer deposits have become the biggest source of finance for financial institutions. According to the Bank of Russia, 2010 has become the most successful year for financial institutions. In comparison with the pre-crisis year of 2007 when bank profits amounted to RUR508.1 billion, in 2010 profits proved to be higher by 8.2 % at RUR550 billion.

Banks have created sufficient provisions for loan losses, loan and deposit interest rates have been steadily decreasing, and the situation in the bond market has been favourable. The assets of the banking sector have grown over the year 14.9 %, and bank equities have grown 2.4 %. With growth in banking business, competition for quality customers has resumed.

Along with business growth, another key tendency in bank development is the strengthening of risk management systems by the Russia's systemically important banks, particularly at the level of credit portfolios. This contributes to credit quality improvement, interest rate reduction and increasing competition.

In this environment, UBRD has demonstrated dynamic growth. The Bank's assets have increased over 2010 by 21.6 % (to RUR71.9 billion.) 🏆 and equity by 5.5 % (to RUR6.8 billion), which is a lot better than the market average. These indicators confirm that we are one of the key banks in the Urals. Considering the fact that around 15 % of Russia's population live in our "home" region, a major concentration of both large and medium and small business, UBRD has good prospects for further development.



In 2010, Bank's assets increased 21.6% to RUR71.9 billion.

Chairman of the Executive Board

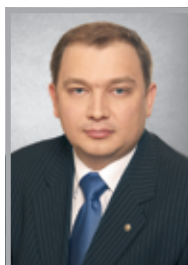


ANTON YU. SOLOVYEV
President, UBRD

Members of the Executive Board



ALEXEY V. IKRYANNIKOV
Vice-President,
Director, Corporate Services Department



ALEXEY G. KROKHIN
Vice-President



YURI P. MIRONOV
Vice-President,
Director, Department of Operations
and Banking and Information Technologies



ALEXEY YU. OVCHINNIKOV
Vice-President,
Director, Department of Retail Services



ALEXANDER V. PLASTININ
Vice-President,
Director of Treasury



MARAT R. SIRAZOV
Chief Accountant



VADIM V. KHLBNIKOV
Vice-President,
Director, Risk Management Department

Board of Directors

Chairman of the Board

IGOR A. ALTUSHKIN

Member of the Board

IRINA N. GAIVORONSKAYA

Member of the Board

OLEG A. MEDVEDEV

Member of the Board

ANTON YU. SOLOVYEV

Member of the Board

DMITRY YU. SABUROV

Main Shareholders

List of shareholders who own 5 percent and over of shares in UBRD JSC as of 31.12.10.

RUSSIAN FEDERAL PROPERTY FUND,

a specialized public institution operating under the Government of the Russian Federation.

The Russian Federal Property Fund was established in 1992 in accordance with the Law of the Russian Federation «On Privatisation of State-Owned and Municipal Enterprises in the Russian Federation». Currently, the Fund functions as a specialized financial institution under the Government of the Russian Federation in accordance with the Decree of the Government of the Russian Federation dated 25 December 2002 No.925 «On the Russian Federal Property Fund». The Decree approved of the Charter of the Russian Federal Property Fund, according to which the Russian Federal Property Fund is a federal public institution established under the legislation of the Russian Federation for selling privatised federal properties, for disposing of properties arrested by way of enforcing court decisions or acts of agencies authorized to make decisions to levy execution on property, and for disposing of and realizing confiscated, moveable ownerless, seized and other properties appropriated by the state on grounds provided for by the legislation and other normative legal acts of the Russian Federation.

VSEVOLOD V. LEVIN

Citizen of the Russian Federation

NADEZHDA G. KHRAMOVA

Citizen of the Russian Federation

IGOR A. ALTUSHKIN

Citizen of the Russian Federation

IRINA N. GAIVORONSKAYA

Citizen of the Russian Federation

VLADIMIR V. PECHENENKO

Citizen of the Russian Federation



CORPORATE CUSTOMERS

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The richest business family

According to Forbes, the richest business family in the world is the Walton Family, whose wealth is estimated at US\$79.8. The founder of the empire, Sam Walton, opened his first variety store in Arkansas, US, in 1962. Today Wal-Mart is the US largest retailer with a sales turnover of US\$118 billion. It has 2,399 stores and 625 international divisions. The wealth of Sam Robson Walton, current Chairman of the Board, is estimated at US\$15.8 billions.



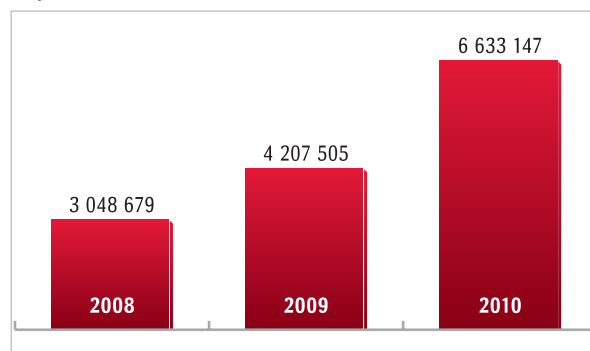
After twenty years of successful operation on the market of financial services for business the Ural Bank for Reconstruction and Development is justly considered one of the most reliable banks in Russia. The results for 2010 confirm that high quality customer services and advanced information technologies render UBRD an indispensable business partner and its extensive financial potentialities a driver of economic growth. The Bank enjoys the trust of more than 40,000 companies across the country, and its credit portfolio in the corporate segment has grown over 2010 by 38 %. The development of topical and competitive offerings has become a basis for UBRD's achievements.

Account opening. Business banking. Online finance management.

Business banking is a driver for any business because settlements with contractors, counterparties and partners are an integral part of its daily activities. In 2010, the Bank simplified considerably access to this most popular service for business by cancelling commission for opening a transaction account. It has become possible for businesses to open an account at any of the UBRD's offices free of charge whilst enjoying all service benefits, such as speedy payment processing, advantageous tariffs and the possibility of contributing cash at any office of the Bank (if the «Unified Cash Service» option is included). When opening an account, customers may choose to be connected to free Internet Bank remote account management option and SMS Banking notification service.

Changes in Liabilities

(balances in corporate customer accounts at year-end, RUR'000)



Internet Banking is gaining growing popularity among customers who seek efficient corporate finance management. In 2010, UBRD continued enhancing the level of security for transactions conducted by customers through the Internet Bank system. Specifically, businesses were offered a new facility for storing their electronic digital signature (EDS) private keys, principal information ensuring the protection of transactions. The Smart Card is similar in functions to USB token and presents a smart chip plastic card. The Smart Card is unique in terms of size and shape, making it more convenient for keeping: the card fits well in an ordinary wallet whilst being as secure as the USB token.

In 2010, the Internet Bank with provided with a new service, Financial Control Centre. 🏆 Thanks to this Centre, a group of companies may operate in a single financial 'space': financial documents and directories are accessible in the common Internet Bank system. This service makes it pos-



The Financial Control Centre was set up to make services more convenient for companies having remotely located divisions, branches and subsidiaries.

sible to use many digital signature keys, enabling all companies within one group to sign and edit financial documents without having to enter a separate Internet Bank each time. Last-year's achievements have shown that the solutions that the Bank is offering to business in the area of remote finance management are timely and popular. The number of corporate customers who prefer online control is growing whereas the proportion of classical services is rapidly reducing. ★ These changes are a result of efforts to expand the Internet Bank functionality and to enhance transaction security. Given these criteria, the Bank intends to further enhance the remote services offered. In 2011, we will continue improving the business banking package deals allowing for various business needs with emphasis on service quality and speed.

★ In 2010, more than 75% of companies chose paperless service technologies.

Corporate customer financing

The year 2010 was marked by growing active operations with corporate customers. Under favourable economic conditions, business started to experience increasing needs for loan funds for both current operations and long-term investments. The principal objective of the Bank regarding active operations (lending, bank commitments, leasing services) has been to increase the credit portfolio whilst maintaining its quality. Over the year, UBRD's credit portfolio grew by 38 % (as at 01.01.2010 it amounted to RUR17,800,665,000; as at 01.01.2011 it increased to RUR 24,476,731,000) as a result of the carefully planned and balanced corporate customer lending policy.

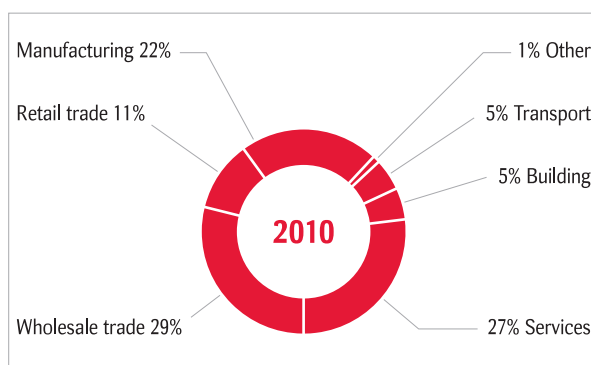
Growth in lending to corporate customers

	2009	2010	Gain, %
Credit portfolio, RUR'000	17 800 665	24 476 731	38%
Number of loans issued	1 130	1 404	24%

Financing small and medium business was one of the Bank's strategies in the corporate customer segment of the market, and its development has been given special attention.

Firstly, financing service provision within the framework of the Small and Medium Business Lending Programme has been cardinaly changed. The Bank gave up centralised reviewing of loan applications. This has enabled the Bank to fully acknowledge all of the regional business specifics, allow for the needs of each customer in the course of review, and, based on this, make decisions locally, at a Bank office. Secondly, the Bank has considerably expanded the product range within the Small and Medium Business Programme and has liberalized lending terms and conditions. In the context of the above Programme, in 2010 loans to businesses were provided both against security and without it. Small and medium businesses have been enabled to obtain finance for investment purposes and for longer term – up to 5 years, and the credit ceiling was raised to RUR30,000,000.

Loans to small and medium businesses in 2010, by sector (in loan amount terms)



Overdraft. In 2010 the Bank offered to its customers a wide range of loans in the form of overdraft, a good opportunity for customer of any category to use current financing options, including without collateral. Importantly, the overdraft facility has retained all the lending benefits made available to small and medium businesses: a simplified package of documents and a short application review period of no more than 5 days.

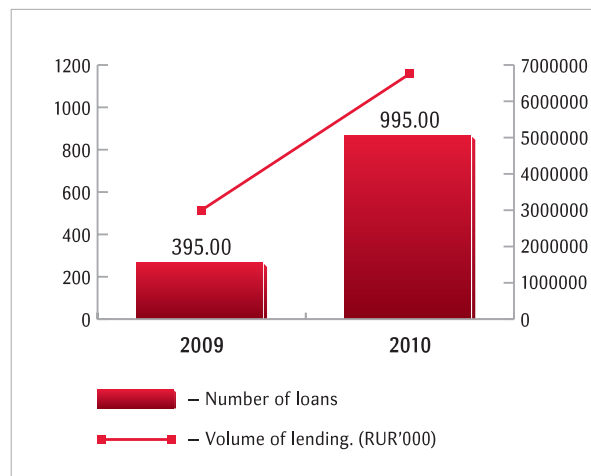
Score-based credit. In the second half of 2010, UBRD resumed issuing score-based loans under the Small and Medium Business Lending Programme. Being aware that actively operating companies often experience a need for borrowed funds (particularly during the "peak" business season), the Bank placed emphasis within its new credit facility As "Business Hit" does not require the provision of collateral, the package of documents is made as simple as possible, and funds may be received for any purpose within 2-3 days. Efficiency in applying and obtaining a loan has immediately rendered this product very popular among businesses in all regions where the Bank is present.

Active lending to small and medium business has become possible owing, among other things, to government support.

Collaboration with the Russian Bank for Development and with Sverdlovsk Regional Small Business Fund has enabled the Bank to assist companies in obtaining finance on beneficial terms, including for the implementation of innovation and modernisation projects.

As a result of the efforts to make lending terms and conditions more attractive under the Small and Medium Business Lending Programme, the Bank has increased its credit portfolio at year end 1.5 times against this indicator at the beginning of the year.

Growth in lending to small and medium business



Leasing. In 2010, the Bank expanded leasing options within the framework of the Small and Medium Business Lending Programme to include cars and commercial transport vehicles, both new and second-hand ones, special equipment, new serial equipment, and real estate. UBRD's interest in this type of lending was caused by market developments, whereby small and medium businesses started to return to their investment projects suspended during the crisis, leasing being one of the major financial instruments for them in terms of plant and equipment renewal. Favourable terms and conditions offered by the Bank have caused steady demand for this type of finance from customers.

Bank commitments. In 2010, demand for bank commitments was stable. The Bank introduced a uniform product range for its corporate customers, including all types of bank commitment: bid bonds, payment and advance payment guarantees, performance guarantees, accelerated VAT recovery guarantees, and customs guarantees. In 2010, UBRD was included into the Register of Banks and Other Financial Institutions that have the right to issues guarantees with regard to customs payments for the benefit of the Federal Customs Service. This recognition, confirming Bank's conformity to statutory requirements, has allowed the Bank to expand the list of types of guarantee that may be issued to customers.

In its new credit facility «Business Hit», UBRD places emphasis on speedy decision making. Now businesses can apply for a loan on-line at www.ubrr.ru, and receive a preliminary answer within 1 day.

The same year, the Ural Bank for Reconstruction and Development was included into the list of banks that may issue a guarantee needed for accelerated VAT recovery according to Article 176.1 of the Tax Code of the Russian Federation. 🏆

Unified workstation. Financial service provision, tailored approach and efficient response to customer needs are impossible without advanced technologies, which allow the Bank's history of customer relations to be taken into account and customer's prospects to be evaluated. In the reporting year, UBRD continued to improve its loan application processing and loan contract monitoring technologies. The introduction and development of a lending officer unified workstation in the SAP Workflow format has enabled lending officers to retrieve full information about a customer and history of his/her relationships with the Bank: data on all credit products utilized by the customer, the current state of indebtedness, and current and scheduled payments. Technological improvements in lending allow the Bank to ensure a comprehensive approach to customer servicing and optimise service time.

Technological improvements and emphasis on intensive on-line communication with customers will be one of the important areas of development in the corporate customer segment in 2011. Promotion of special offerings, additional options and services, and active customer communities – these efforts are all aimed at strengthening collaboration with customers, making it more effective and fruitful, and expanding the framework of relationships between the Bank and the customers without limiting it exclusively to financial service provision.

Business communication on a new level

In 2010, the Bank continued activities within the UBRD's Business Club project. Information Technologies for Accountants, Corporate Legal Protection, Banking Instruments for Increasing Working Capital, Superior-Subordinate Relationships – these are just a few of the themes that presented a good occasion for Business Club participants, Bank's corporate customers, to get together. The companies that attended the workshops organised by UBRD provided very positive feedback concerning the relevance and use of the information presented, the professional level of the speakers and the possibility to receive answers to difficult financial questions from UBRD experts and invited professionals. In 2011, emphasis in the Business Club programme will be made on online communication involving, in particular, the introduction and development of webinars. The webinar technology will enable bank customers in other regions to take part in UBRD's effective training events without leaving their offices and join the project at any place where there is Internet access.

In 2010, the Ural Bank for Reconstruction and Development issued 2.3 times more bank commitments than in 2009, with total commitments issued being 3.3 higher than for the prior year.





PERSONAL CUSTOMERS

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A record-breaking number of credit cards

Walter Cavanagh of Santa Clara, California, USA, has 1,397 individual credit cards, which together are worth more than \$1.65 million in credit. He keeps them in the world's longest wallet, which is 76.2 m in length and weighs 17.49 kg.

By way of realizing its retail business strategy for 2010, the Ural Bank for Reconstruction and Development has been increasing the retail share in its operations. Along with the introduction of such essentially new services as remotely managed bank deposits and credit and co-branded cards, the Bank has been improving and developing accompanying services, such as remote access systems, the network infrastructure, and alternative sales channels (off-bank sales points). Over the year, the customer base has been strengthened and expanded by attracting new clients and developing loyalty programmes for current customers. These efforts in aggregate have enabled the Bank to outperform the targets and strengthen positions on the market of retail banking services.

Bank cards: new payment and saving opportunities

From the very beginning of 2010, a high pace of development was set in the retail business of UBRD. Already in the first quarter of the year, customers were offered essentially new card products – remote bank deposits (RBD)★. This service made it possible to improve cross-selling technologies and mutual customer base integration. On this basis, service package offerings were promptly developed to enhance the remote deposit facility, which were offered for sale on SAP CRM platform in April.

★ In 2010, more than 12,500 various RBD packages with RBD were sold with a resulting aggregate profit of around RUR6.5m.

The technological edge created in 2009 allowed the Bank to offer competitive and even unique products to consumer bank card holders. Among these products are, in particular, cards issued jointly by such partners as CLUB 66 and the Ural Airlines. Efforts to increase sales and package offerings on the basis of these co-branded cards have enabled the

Bank to increase the share of consumer cards in the Bank's portfolio from 7 to 11 percent. In 2010, the card business of the Ural Bank for Reconstruction and Development experienced changes that were not characteristic of the majority of Russian banks★ (Fig. 1).

★ UBRD demonstrated steady growth in performance indicators in the high-yield segments of the market (as of 01.01.2011, the proportion of credit cards amounted to 7 %, loan repayment cards to 46 %, salary cards to 39 %, and other consumer cards to 11 %).

Figure 1 shows separately the segment of credit cards with a grace period, which the Bank started to sell in March 2010, for the first time in its history. The number of new clients and income from this product was growing in geometric progression throughout the year. More than 32,000 credit cards were sold over 9 months.

Figure 1.
Breakdown of Active Bank Cards by Type

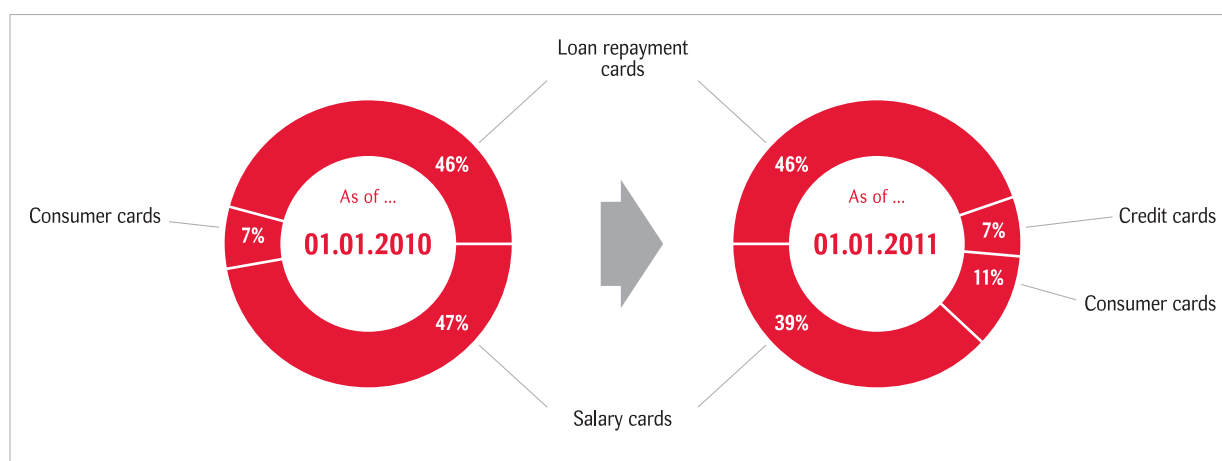


Figure 2.
Bank card issuance in 2010

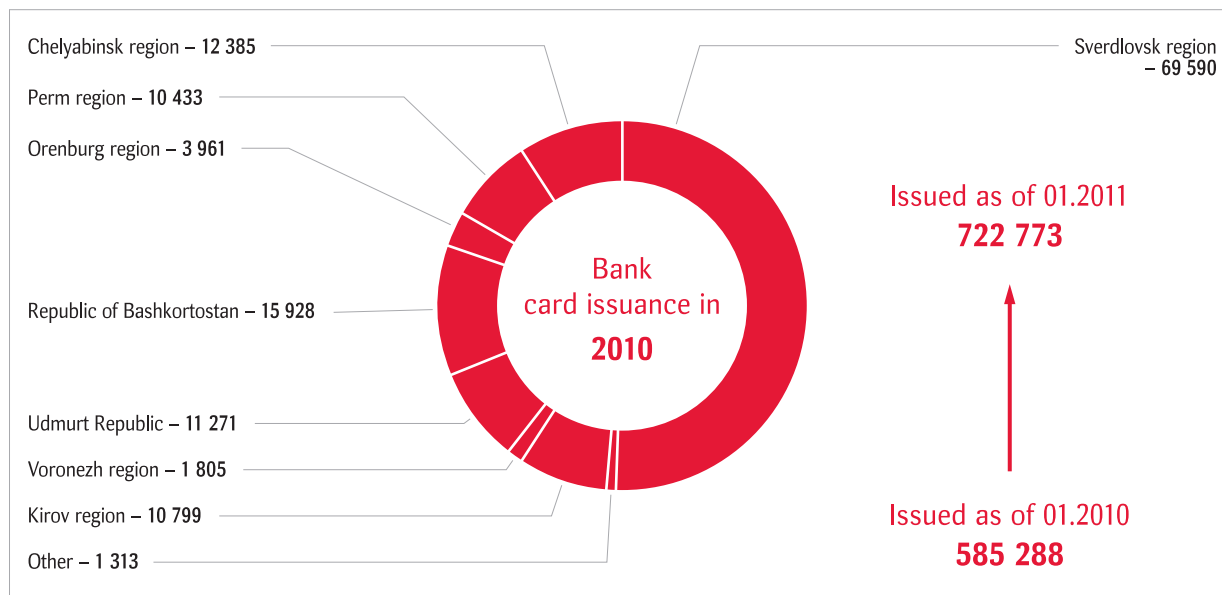


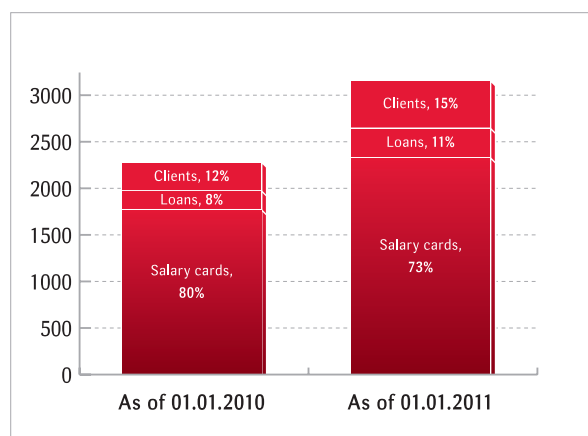
Figure 2 shows the growth in the total issuance of bank cards by region over 2010.

As many as 217 new ATMs were installed to provide services to the holders of bank cards, the number of which grew over the year by 24 %.

In order to successfully accommodate the escalating number of cards in circulation, the Ural Bank for Reconstruction and Development has been giving steadfast attention to the plastic card infrastructure. Besides installation of cash dispensers and terminals, the number of POS systems was increased by 85 over the year (at year end, the total number of POS systems amounted to 289).

Alongside a general increase in the quantitative indicators of the card business, noteworthy is a growth in customer account balances (Fig. 3). The development of consumer products and efforts to encourage cashless turnover in plastic cards has considerably improved the balance quality and quantity (by 80%).

Figure 3.
Balances in card accounts, RURm.



Towards the end of 2010, UBRD's own stock of ATMs increased to 527, 47% of which accept cash.

Utmost convenience and record breaking speed: bank payments

In 2010, the Bank was steadily expanding its list of organisations for the benefit of which personal customers can make payments, enhancing in parallel the payment network. As a result, the Bank's contractual base with service providers increased by 200 contracts, and the number of organisations

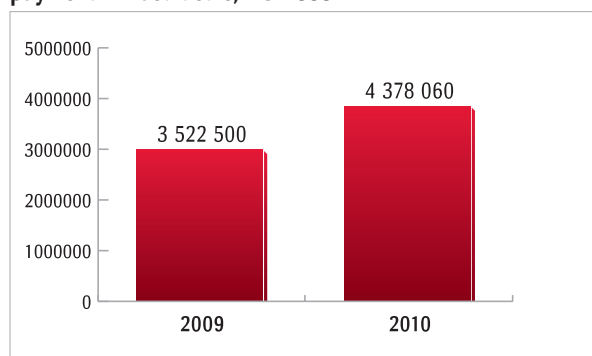
payments to which are made through the Telebank remote account management system increased 3.5 times.

Also, in 2010 UBRD started to set up its own payment terminal network, and by year end the Bank's offices had 79 cash-in terminals accepting cash payments for the benefit of various organisations. These efforts have enabled the Bank to increase the number of payments processed through its own infrastructure by 30% 🏆.

Number of payments processed through Bank's payment infrastructure	2009		2010		Increase in number of payments	Change, as %
	number of payments	as %	number of payments	as %		
Bank's cash points	903 285	40%	1 112 714	38%	209 429	+23%
Bank's remote payment options (ATMs, Telebank, payment terminals)	1 367 235	60%	1 842 439	62%	475 204	+35%
TOTAL	2 270 520	100%	2 955 153	100%	684 633	+30%

Volumes of payments processed by the Bank through its own payment acceptance infrastructure have increased in absolute terms by more than RUR850m.

Volumes of payment processed through Bank's own payment infrastructure, RUR'000



Thus, the principal achievements of the Bank in 2010 may be summarized as follows:

- expansion of the Bank's own payment processing infrastructure, provision of an extended range of options to customers with regard to payment for goods/works/services, including by remote payment channels (cash dispensers, payment terminals, Telebank Internet-based system). The proportion of remote payments in 2010 amounted to 62 % of total payments.
- an increase in the number of organisations for the benefit of which payments may be made, and faster payment processing and provision of information to organisations on received payments (the majority of payments are performed in real time), all contributing to growth in the number of payments.

Growth has been highest (35 %) in the category of payments made through the services that enable customers to manage their accounts remotely (ATMs, Telebank Internet-based system, payment terminals).

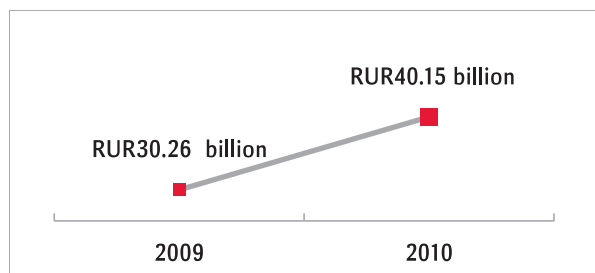
Reliability and innovation – new «deposit rules»

In the BRC rating of top 500 Russian banks in terms of personal customer deposits for 2010, UBRD ranks among the top thirty largest Russian banks and occupies 24th place among federal banks in terms of personal customer deposits. Among the financial institutions of the Ural region, UBRD invariably occupies leading positions in this indicator.

Over 2010, the portfolio of personal customer fixed-term deposits grew by 9,892.18m in rouble terms (by 32.69%). ★

★ The portfolio of UBRD's fixed-term deposits as of 01 January 2011 amounted to 40,152.87m in rouble terms.

Portfolio of fixed-term deposits



Thanks to its broad network of branches, UBRD is able to accept deposits from personal customers in Sverdlovsk, Chelyabinsk, Kirov, Voronezh, Orenburg, Saratov, Belgorod and Perm regions, in the Udmurt and Bashkir Republics, and in Moscow.

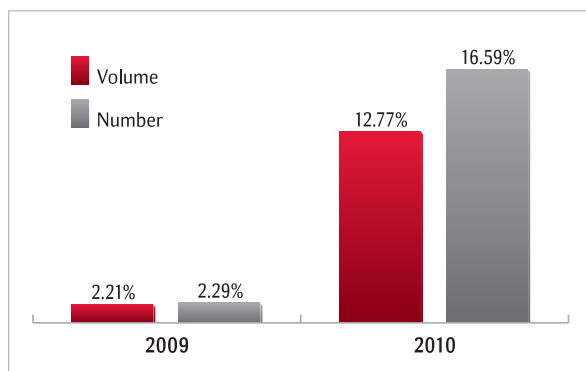
To maintain leading positions in the market of personal customer deposits, UBRD monitors market changes in all regions where the Bank is present and reviews the savings needs of the population. Given a new market context, the Bank is developing measures to ensure loyalty and new deposit products meeting depositor needs.

The Bank's timely response to changes in the market of personal customer deposits has allowed UBRD to not only increase its portfolio of fixed-term deposits by 32.69 % but

also optimise interest expenses (the portfolio rate was reduced by 3.62 percentage points).

Highly popular in UBRD's range of deposits in 2010 were those managed through the Bank's ATMs and Internet (Telebank system). The possibility of 24-hour access to cash and additional bonuses in the form a higher interest rate provoked lively interest among customers. As of 01.01.2011, the proportion of deposits managed through the Bank's ATMs and Telebank amounted to 12.77% of the personal customer deposit portfolio.

Growth in remotely managed deposits



For the purpose of increasing UBRD brand awareness and expanding the customer base in such regions as Voronezh, Orenburg, Saratov, Belgorod, and Perm, and in Udmurt and Bashkir Republics, the Bank launched a special programme, «Distinguished Guest», which has enabled the Bank to attract the attention of customers of other banks 🏆.

To increase loyalty among its customers, the Bank held prize drawings and promotion campaigns:

1. from 18 November 2009 to 28 February 2010 the Bank held a campaign, «New Year Miracles». When opening a deposit account, customers participated in an immediate cash prize drawing (from 100 to 3 000 roubles).
2. from 30 August 2010 to 2 September 2010, the Bank held a campaign, «A Profitable Dub», in which a customer who had «20» in any of his/her banknotes' numbers had a bonus in the amount of 20 % of that banknote's denomination added to his/her amount of deposit on the day the deposit was made. The share of

Within a short period of time the programme secured a substantial increase in personal deposits (59.11% of the growth in these regions).

new customers opening deposits during the campaign increased 2.7 times.

These efforts have enabled the Bank to increase its deposit portfolio by increasing the customer base by attracting new customers and retaining the existing ones.

For any needs, «here and now». Retail lending

With demand for consumer loans getting stronger, the Bank has been working to expand volumes of lending and improve service quality, specifically:

1. Attract new customers to the existing lending products.
2. Retain the existing customer base by developing loyalty programmes for borrowers with a positive credit history, depositors, card holders, and employees of organizations that have concluded payroll contracts with the Bank.
3. Engage new segments of borrowers by offering new lending products.
4. Expand the range of lending services.
5. Use new sales channels.

As before, for attracting new customers the Bank maintained competitive lending terms and conditions throughout the year. In response to the market, the rates were made more attractive to customers and the processing more accessible and faster. Customers have noted positive changes, first of all, with regard to uncovered loans, which had been given priority in the Bank's retail lending strategy for 2010. Interest rates for this product were repeatedly lowered, maturities increased to 60 months, and requirements as to collateral liberalised. Besides, customers were offered a new, convenient service – application for a loan by phone or through the Bank's web-site, which enables customers to know the decision quickly and have a lending limit set without visiting a bank office.

The needs of the Bank's current customers were also given due attention. They were offered loan products on beneficial terms and conditions with a personal lending limit. Customers were informed of these possibilities by SMS-messages and information posted on cash dispenser checks.

These activities were made possible by SAP CRM software, which allows the Bank to segment customers accurately, offer certain products to certain segments, and monitor the effectiveness of these offers.

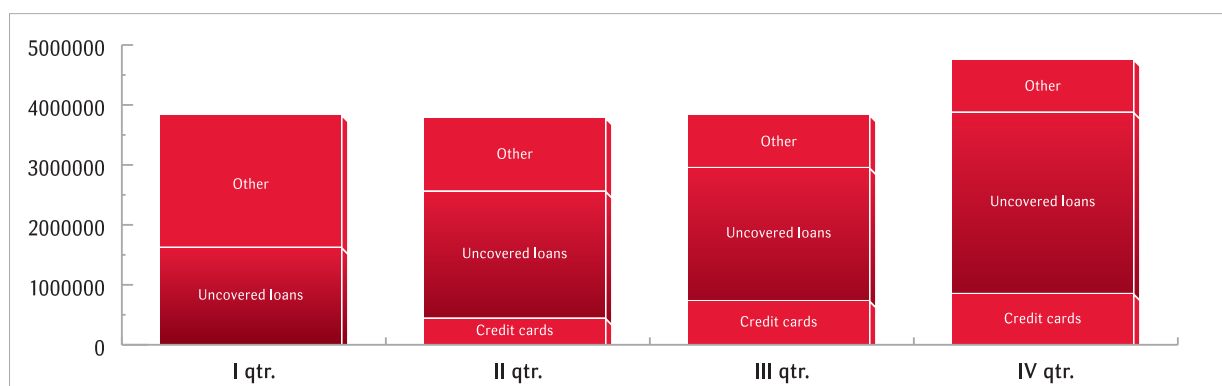
Consumer credit indicators

	2009	2010	Variance	Rate of growth
Number of new applications	128 346	277 455	149 109	+ 116%
Number of loans granted	59 033	155 645	96 612	+ 164%
incl. credit cards		32 362		
Loans issued, RURm	12 890,65	16 105,04	3 214,39	+ 25%
incl. credit cards (limits), RURm		1 216,94		
Loan portfolio, RURm	11 496,67	15 373,22	3 876,55	+ 34%

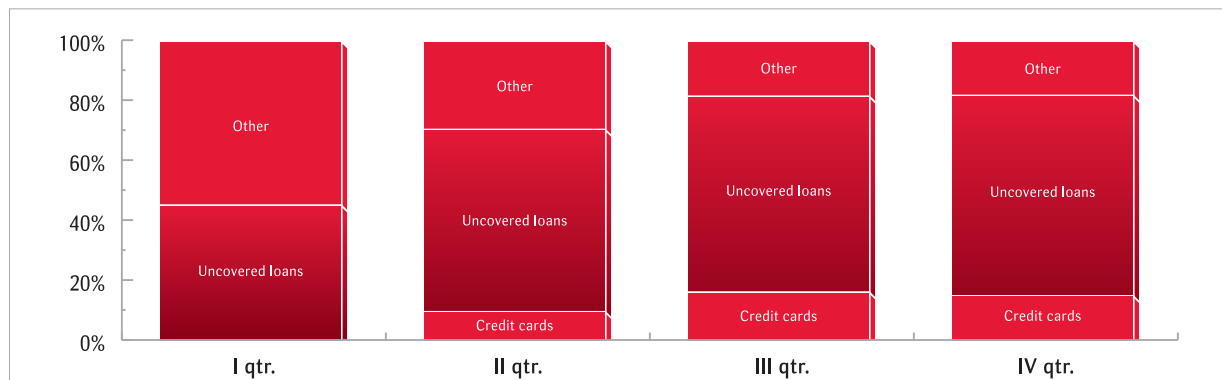
Volume of loans issued, RUR'000

		I qtr.	II qtr.	III qtr.	IV qtr.	Total
TOTAL		3 844 276	3 793 045	3 809 513	4 658 204	16 105 038
incl.	Credit card (limits drawn down)	7 529	261 455	574 391	663 249	1 506 624
	Uncovered loans	1 705 504	2 303 156	2 492 050	3 148 180	9 648 892
	Other	2 131 242	1 228 434	743 072	846 774	4 949 522

Loan amounts issued, RUR'000



Breakdown of loans issued



The successful launch of the new lending product, credit card with a grace period, has enabled the Bank to capture a new segment on the market. The tariffs for this card were developed allowing for the needs of borrowers of different categories, both Bank's current customers, including ones with a credit history, and first-time applicants.

Also, by way of developing alternative sales channels, UBRD launched the project "Development of Off-Bank Sales

Points" and "Agency Sales". To improve customer service quality and reduce loan processing times, a shorter version of the application form has been developed.

Salary cards – a comprehensive approach to personal finance management

In 2010, a lot of attention was given to payroll projects. In addition to receiving salaries to a bank card, employees of companies that have a payroll project at UBRD may take advantage of the Bank's other products on special terms and conditions, for example, borrow a loan. The dynamic expansion of the Bank's bank card infrastructure involving both the Bank's own ATMs and other banks' networks ("Alfa-Bank" and "Investbank", in particular) has promoted the introduction of UBRD's payroll projects at companies located in scattered or remote sites and, also, in regions that are new to the Bank. At year end, the number of organisations whose staff received salaries through the Bank increased by 750 (a total of 2,680 organisations as at 31.12.2010). The number of new active accounts into which salaries are transferred, has increased over the year by 32,000 (a total of 191,000 accounts as at 31.12.2010). Total salaries transferred to active card accounts grew over the year by RUR970m.



TREASURY – OPEN MARKET OPERATIONS

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The largest gold coin

The largest gold coin was bought by a Spanish precious metal company at a rarest auction in Vienna for €3.27m. The coin weighs 100 kg and measures 53 cm in diameter and 3 cm in thickness. It is one of the five Canadian Maple Leaf coins with a face value of CAN\$1 million introduced by the Royal Canadian Mint, which were immediately sold out.

The year 2010 was one of massive record breaking for the Bank in various spheres of business. All of UBRD's achievements were associated with three business components: geographic expansion in service provision, risk control and reduction, and enhanced service provision technology. This is equally applicable to open market operations as well. The Bank started to provide investment services in two more regions apart from Ekaterinburg. UBRD's presence in the currency market has also been expanded. Preparations have been carried for bond offering on behalf of the Bank. The Internet trading system has been upgraded.

Investment services

Geographic expansion and technological evolution

In 2010, UBRD began to promote its investment services in other regions. From now on, UBRD's customers in the Southern Urals and Perm can take advantage of the entire range of the Bank's potentialities for investment in securities, and regional expansion and enhanced investment service provision have been adopted as one of the strategic development priorities for the coming year.

In the context of sweeping deposit rate reductions in 2010, fund placement alternatives have acquired increasing importance. Turnover in brokerage transactions at the MICEX Stock Exchange in 2010 showed a record-breaking growth (by 56 %)★ against the previous year, while turnover at FORTS in 2010 grew insignificantly to RUR69.5 billion (a growth of 3 %). At the country's major stock exchanges, MICEX and RTS, the Bank invariably ranks among top 50 operators.

★ **Turnover in brokerage transactions at MICEX Stock Exchange in 2010 amounted to RUR308.7 billion.**

By way of improving service quality, UBRD has upgraded the hardware and software of its QUIK-Broker Internet trading system, specifically, by setting up high-efficiency servers HP DL 380 ProLiant with two Xeon multinuclear processors. This has enhanced considerably the fault tolerance, flexibility and scalability of the system.

Open market operations – bond portfolio

Federal level

A substantial share in the Bank's income for 2010 fell on operations involving the portfolio of bonds. For this portfolio, the Bank was acquiring highly liquid bonds of issuers with an international credit rating corresponding to the Bank of Russia Lombard List (such securities make it possible to raise finance from the Central Bank of the Russian Federation against these bonds and are widely used in interbank REPO transactions). In 2010 UBRD regularly ranked among top 10 largest operators of the REPO market at the Moscow Interbank Stock Exchange, with a cumulative turnover of RUR1,490.5 billion (a growth of 118 % against 2009). Also, the Bank occupied 60th place in the Cbonds Rating of Investment Banks, having taken part in 7 issues of 5 issuers as underwriter, total participation amounting to RUR1.28 billion.

Issuance of Securities

Expanding Bank's resource base

Given the plans to increase the charter capital of the Bank to RUR2 billion, work was started at the end of 2010 to prepare series 02 bond offering prospectus for an amount of RUR2 billion, which is to be offered in the spring of 2011. The new bonds of the Bank will be given an international credit rating "B-" by Standard&Poors. The bonds issued earlier on behalf of UBRD-Finance, UBRD's subsidiary, were redeemed in full conformity with the schedule in the summer of 2009. In future, the Bank will be offering bonds on its own behalf. Also, next year the Bank intends to launch a programme of

The strategy provided for an expansion of brokerage services from Ekaterinburg into regions. Now the Bank has the Investment Centre in the capital city of the Urals but also investment consultants in Chelyabinsk and Perm.



issues of commercial papers to be offered at MICEX Stock Exchange.

Operations in the currency market

Broader possibilities, reduced risks

In 2010, UBRD expanded its presence on the foreign exchange market and became a participant of the Uniform Trading Session (UTS) with the right to participate in Risk Coverage Fund, which has enabled the Bank to conduct some of its operations within the uncovered limit set for UBRD by the National Clearing Centre. This will help reduce transaction costs. Also, the Bank uses currency risks hedging instruments, such as currency futures provided by western brokers.

Traditionally, the Bank conducts all of its operations in the currency markets through the QUIK system, and the year 2010 was the 10 anniversary in the successful operation of this system at UBRD. This system combines several exchange trading marketplaces in one terminal. Currently, it is being actively used by both treasury staff and retail brokerage clients.

The increasing financial literacy of the population implies a broader spectrum of options that people use for effectively saving and increasing both personal and corporate funds. Hence, the demand for investment services is growing. To meet customer needs, UBRD is expanding the geography of investment service provision and encourages residents, now in three regions, to try themselves as stock market participants.

Correspondent relations and interbank lending

A reliable link in the interbank chain

UBRD's network of correspondent NOSTRO accounts as of 01.02.2011 is represented by 22 domestic banks with 40 correspondent accounts opened in them, and by 11 foreign corresponding banks in which UBRD operates 23 accounts. More than 10 unallocated bullion accounts have been opened at UBRD's correspondent banks.

The Bank continues to provide services involving the opening and management of correspondent LORO accounts in roubles and foreign currencies. ★

★ **As of 01.01.2011, the Bank maintained 42 correspondent accounts for 21 correspondent banks.**

UBRD is a regular participant of the interbank money market. Interbank lending transactions are conducted by the Bank within limits set for both unsecured and secured transactions. Despite the fact that UBRD is, mainly, a net borrower on the interbank money market, we adhere to a policy of considering and setting interbank lending limits on a parity basis.

As of 1 January 2011, total unsecured lines from counterparty banks as of 1 January 2011, amounted to RUR4 billion.



RISK MANAGEMENT SYSTEM

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The fastest racer

Vladimir Chagin, Russia, set an absolute record in 2010 in the famous Dakar rally raid in terms of the number of rally stage wins. This Russian won the tenth stage of this race driving a KAMAZ – this win was 8th in that race and 55th in the racer's career. The former record-holder, the Frenchman Stéphane Peterhansel, won «only» 54 special stages.

The risk management system of the Ural Bank for Reconstruction and Development rests on evidence-based and audited methods of quantitative risk assessment and on a range of activities and risk profile management procedures, including losses 🏆. In order to accommodate all market changes, the Bank is monitoring the effect of credit, market, operational and liquidity risks on current and future performance.

Credit risk

Credit risk is the risk that the actions of a counterparty with regard to transactions with a financial instrument may cause financial losses to the Bank in case of default on contractual obligations. Credit risk is the main type of risk for UBRD because the Bank's credit portfolio makes up the largest share of the Bank's assets.

UBRD uses a broad range of tools to manage credit risk, including credit security, insurance against losses, provisioning for anticipated losses, credit portfolio diversification by segment/sector, and financial instrument pricing. The cost of lending to a client is determined in direct dependence on the client's creditworthiness as borrower. The Bank applies various approaches to estimating anticipated losses such as Bank's own statistical models for personal customer loans, statistical models of leading rating agencies for corporate borrowers, individual assessment methods for major customers, and statistical models based on default probability data from leading auditors.

To improve borrower assessment quality, loan applications from legal entities and individual entrepreneurs are reviewed in a stage-by-stage process. Personal customers are assessed using scoring models constructed using special software on the basis of accumulated statistics. The system includes a borrower scoring procedure based on borrower's history as a separate factor for borrower assessment. Based on a comparison of the score earned by the borrower against the admissible value of this indicator for a specific lending product, a decision is made either to satisfy the client's application or to refuse to satisfy it.

UBRD has set up a personal customer credit portfolio monitoring system. This system allows problem indebtedness to be reviewed in dynamics across the portfolio and by


product, the scoring model performance to be estimated, and changes in borrower profiles in relation to target credit products to be monitored.

Market risk

The Bank is exposed to market risks associated with open positions in foreign exchange, interest and equity instruments which are exposed to risks of general and specific changes in the economy. For market risk management, use is made of the following instruments: scenario modelling, asset management strategies, and a system of internal standards. Scenario modelling is used for estimating the bond portfolio's sensitivity to changes in the base interest rates in the market. Management strategies are used for increasing the income/risk ratio of share portfolios and speculative positions in foreign currency. The system of internal standards sets general limits on the maximum possible size of loss due to market risk (as a percentage of Bank's profit for the year) and includes a daily limit monitoring system.

UBRD sets limits on capital reduction and allocates resources for forming a portfolio with market risk. Given such limits, an optimal portfolio structure is identified, and portfolio management techniques are developed. The portfolio structure by instrument and position entry/exit rules are confirmed separately. Limits and financial performance results are monitored on a daily basis.

UBRD's bonds portfolio is fairly well diversified. Acquisitions for it started in mid-2009, predominantly for resale purposes. This portfolio's current liquidity is managed mainly using Lombard credits and REPO transactions with both the Bank of Russia and other



The loss management system set up by UBRD is designed not so much to reduce risks as to evaluate business efficiency, should risks get realized. In managing ultimate return, all risk factors are taken into account to the extent possible, which helps enhance long-term business sustainability.

commercial banks. The possibility of raising quick finance against bonds with the Bank of Russia helps minimize liquidity risks for the bonds portfolio. This approach has proved to be very effective during the period of economic instability.

Operational risks

Losses from the realisation of operational risks arise in the form of both direct losses (fraud on the part of customers and employees) and indirect losses (poor-quality service provision, suboptimal business processes, reputational risk). For direct loss control, special departments have been set up at the Retail Customer Department and the Security Service, and fraud identification models have been developed. A broad range of tools is used for managing indirect losses from the realisation of operational risk.

Operational risk management is performed through procedure improvements and establishment of detailed operating rules for each business area of the Bank, including assessment, standard setting and financial risk management. Operating rules are established in internal documents, which are subject to preliminary internal audit at the Bank.

In particular, operational risk management is performed through the use of a system of cash and financial instrument attraction and placement limits for certain groups of assets and liabilities, on counterparties, and on the level of authority of individual bank employees. Decisions concerning limit setting are made by collegial bodies (profile committees) with the aim of minimizing prejudiced approach risks.

The Internal Control Service monitors how various parameters, rules and regulations are observed and has the right to demand that departments and officials rectify any non-conformities identified in their work.

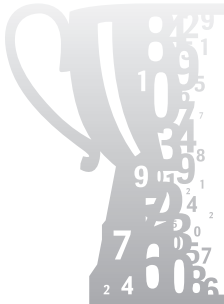
Liquidity risk 🏆

Liquidity risk is defined as the risk that the Bank may encounter difficulties in meeting its financial obligations. A financial institution is exposed to liquidity risk due to the daily need to use available cash for the settlement of customer accounts, repayment of deposits and interbank deposits, lending, payments under commitments, derivatives and other liabilities repayable in cash. The Bank does not accumulate cash for a case where all above-stated liabilities are to be met at once because, based on experience, cash-at-hand needs may be predicted with a sufficient level of reliability based on the existing liabilities profile.

Organizationally, the Bank performs ongoing liquidity risk management at two levels: at the first level, a strategy is defined for liquidity management for a term of up to 1 year with a possibility of monthly reviews to allow for any material events. At the second level, instant liquidity is managed and liquid asset reserves are set up in accordance with the requirements of the Asset and Liability Management Committee to meet current asset and liability management plans, including lending, repayment of major borrowings, and other transactions. The risk control and management department monitors fixed-term transaction maturities for a term of up to 90 days, carries out liquidity stress-testing, and provides analytical support to the Asset and Liability Management Committee.

The Bank's liquidity management system includes: daily calculation of liquid assets required to meet liabilities at maturity and resource base risks; reviewing of the level and structure of liquid assets and available liquidity generating instruments; major customer account balancing for all liabilities; provision of access to various sources of instant funding; contingency plans for the event of funding problems; monitoring of the conformity of balance sheet liquidity coefficients to statutory requirements.

UBRD secures an adequate portfolio of liquid assets, which consists mainly of a portfolio of Lombard bonds available for sale and repo trading with the Bank of Russia; a portfolio of liquid shares; deposits at financial institutions and other interbank instruments for maintaining a sufficient level of liquidity and for monitoring liquidity positions on a daily basis.



UBRD has implemented a successfully operating daily liquidity monitoring system designed to operate in two modes: in a quiet economic situation and during crisis, similar to those of 1998 and 2008 in terms of duration and impact.



INFORMATION TECHNOLOGIES

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Apple Mac Instruction Manual

The shortest user guide was supplied with Apple iMac computers. The instruction consisted of 36 words and 6 illustrations. After buying it, the user had to just unpack it and turn it on. This innovation enabled sales to be increased substantially.

The year 2010 became a period of large-scale growth in the history of UBRD: 85 new offices have been opened, new services have been launched, new options have been developed, and the client base has grown. Customer servicing has been underpinned by new, advanced technologies. A reliable basis for the expansion of additional potentialities and smooth operation has been ensured by the quality of UBRD's information systems.

A new scale

Following the record-breaking growth of the office and ATM network in 2010, UBRD's corporate data transmission network (CDTN) has more than doubled★, ensuring high speed and reliability of customer transactions and uninterrupted interaction between all of the Bank's points of sales with the head office.

★ In 2010, 408 new CDTN channels have been organised, including 285 for cash dispensers and 105 for bank departments.

The network growth has entailed changes in requirements for data security without any reduction in data transmission speed. In 2010, new developments in the field of telecommunication protocols have been introduced, and the external (Internet) resources have been switched to a new addressing scheme to increase their fault tolerance. In Ekaterinburg as the central area of the network, the city segment of CDTN has been switched to the network level (Layer 3). All of these developments ensure the same potentialities for solving business problems but also meet the needs of the business in response to further growth of the network of points of sales and cash dispensers and the number of remote access system users.

The increasing number of user devices and network scale leads to a serious increase in the load on information security systems. The Bank ensures the level of security corresponding not only to Russian legislation but also to international standards. As a result, the record-breaking growth of the system has not impaired the security of operation.

Remote access

A growing number of customers, both corporate and personal, use remote account access systems (RAS). It is quite reasonable considering the fact that such tools provide speed, convenience and security in settlement transactions. In 2010, UBRD witnessed an explosive growth in RAS connectivity🏆.

The Bank has introduced remote ordering of cash to be collected at bank cash points for corporate customers and enhanced fast payment templates for personal customers.★

★ At the beginning of 2011, the number of "fast" payment templates was over 500.

A major factor in the use of remote access systems is transactional security. UBRD uses only certificated means of cryptographic information protection (CCIO). Preparations have been carried out to switch the Telebank system to multifactorial user authentication.★

★ At logon, customers have to enter their electronic key plus a one-off password delivered as an SMS to their mobile phone or e-mail address.

The security of the system is ensured at three basic levels: permanent login and password known to the customer only; electronic digital signature; and dynamic authentication. The latter, an individual additional code sent to a mobile phone or e-mail address, reduces the possibility of unauthorized access to customer's accounts to a minimum. Upon logging on, an SMS with a newly generated code is received. This additional step provides better security and creates a reliable protective barrier against unauthorized access.



The number of customers using Internet-Bank and Bank-Client remote account management systems in the corporate segment increased over the year 24%. The number of remote access system users among personal customers increased more than 128%.

It is extremely important for remote access users to be able to communicate with the technical support service from any locality day or night. In 2010, the technical support service switched to working 24 hours, 7 days a week, and now customers may call it any time. Also, customer calls may be received by various communication channels: phone, email or ICQ 24 hours, 7 days a week.

By the beginning of 2011, preparations were carried out for switching to a new version of the remote access system for personal customers, «Telebank 5». The main advantages of the new version are an individually adjusted interface, a substantially higher processing speed and a possibility to view the status of one's deposits and loans.

CRM. Relationships with customers at high technology level

In 2010, SAMP CRM version 7, an advanced fully functional customer relationship management system, has been scaled up to include all basic business processes of the Bank. CRM has become available for working with corporate customers. It has allowed the Bank to raise service quality, to better target product and service offerings, and to increase the transparency of relationships with companies. A unified database of corporate customers, about 60 000 businesses, has been created in SAP CRM.

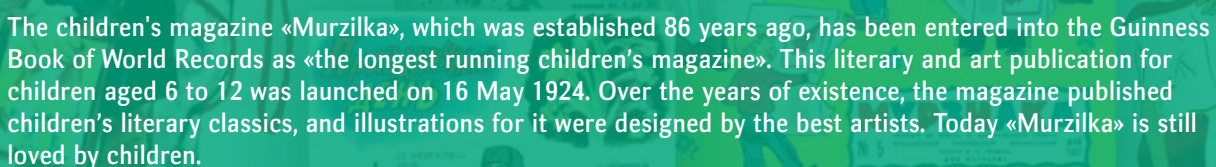
CRM for personal customers has also been improved. The functionalities of the scenario product offering mechanism, bulk processing of CRM objects, and e-mail messaging have been expanded. SAP CRM Uniform Point of Sale module "Transfers" has been introduced and scaled up across the Bank. The automation functionalities of the Problem Loan Department processes have been expanded.

SAP BW (business information warehouse) has provided new possibilities for reviewing business processes. In 2010, it was upgraded to version 7.0. For example, it has enabled the Bank to form «sales funnels», use Data Mining tools for identifying latent regularities in the data, related products (cross-selling), and marketing up-sell opportunities. Data that circulate in communication channels and are collected and analyzed by the bank servers are also money but transformed into a computer code. The quality of the Bank/customer relationships depends to a great extent on how fully, precisely and quickly such data circulate from the customer to the Bank and back. By expanding the geography of service provision in 2010, UBRD aspired to ensure a high level of technological support to business processes. The results for the year show that this issue has been solved 100 %; moreover, a good edge has been created for further growth, both quantitative and qualitative.



SOCIAL RESPONSIBILITY AND CORPORATE CULTURE

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SOCIAL RESPONSIBILITY

UBRD's active social position, maintained over all the years of existence and operation, is not just a long-lived good tradition, but «a rule of good conduct» in building relationships with society and residents of the regions where the Bank operates. UBRD's offices operate in different regions of the country, and it is not only authorities but also businesses that should maintain a good «social well-being» of the cities. This is UBRD's firm position, which is realised every year in a broad programme of charitable activities and sponsorships, covering sports, cultural projects, education, public health, etc.

Sports and culture

In 2010, the Ural Bank for Reconstruction and Development was contributing to the organisation of sports events, such as contests in ball and sports dancing, callisthenics, judo, hockey, football, equestrian tournaments, and skiing marathons. UBRD is interested not only in professional tournaments but also events that popularize sports among young people and adults. The Bank, therefore, supports prestigious big-time sports events but also amateur competitions for young people and mass marathons. Thus, in 2010 UBRD took part in the organisation of the Eurasian dancing competition in Pervouralsk, a ski marathon in Novouralsk, callisthenics competition in Ozersk, and other sports events.

Special attention is given to the Bank's own sports projects involving both customers and employees. A jubilee-scale tournament gathered them together during UBRD's 20th anniversary year. 🏆

Three winners were determined among the teams, and UBRD Cup 2010 was crowned by an all-stars match between the team of UBRD's Board and a team of Ekaterinburg celebrities, business people, officials, NGOs representatives and mass media.

Being committed to the preservation of traditions, identity and national flavour in our multinational country, the Bank supports cultural projects as well. One of them was the regional contest of Tatar and Bashkir music «Native Lands» («Tuhgan Yak»), which took place in 2010 in Ozersk. By sup-

porting cultural life and sports, UBRD contributes to leisure activities, health and variety of life in the regions where the Bank is present.

Targeted help

In 2010, the Ural Bank for Reconstruction and Development continued providing direct targeted support to public health services and culture and art institutions, and aid to war and labour veterans and individuals in need of help. Targeted assistance allows charitable funds to be distributed in an optimal way and effectively supervised. In 2010, UBRD provided targeted help to the Ministry of Social Protection of Sverdlovsk region; the Ministry of Physical Training, Sports and Tourism of Chelyabinsk region; the Dance Sport Federation of Sverdlovsk region; the M.V.Bannykh Cadet Corp; Kirov Regional Clinical Hospital No.3; Kirov City Hospital No.8; Children's City Hospital No. 10 (Ekaterinburg); Specialized Children's Home No.1 (Ekaterinburg); All-Russia Society of the Blind office in Ekaterinburg; Nizhny-Tagil City Board of War and Labour Veterans; the Central Regional Organisation of War and Labour Veterans (Voronezh); the Social Support Fund (Verkhnyaya Pyshma); «Our Novouralsk» social movement; the municipal institution «Kultura» of Revda Administration; the Novo-Tikhvin Nunnery; the Diocese of All Saints; the Municipal Department of Culture and Cinema in Tavda; Kopeisk City Board of the Chelyabinsk Regional Branch All-Russia Organisation of War, Labour, Armed Forces and Law Enforcement Veterans», the Leninsky and

The Bank held a tournament of jubilee scale at the football fields of Ekaterinburg's Central Stadium. It was a record-breaking non-stop match in terms of duration and a truly festive event: during the day, 45 matches were played in parallel by 21 teams.



Novovyatsky District Organisations of All-Russia Society of Disabled People (Kirov); E.R.Kastel Law School; City Children's Hospital No.16 (Ekaterinburg); A. Suvorov Military School in Ekaterinburg; the Territorial Juvenile Delinquency Commission of Dzerzhinsky District in Nizhni Tagil; the Social Services Centre of Prigorodny District in Nizhni Tagil; and the «Doshkolenok» preschool educational centre. In addition to the above, the Bank responded to personal requests for aid from individuals who found themselves in difficult circumstances and needed urgent help.

The efforts of those who care for the social problems of others make a huge contribution to our life, and an ever increasing number of people, both individuals and businesses, join these enthusiasts.

Children believe in miracles

Such is the name of the Bank's priority social project. Traditionally, UBRD supports categories of people who are in dire need. These are orphaned children living without parents in children's homes, social centres, shelters and children's hospitals, as well as disabled children from low income families. It was the third year since the launch of this children's project. In 2008 it started with 8 children's centres participating, and by the end of 2010 the number of participants grew to 27. In 2010 alone, another five children's institutions joined this UBRD's charitable project: Slobodskaya Boarding School (Kirov), children's homes in Kushva and Pervouralsk, compensatory kindergarten No. 43 (Ozersk), and correctional general education school No.2 (Serov).

The Bank runs the «Children Believe in Miracles» project together with its corporate customers: whilst using UBRD's services, they make voluntary deductions from their transactions, and the Bank makes its own charitable donations. Individuals, too, donate funds for children – the contact details of the project participants are posted on UBRD's web-site and in its branches. In 2010, the number of businesses using the Bank's services increased, and so did the amount of donations to the project fund and, consequently, the number of children benefiting from UBRD's charity.

Having identified the pressing needs of recipients, the Bank would provide targeted support to them by paying up bills on a quarterly basis for essential commodities such as medicines, toys, clothes, footwear, housekeeping supplies, stationery, furniture, bed linen, etc. Overall, total donations within the «Children Believe in Miracles» project in 2010 amounted to RUR2.14 million. In all children's homes and social centres and shelters, annual holiday festivals were held on 1st June, 1st September, and New Year Eve. Charitable New Year parties crowned the end of the year, with 21 such parties for orphaned and disabled children held in 16 cities.

Letters of gratitude from children's institutions received by the Bank and its customers show how much children need this project: «There are a lot of people in a difficult life situation around us, and it is wonderful that there are people and organisations who are not indifferent, who are willing and able to help. We remain humans as long as our hearts are not callous».

Education

The year 2010 was officially declared in our country the «Year of the Teacher», and it was not arbitrary. The younger generation – children, teenagers, young people – are our future. It is very important to maintain their development in harmony and balance, paying attention not only to issues of health and sports and comfortable life but also to morality, culture, and education. Being aware of this, the Ural Bank for Reconstruction and Development undertakes its own educational projects every year and supports programmes implemented in various cities. A range of such activities were realised in 2010 as well. UBRD sponsored various festivals, shows and competitions, including the contest of teaching skills «The Teacher of the Year 2010» in Kachkanar and Teacher's Day in Revda. In Ekaterinburg, the Bank took part in the cultural and educational project «Photoschoolboys», in which students from Ekaterinburg educational institutions got acquainted with the variety of school life of their contemporaries in other continents, Africa, Asia, Americas and Cuba, by visiting various photo exhibitions.

It has already become a tradition in the Bank's social policy to support special events associated with vocational orientation of young people and their adaptation to future employment. Every year, students of economics come to UBRD's head office in Ekaterinburg to see the practicalities of bank employment. In the autumn of 2010, the Bank again invited would-be professionals, students from the Ural State University and the Ural State University of Economics, to an «open doors day». This event allowed young people to get an insight into how banks operate – valuable knowledge for their subsequent professional training and work. For UBRD, the project has become a good way of recruiting purposeful and talented young professionals to its pool of talent.

Festivals

Festivals occupy a prominent place in the wide range of UBRD's charitable activities and sponsorship projects. Over many years, the Bank offers congratulations to the residents of the cities of its presence on various important occasions, such as public, occupational, city-wide and public holidays. In 2010, the residents of these cities celebrated, together with UBRD, city «birthdays», the Metallurgists' Day, the Pow-

ermen's Day, the Holiday of Spring and Labour, the Victory Day, and the New Year. The Bank supported various citywide events, festivals, and charitable marathons.

For the year of its 20 anniversary, the Ural Bank for Reconstruction and Development had prepared a range of special celebrations. The marathon of festivals started at the beginning of the year and came to an end on the eve of the 20 anniversary of the Bank in September. Festivities took place in the central parks of 7 cities, with entertainments catering to all tastes, for children and adults, free amusement rides, family relay races, team competitions, entertainment programmes with the participation of guest stars, and with prizes and gifts, in different sites of each of the city parks. Ekaterinburg, Chelyabinsk, Perm, Ufa, Izhevsk, Kirov, Voronezh – one after another the cities took over the celebratory 'relay race', expanding the circle of those involved in the main event of 2010. In each city, the celebration had its own theme but everywhere they evoked a wide response among the public, who took an active part in the festivities organized by the Bank.

An even broader audience was covered by UBRD's another anniversary project: on 1st April the Bank's promo-site was launched (www.20let.ubrr.ru), devoted to the forthcoming 20 anniversary. For half a year it operated together with UBRD's official portal (www.ubrr.ru). The new web project was for information and entertainment purposes, making it possible for visitors to follow the celebrations devoted to UBRD's 20th anniversary and to participate in a fascinating quiz, interesting flash games, and earn points and receive prizes. Competitions and entertainments changed weekly; three winners were identified among the most active participants of interactive competitions every month, and these received prizes from the Bank. After 6 months, just before UBRD's anniversary day, the promo-race was finished. Three finalists with the highest scores received large cash prizes – 50,000, 30,000, and 20,000 roubles. 🏆

In the anniversary year, the Bank held a special project for children – a competition of essays «When I am 20». In 32 cities, schoolchildren brought their essays on this theme to bank offices. Submissions were judged in 3 age categories: 7–9, 10–12, and 13–15. In each of these cities, three winners were identified, one in each category. The authors of the most interesting essays received the main prizes, MP3

players, and other participants were given gifts. ★ All in all, more than 500 children took part in this project. After the project, UBRD held festive events for little writers in the cities of most active participation. In Ekaterinburg, Chelyabinsk, Kyshtym, Serov, Tavda and Ozersk, children visited bank offices to take part in entertainment programmes with tea drinking and prize award ceremony.

★ **An unexpected occasion brought together a great sportsman ranking among the world hockey elite and the celebrating Bank. After the competition of essays, UBRD published the results and citations from children's essays. Pavel Datsyuk, graduate of Ekaterinburg Hockey School and currently one of the best players in the national hockey league, came across the citations from an essay about hockey and decided to write a letter to the boys who had written that essay. On New Year Eve, the young sportsmen received a surprise from the idol of millions of fans worldwide – his letter and photo with his autograph and good wishes and branded souvenirs from the club for which Pavel Datsyuk plays.**

For the New Year, the children of employees from the companies that have payroll projects with UBRD received complements and gifts from the Bank. Festive New Year parties were held in 6 cities: Chelyabinsk, Ozersk, Kirov, Izhevsk, Perm, and Ufa. Merry entertainment programmes, performances, dancing around a New Year tree with Father Frost and Snow Maiden, and, of course, New Year gifts were met with enthusiasm. All in all, 2350 children took part in the New Year parties.

UBRD's Christmas promo, «New Year Ball», crowned the end of 2010. From 15 December to 31 January 2011, shoppers at shopping centres where UBRD has offices, filled coupons with good wishes to the Bank or its customers, received a branded Christmas tree decoration, decorated their Christmas trees and photographed their composition. The authors of the most interesting photographs were selected in each city, and the top three received prizes: a laptop, a camcorder, and a camera or MP3 player. This event took place in 44 bank offices in 10 cities: Tyumen, Samara, Orenburg, Magnitogorsk, Nizhni Novgorod, Kurgan, Kazan, Izhevsk, Voronezh, and Belgorod.

UBRD's unique web-project attracted a record-breaking number of people to the anniversary. Over half a year of its operation, this promo web-site was visited by dozens of thousands of people, and hundreds of users registered officially for participation in the quiz and mini-games.



The anniversary year became a really significant event not only for UBRD but also for its customers. The broad programme of celebrations for adults and children, held both offline and online, allowed the Bank to draw attention to the forthcoming 20 anniversary of the Bank not only among its customers but also among residents in various cities of Russia and rendered the dialogue with people more open and filled with new festive events and impressions. They were able to join UBRD's main event of the year and share the joys of the anniversary with us.

Every public or charitable project and sponsorship implemented by the Ural Bank for Reconstruction and Development is a realisation of long-term investment in social health and recognition of the principles of socially responsible business. These are social investments in education, culture, public health, sports, in the life of adults and children, in well-being and stability, and in our present and the future. UBRD's social programme keeps growing year on year, building on both current projects and new initiatives aimed at active participation in the life of society and care for the most vulnerable categories of the population. Year after year the charitable activities of the Ural Bank of Reconstruction and Development receive high praise from regional and municipal authorities. In 2010, the Bank received still another letter of thanks from the Government of Sverdlovsk region for the contribution to charity and sponsorship in the Middle Urals.

CORPORATE CULTURE

Annual contribution to society development is a logical continuation of UBRD's corporate life. This priority applies to child support, sports, staff training, and celebrations within the Bank as well. The attitude of the Ural Bank for Reconstruction and Development towards society corresponds in its principles, approach and directions to the programme of corporate activities because the Bank does not place internal social priorities over external ones, nor do we separate ourselves from society. In the anniversary year, UBRD's active position found its way into a wide programme of corporate projects and training and social initiatives.

Training

The dynamic business development of the Ural Bank for Reconstruction and Development in 2010 resulted in an increase in the network of branches, new offices and off-bank points of sales, and in growth in staff. Over the year, staff numbers increased in practically all bank branches, and in some cities staff numbers have grown by a multiple (Perm and Voronezh branches). As a result, during the anniversary year the total number of employees at UBRD exceeded 3,000 to 3334 by the end of the year. In this connection, personnel management in 2010 attached special attention to employee induction and training (including scheduled, off-schedule, distance learning, and external formats).

The Ural Bank for Reconstruction and Development continued with corporate training projects. In 2010, new employees participated in induction activities, supervised by skilled experts within the framework of a specially designed programme of coaching. In parallel, UBRD's employees participated in scheduled development and training. The range of topics included retail products, customer service, work with legal entities, and cash discipline. In total, 8487 training sessions were held over the year on various themes and in various formats, almost twice against the previous year. Most of the sessions were held in distance learning format using WebTutor-based courses (5016 sessions). In 2010, distance learning has grown 2.8 times, due, first of all, to newly developed courses (Transfers in the "Contact" system, «Telebank with Digital Signature», «Remote Bank Deposits»). The dynamic arrangement of the network of off-bank sales points required a special training project for managers, «Club of Professionals», the participants of which acquired knowledge and skills for dealing with the opening of new offices independently. Along with its own training programmes, the Bank commissioned external providers to provide training to bank staff.

UBRD paid steadfast attention in its development programme to personnel certification and assessment. Accurate and competent evaluation of staff qualifications and

competencies allows the Bank to maintain a high professional level in all business areas and identify prospects for their professional development. Overall, 345 employees underwent evaluation on schedule, and 39 employees off-schedule. Within the framework of business development processes, regular evaluation of UBRD's staff using «Large Bank Tests» software was expanded and optimised. The contents of the tests used for evaluation are regularly reviewed and updated in the course of active interaction with bank business departments by business area.

Employees have always been the most valuable asset for UBRD. In addition to professional standards, a lot of attention is given to psychological comfort in the teams. In 2010, the Bank tested the social and psychological environment in UBRD's departments and implemented a range of motivating actions. The Bank keeps monitoring the labour market and payroll levels and uses this information and employee competence evaluation data for streamlining the payroll system. As previously, UBRD's employees were entitled to a special package of benefits and compensations, including access to corporate transport, partial payment for mobile communication, sports, fees for preschool institutions, voluntary medical insurance, and the use of "GAZPROMNEFT-URAL" corporate cards for buying petrol for personal cars. In 2010, targeted aid was provided to individual employees, including, as usual, partial payment for medical care provided to employees themselves and their family members in case of injury, life-threatening disease, partial compensation of damages from theft, fire and other accidents.

Festivals for employees

UBRD's years of successful operation have shown that it is important to combine work with corporate life, ensuring a comfortable psychological climate in the teams and emphasising the importance of each and every employee for the Bank and their value not only as professionals but also as interesting personalities. Their hobbies and pastimes are

varied and many-sided. Over a number of years now they provide material for interviews in a special project on the Bank's internal web-site – «The Life of Remarkable People».

Bank employees are always active in social and intrabank events, taking part in May Day parades; the City Day; occupational holidays; Victory Day, tributes to veterans; the Family Day on 12 June, now a tradition at the Bank; holidays on 23 February and 8th March; and New Year parties for children. At the beginning of the year, a Christmas competition «My New Year vacation» was organized for the children of the employees, in which children shared their impressions about the New Year vacations using various genres of art. An exhibition of children's hand-made articles was arranged in UBRD's head office in Ekaterinburg, and its results were summarized in the same place. Children of employees participated in external events organized by the Bank, for example, in the competition of children's essays «When I am 20». Winners were identified in each age category among them, who also received awards. And, of course, children's New Year parties were held at the end of the year at UBRD's head office for several days on end.

Every year, the Bank gives a lot of attention to sports. Employees receive partial compensation within their social package for fitness classes. Every year, UBRD takes part in interbank sports competitions, including the 'Vigour and Health' games. 🏆

Employees of the bank were also very active in the general anniversary festivities organized for the residents of the cities where UBRD is present. The most popular events in terms of attendance and duration were, of course, celebrations in city parks. In each of the cities, bank office teams participated in celebrations and in specially organized quests in which teams struggled for the main prize.

The 20th anniversary is a very significant landmark for the staff of the Bank. A lot of them have worked for UBRD for 1015 years, and there are members of staff who embarked on their career during the first years of the Bank's existence. For the anniversary year to become special for each of the employees, the Bank organised a series of special 'anniversary' events. This series was opened by a cheerful sporting holiday on 13th March at the alpine skiing resort "Stozhok" by way of saying 'good-bye' to the winter. The programme of

this resting event out of town matched the theme, "A sound mind in a sound body": competitions between bank departments in skiing and football, refreshments and entertainments in the open air for children and adults, and free use of downhill and forest skiing pistes had a revitalizing and cheering effect on everyone. On that day, the resort hosted more than 600 UBRD employees with children, relatives and friends from Ekaterinburg, Nizhni Tagil, and other cities of Sverdlovsk region.

A wide response was evoked by a different type of festival, «UBRD Humour Day», which took place on 28 April. The event immediately grew to become inter-regional. Members of staff from Izhevsk, Perm, Serov, Novouralsk, Chelyabinsk and Ekaterinburg got together to compete in wittiness and humour in the genre of the popular TV show «Thank God, you have come». Their improvisations, jokes and witticisms will be long remembered by those who came to watch it. All participants received medals and mock certificates, and the winner received a commemorative cup.

The sports tournament 'The Great Race', which was held on 14 August, was a mix of sports and humour. Teams of members of staff from various UBRD departments competed in performing various tasks and overcoming hurdles, demonstrating physical fitness, team spirit and creativity. Throughout the event the teams were cheered by their colleagues and supporters, who also participated in a completion – for the best chant. The festival was made even more spectacular by performances of professional cheerleaders, a show of drummers, and sports tricks of athletes, and a live crocodile as the main participant of one of the contests.

The jubilee year in the life of the Ural Bank for Reconstruction and Development was crowned by the Bank's 'birthday party' on 28 September, which was held at the "Ural" Cultural Centre in Ekaterinburg. All employees who were available were invited to come to the Centre. Greetings from representatives of authorities, partners and customers, warm words and thanks from the bank management, awards to the best members of staff, and a grand meeting summarizing the 20 years of UBRD's life made it a big day for the Bank and all of the guests. ★

★ The gala festival was unprecedented in celebration, being a huge exclamation mark rather than a full stop

Throughout the entire 2010, the strongest bank teams of the Middle Urals competed in different sports: skiing, shooting, tennis, mini-football, volleyball, streetball, billiards, chess, and bowling. UBRD's team won this tournament with 1st place, an excellent present to the Bank for its 20th anniversary.



in the jubilee year programme. Guest stars, inspired performances of employees, greetings from guests and bank management, variety of entertainments across the venue, a breathtaking show on the main stage with the participation of Moscow stars, and mega-fireworks to crown it all – the gala day of the Bank on 28 August demonstrated the best in terms of professional entertainment.



BRANCH NETWORK

Federal reliability and regional flexibility 49



The most international town

In the Belgian/Dutch town of Baarle, the borders are so intricate that the citizenship of its residents and the country affiliation of property are defined by which country the street door is located in – Holland or Belgium. The border is marked on the pavement and in some cases it passes through a house. The nationality of a house is marked on its number with the flag of corresponding country.

Federal reliability and regional flexibility

The need to go to a bank still evokes in some people remembrances of a conservative office, which takes time to be reached, then you need to find a place to park your car, then queue to be served by a teller, then queue to a cash desk... Today's reality is different – financial institutions are departing from this format. In order to receive a banking service, now you do not have to drive a long way to a classical bank office; often it is enough to take a walk to a shopping centre next to your home or workplace or simply access the Internet anywhere around the world. In developing their network of branches, banks give a lot of attention not only to the classical format. Thanks to advanced information technologies, customers can now expect not only a broad range of financial services but also efficient and convenient service in a format that suits them best.

The results for the jubilee year of the Ural Bank for Reconstruction and Development allow us to state with confidence that best practices available in collaboration with both personal and corporate customers have formed a basis for our own unique formula of building relationships between the Bank and the Customer. The strategy of “next door” financial services based not only on geographic coverage but also on a comprehensive approach to servicing each customer has allowed UBRD to get away from the standardized, ‘mass-produced’ banking service provision.

In a classical office, both the public and businesses can have a full range of financial services – open an account, rent a bank safe-box, make a money transfer, obtain a bank card or participate in a payroll project, put funds on deposit, take a loan, negotiate a variant of business financing, use investment services, and get connected to remote access systems. Personal or corporate finance management through the Internet is a new landmark in the development of banking technologies. Today a growing number of companies switch to paperless work with banks and counterparties, and residents not only in megacities but also in small settlements receive student allowances, salaries, and old-age pensions to their bank cards and pay for goods and services through the Internet. This tendency gains recognition in the branch network development strategies of financial institutions. To ensure that customers have problem-free access to their accounts through the “world wide web”, UBRD keeps upgrading its technological platform and expanding the range of services accessible through remote access systems. The «next door» accessibility of banking services is facilitated by the expansion of the ATM and terminal networks.

An ATM is no longer just a machine capable of dispensing or receiving cash; it has turned into a high-grade bank minioffice. One can check his/her balance, make payments for various services, repay a loan, and even make a contri-

bution to a deposit. Payment terminals are also very convenient for repaying loans and making payments for services provided by various organisations.

In 2010, UBRD was giving a lot of attention to the regional expansion policy. In addition to strengthening its positions in all regions where it is present, the Bank has opened new branches in other regions of Russia. According to the RBC Rating, in 2010 UBRD ranked among the Russian banks with the largest branch networks, having occupied 27th line in the rating. So, in spite of having its head office in Ekaterinburg, UBRD is a federal bank in terms of geographical coverage. Today the Bank has offices in Moscow, Serov, Novouralsk, Ozersk, Kirov, Chelyabinsk, Ekaterinburg, Ufa, Perm and Voronezh. Overall, 158 offices operate in different regions of Russia.

Before making a decision to enter a new region, the Bank undertakes a whole range of actions to examine the economic specifics of the region, explore the state of things in its banking sector, review the competition, and assess the needs of the residents and businesses for financial services. Depending on the results of such study and a review of customer preferences, UBRD's range of products is adjusted and adapted to meet, as much as possible, the realities of each specific region.

Each customer receives high quality service in a comfortable environment in each office of the Bank. The layouts of UBRD's offices have been designed with the use of modern technologies and best practices in building and design. The interior of the Bank's offices is designed in a uniform style, according to corporate business standards and classical principles of building interior and exterior design. The working zone in all UBRD's offices meets up-to-date health and safety standards. Spacious rooms for corporate customers, convenient halls for front-office employees and technologically advanced cash desks ensure utmost comfort and efficiency for both visitors and employees. All premises are equipped with advanced security and fire safety systems.

The branch network of the Ural Bank for Reconstruction and Development is a flexible tool allowing it to offer a reliable and simple solution to any financial issue of the customer.



FINANCIAL STATEMENTS

Financial Statements in Accordance with Russian Accounting Standards for 2010.

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Territory code as per OKATO	Code of financial institution			
	As per OKPO	Main state registration number	Registration number	BIK
65	09809128	1026600000350	429	046577795

Consolidated balance sheet

as at 01 January 2011

Abbreviated corporate name of parent financial institution UBRD JSC

Postal address: 67 Sakko&Vancetti Street, Ekaterinburg, 620014

Code of form as per OKUD 0409802

Quarterly (Yearly). RUR'000

Line number	Item of consolidated balance sheet	Data as at reporting date	Data for same period year ago
1	2	3	4
I	ASSETS		
1	Cash	2 586 227	1 837 090
2	Funds of financial institutions with central banks	2 770 183	2 136 939
2.1	Funds with Central Bank of the Russian Federation	2 770 183	2 136 939
2.1.1	Mandatory reserves	415 149	376 720
3	Funds with financial institutions	378 037	1 175 595
4	Net investments in securities at fair value through profit or loss	4 882 021	4 667 816
5	Net loans and advances	39 835 958	29 034 250
6	Net investments in securities and other financial assets available for sale	14 471 412	16 575 911
7	Investments in dependent entities	0	0
8	Net investments in securities held to maturity		20
9	Goodwill		0
10	Property, equipment and intangible assets	3 401 910	3 529 086
11	Other assets	8 178 468	4 008 006
12	Total assets	76 504 216	62 964 713
II	LIABILITIES		
13	Loans, deposits and other funds of central banks	0	5 078 867
13.1	Loan, deposits other funds of Central Bank of the Russian Federation	0	5 078 867
14	Funds of financial institutions	15 416 172	7 264 082
15	Funds of customers other than financial institutions	54 355 656	44 854 654
15.1	Personal customer deposits	43 557 496	32 660 772
16	Financial liabilities at fair value through profit or loss	0	0
17	Debt securities in issue	737 781	377 971
18	Other liabilities	859 410	601 926
19	Provisions for possible losses under contingent liabilities of credit nature, other possible losses and transactions with residents of offshore zones	24 568	8 466

Line number	Item of consolidated balance sheet	Data as at reporting date	Data for same period year ago
20	Total liabilities	71 393 587	58 185 966
III	EQUITY		
21	Share capital	2 004 363	668 121
22	Own shares purchased from shareholders	0	0
23	Share premium account	0	0
24	Reserve fund	100 218	100 218
25	Revaluation of available-for-sale securities at fair value	111 364	283 872
26	Revaluation of property and equipment	889 916	1 042 003
27	Revaluation of assets and liabilities of non-resident participants of the Group	0	0
28	Retained profit (uncovered loss) for previous years	1 500 379	2 712 218
29	Retained profit (loss) for reporting year	504 389	-27 685
30	Minority interest	0	0
30.1	Minority interest in equity	0	0
30.2	Retained profit (loss) for reporting year attributable to minority shareholders	0	0
31	Total equity of Group and minority shareholders	5 110 629	4 778 747
IV	OFF BALANCE SHEET COMMITMENTS		
33	Irrevocable commitments	21 978 078	10 083 122
34	Guarantees issued	610 094	314 960

President UBRD JSC


 A. Yu. Solovveyev

Chief Accountant UBRD JSC


 M. R. Sirazov

Territory code as per OKATO	Code of financial institution			
	As per OKPO	Main state registration number	Registration number	BIK
65	09809128	1026600000350	429	046577795

Consolidated income statement

(UBRD JSC)
for 2010

Abbreviated corporate name of parent financial institution UBRD JSC

Postal address: 67 Sakko&Vancetti Street. Ekaterinburg. 620014

Code of form as per OKUD 0409803
Quarterly (Yearly), RUR'000

Line number	Item of consolidated income statement		Data as at reporting date	Data for same period year ago
1	2		3	4
1	Interest income, total		6 940 207	6 910 377
1.1	including	Placements with financial institutions	18 613	50 642
1.2		Loans to customers other than financial institutions	4 795 855	5 000 241
1.3		Finance lease	14 791	20 996
1.4		Investments in securities	2 110 948	1 838 498
2	Interest expense, total		5 698 942	5 649 918
2.1	including	Loans from financial institutions	597 289	1 353 634
2.2		Funds of customers other than financial institutions	5 013 841	4 177 365
2.3		Debt securities in issue	87 812	118 919
3	Net interest income (negative interest margin)		1 241 265	1 260 459
4	Change in provision for possible loans and loan equivalents, placements in correspondent accounts, and interest income accrued, total		-755 050	-1 698 666
4.1	incl.	Change in provision for possible losses in interest income accrued	-196 734	-257 830
5	Net interest income (negative interest margin) after provision for possible losses		486 215	-438 207
6	Net income from transactions with securities at fair value through profit or loss		-129 718	351 171
7	Net income from transactions with securities available for sale		800 769	583 665
8	Net income from transactions with securities held to maturity		4 097	-6 737
9	Net income from trading in foreign currencies		-398 479	38 770
10	Net income from foreign currency translation, total		630 346	-53 937
10.1	incl.	Net income from translation of foreign currency of non-resident participants of Group	0	0
11	Income from participation in equity of other legal entities		25 976	3 411
12	Commission income		2 402 397	1 753 300
13	Commission expense		117 159	97 688

Line number	Item of consolidated income statement	Data as at reporting date	Data for same period year ago
14	Change in provision for possible losses in securities available for sale	0	-5
15	Change in provision for possible losses in securities held to maturity	0	0
16	Change in provision for other losses	-32 573	-10 488
17	Other operating income	1 451 569	998 349
18	Net income (expense)	5 123 440	3 121 604
19	Operating expense	4 469 142	2 923 985
20	Net income of Group participants other than financial institutions from non-financial activities	0	0
21	Profit (loss) before tax	654 298	197 619
22	Accrued (paid) tax	149 909	225 304
23	Profit (loss) after tax	504 389	-27 685
24	Payments from profit after tax, total	0	0
24.1	incl. Distribution among shareholders as dividend	0	0
24.2		0	0
25	Share of profit (loss) of dependent entities after tax	0	0
26	Retained profit (loss) for reporting period	504 389	-27 685
26.1	Retained profit (loss) for reporting period attributable to Group	504 389	-27 685
26.2	Retained profit (loss) for reporting period attributable to minority shareholders	0	0

President UBRD JSC

 A. Yu. Solovveyev

Chief Accountant UBRD JSC

 M. R. Sirazov

Territory code as per OKATO	Code of financial institution			
	As per OKPO	Main state registration number	Registration number	BIK
65	09809128	1026600000350	429	046577795

**Statement on membership of banking (consolidated) group,
capital adequacy and provisions for doubtful debts and other assets
as at 01 January 2011**

Abbreviated corporate name of parent financial institution UBRD JSC

Postal address: 67 Sakko&Vancetti Street. Ekaterinburg. 620014

Code of form as per OKUD 0409812

Yearly

Line number	Name of item	Data as at reporting date	Data for same period year ago
1	2	3	4
1	Membership of banking (consolidated) group:		
1.1	UBRD JSC (name of Group participant)		
1.2	OOO UBRD Finance (name of Group participant) (percent of shares)	100	100
2	Data on capital adequacy and provisions for doubtful loans and other assets formed by Group		
2.1	Equity, RUR'000	6 738 201	6 396 492
2.2	Capital adequacy ratio, percent	10,0	10,0
2.3	Actual capital adequacy ratio, percent	10,9	13,6
2.4	Actual provision for doubtful losses, RUR'000	4 100 889	3 340 217

President UBRD JSC

 **A. Yu. Solovyev**

Chief Accountant UBRD JSC

 **M. R. Sirazov**

Territory code as per OKATO	Code of financial institution			
	As per OKPO	Main state registration number	Registration number	BIK
65	09809128	1026600000350	429	046577795

Balance sheet

(form for publication)
as at 1 January 2011

Financial institution: Open Joint-Stock Company "Ural Bank for Reconstruction and Development" (UBRD JSC)

Postal address: 67 Sakko&Vancetti Street. Ekaterinburg. 620014

Code of form as per OKUD 0409806
Quarterly (Yearly), RUR'000

Line number	Name of item	Data as at reporting date	Data for same period year ago
1	2	3	4
I	ASSETS		
1	Cash	2 586 227	1 837 090
2	Funds with Central Bank of the Russian Federation	2 770 183	2 136 939
2.1	Mandatory reserves	415 149	376 720
3	Funds with financial institutions	378 037	1 175 595
4	Net investments in securities at fair value through profit or loss	4 882 021	4 667 816
5	Net loans and advances	40 198 298	29 034 250
6	Net investments in securities and other financial assets available for sale	14 471 402	16 575 921
6.1	Investments in subsidiary and dependent entities	10	10
7	Net investments in securities held to maturity	0	0
8	Property, equipment and intangible assets	3 401 910	3 529 086
9	Other assets	5 160 241	4 007 959
10	Total assets	73 848 319	62 964 656
II	LIABILITIES		
11	Loan, deposits other funds of Central Bank of the Russian Federation	0	5 078 867
12	Funds of financial institutions	12 779 340	7 264 082
13	Funds of customers other than financial institutions	54 355 906	44 851 638
13.1	Personal customer deposits	43 557 496	32 660 772
14	Financial liabilities at fair value through profit or loss	0	0
15	Debt securities in issue	737 781	377 971
16	Other liabilities	846 945	609 366
17	Provisions for possible losses under contingent liabilities of credit nature, other possible losses and transactions with residents of offshore zones	26 408	8 466
18	Total liabilities	68 746 380	58 190 390

Line number	Name of item	Data as at reporting date	Data for same period year ago
III	EQUITY		
19	Share capital	2 004 363	668 121
20	Own shares purchased from shareholders	0	0
21	Share premium account	0	0
22	Reserve fund	100 218	100 218
23	Revaluation of available-for-sale securities at fair value	111 364	283 872
24	Revaluation of property and equipment	889 916	1 042 003
25	Retained profit (uncovered loss) for previous years	1 495 898	2 711 934
26	Retained profit (loss) for reporting year	500 180	-31 882
27	Total equity	5 101 939	4 774 266
IV	OFF BALANCE SHEET COMMITMENTS		
28	Irrevocable commitments of financial institution	21 978 078	10 083 122
29	Guarantees issued	610 094	314 960

President UBRD JSC


 A. Yu. Solovye

Chief Accountant UBRD JSC


 M. R. Sirazov

Territory code as per OKATO	Code of financial institution			
	As per OKPO	Main state registration number	Registration number	BIK
65	09809128	1026600000350	429	046577795

Income statement

(form for publication)
for 2010

Financial institution: Open Joint-Stock Company "Ural Bank for Reconstruction and Development" (UBRD JSC)

Postal address: 67 Sakko&Vancetti Street. Ekaterinburg. 620014

Code of form as per OKUD 0409807
Quarterly (Yearly), RUR'000

Line number	Name of item		Data as at reporting date	Data for same period year ago
1	2		3	4
1	Interest income, total		6 841 847	6 910 266
1.1	including	Placements with financial institutions	18 613	50 642
1.2		Loans to customers other than financial institutions	4 816 492	5 000 130
1.3		Finance lease	14 791	20 996
1.4		Investments in securities	1 991 951	1 838 498
2	Interest expense, total		5 658 410	5 660 002
2.1	including	Loans from financial institutions	558 219	1 353 634
2.2		Funds of customers other than financial institutions	5 012 379	4 204 696
2.3		Debt securities in issue	87 812	101 672
3	Net interest income (negative interest margin)		1 183 437	1 250 264
4	Change in provision for possible loans and loan equivalents, placements in correspondent accounts, and interest income accrued, total		-758 749	-1 698 666
4.1	incl.	Change in provision for possible losses in interest income accrued	-196 773	-257 830
5	Net interest income (negative interest margin) after provision for possible losses		424 688	-448 402
6	Net income from transactions with securities at fair value through profit or loss		-115 570	351 171
7	Net income from transactions with securities available for sale		800 769	583 238
8	Net income from transactions with securities held to maturity		4 097	-6 810
9	Net income from trading in foreign currencies		-398 479	38 770
10	Net income from foreign currency translation:		630 346	-53 937
11	Income from participation in equity of other legal entities		25 976	3 411
12	Commission income		2 446 931	1 753 310
13	Commission expense		117 757	97 688
14	Change in provision for possible losses in securities available for sale		0	-5

Line number	Name of item	Data as at reporting date	Data for same period year ago
15	Change in provision for possible losses in securities held to maturity	0	0
16	Change in provision for other losses	-34 413	-10 488
17	Other operating income	1 451 569	998 349
18	Net income (expense)	5 118 157	3 110 919
19	Operating expense	4 467 223	2 918 547
20	Profit (loss) before tax	650 934	192 372
21	Accrued (paid) tax	150 754	224 254
22	Profit (loss) after tax	500 180	-31 882
23	Payments from profit after tax, total	0	0
23.1	incl. Distribution among shareholders as dividend	0	0
23.2		0	0
24	Retained profit (loss) for reporting period	500 180	-31 882

President UBRD JSC

 A. Yu. Solovyev

Chief Accountant UBRD JSC

 M. R. Sirazov

Territory code as per OKATO	Code of financial institution			
	As per OKPO	Main state registration number	Registration number	BIK
65	09809128	1026600000350	429	046577795

Statement on capital adequacy, provision for doubtful loans and other assets

(form for publication)
as at 01 January 2011

Financial institution: Open Joint-Stock Company "Ural Bank for Reconstruction and Development" (UBRD JSC)

Postal address: 67 Sakko&Vancetti Street. Ekaterinburg. 620014

Code of form as per OKUD 0409808
Quarterly (Yearly)

Line number	Name of indicator	Data as at beginning of reporting period	Gain (+) / reduction (–) over reporting period	Data as at reporting date
1	2	3	4	5
1	Equity (capital), (RUR'000), total	6 430 507	298 993	6 729 500
1.1	Authorised capital of financial institution	668 121	1 336 242	2 004 363
1.1.1	incl. Par value of registered ordinary shares	668 121	1 336 242	2 004 363
1.1.2		0	0	0
1.2	Own shares purchased from shareholders	0	0	0
1.3	Share premium	0	0	0
1.4	Reserve fund of financial institution	100 218	0	100 218
1.5	including Financial performance result assumed for equity (capital):	3 006 053	–865 798	2 140 255
1.5.1	for prior years	2 711 934	–1 216 036	1 495 898
1.5.2	for reporting year	294 119	350 238	644 357
1.6	Intangible assets	2	–1	1
1.7	Subordinated debt (borrowing, deposit, bonded debt)	1 696 460	–19 365	1 677 095
1.8	Sources (part of the sources) of additional capital for which improper assets have been used by investors	0	0	0
2	Standard capital adequacy ratio, (percent)	10,0	X	10,0
3	Actual capital adequacy ratio, (percent)	13,7	X	11,4
4	Actual provision for possible losses (RUR'000), total	3 340 217	760 672	4 100 889
4.1	for loans and loan equivalents	3 310 169	727 517	4 037 686
4.2	for other assets exposed to risk of loss, and other losses	21 582	15 213	36 795
4.3	including for contingency liabilities of credit nature recognized in off-balance sheet items and fixed-term transactions	8 466	17 942	26 408
4.4	for transactions with residents of offshore zones	0	0	0

Section "For Information":

1. Formation (replenishment) of provision for possible losses on loans and loan equivalents,
In reporting period (RUR'000), total **7 026 436**,

including due to:

- 1.1. issue of loans **2 939 027**;
- 1.2. change in loan quality **2 878 759**;
- 1.3. change in official foreign currency to rouble exchange rate Set by the Bank of Russia **118 839**;
- 1.4. other reasons **1 089 811**;

2. Reconstruction of (reduction in) provision for possible losses on loans,
loan equivalents in reporting period (RUR'000), total **6 298 919**,

including due to:

- 2.1. bad debt write off **31 232**;
- 2.2. loan repayment **2 406 511**;
- 2.3. change in loan quality **2 526 968**;
- 2.4. change in official foreign currency to rouble exchange rate set by the Bank of Russia **22 977**;
- 2.5. other reasons **1 311 231**.

President UBRD JSC

 A. Yu. Solovyev

Chief Accountant UBRD JSC

 M. R. Sirazov

Territory code as per OKATO	Code of financial institution			
	As per OKPO	Main state registration number	Registration number	BIK
65	09809128	1026600000350	429	046577795

Statement on mandatory ratios

(form for publication)
as at 1 January 2011

Financial institution: Open Joint-Stock Company "Ural Bank for Reconstruction and Development" (UBRD JSC)

Postal address: 67 Sakko&Vancetti Street. Ekaterinburg. 620014

Code of form as per OKUD 0409813

Yearly, percent

Line number	Name of ratio	Standard value	Actual value			
			as at reporting date		as at reporting date year ago	
1	2	3	4		5	
1	Capital adequacy ratio (N1)	10	11,4		13,7	
2	Instant liquidity ratio (N2)	15	72,1		105,5	
3	Current liquidity ratio (N3)	50	82,3		88,8	
4	Long-term liquidity ratio (N4)	120	100,8		49,5	
5	Maximum exposure per borrower or group of related borrowers (N6)	25	Max.	23,8	Max.	23,2
			Min.	4,5	Min.	0,4
6	Maximum big credit risk (N7)	800	498,5		324,1	
7	Maximum exposure to bank's shareholders (N9.1)	50	2,8		0,7	
8	Maximum exposure to bank's insiders (N10.1)	3	0,7		2,0	
9	Use of bank's equity capital for purchasing stakes (shares) in other legal entities (H12)	25	0,0		0,0	

President UBRD JSC

 A. Yu. Solovyev

Chief Accountant UBRD JSC

 M. R. Sirazov

Territory code as per OKATO	Code of financial institution			
	As per OKPO	Main state registration number	Registration number	BIK
65	09809128	1026600000350	429	046577795

Cash flow statement

(form for publication)
for 2010

Financial institution: Open Joint-Stock Company "Ural Bank for Reconstruction and Development" (UBRD JSC)

Postal address: 67 Sakko&Vancetti Street. Ekaterinburg. 620014

Code of form as per OKUD 0409814

Yearly, RUR'000

Line number	Name of item	Cash flows for reporting period	Cash flows for previous reporting period
1	2	3	4
1	Net cash from (used in) operating activities		
1.1	Cash flows from operating activities before change in operating assets and liabilities, total	-19 846	569 499
1.1.1	Interest received	6 701 960	6 240 778
1.1.2	Interest paid	-5 627 270	-5 565 360
1.1.3	Commissions received	2 220 546	1 608 722
1.1.4	Commissions paid	-117 757	-97 688
1.1.5	including Income less expense from transactions with available-for-sale financial assets at fair value through profit or loss	-12 980	173 008
1.1.6	Income less expense from transactions with securities held to maturity	4 097	1 077
1.1.7	Income less expense from foreign currency trading	-398 479	38 770
1.1.8	Other operating income	1 474 963	991 734
1.1.9	Operating expense	-4 165 715	-2 604 078
1.1.10	Tax paid (refunded)	-99 211	-217 464
1.2	Gain (reduction) in net cash from operating assets and liabilities, total	-2 442 560	5 809 754
1.2.1	Net gain (reduction) in mandatory reserves at the Bank of Russia	-38 429	-330 377
1.2.2	Net gain (reduction) in investments in securities at fair value through profit or loss	-308 468	-4 021 935
1.2.3	Net gain (reduction) loans and advances	-11 708 425	-451 235
1.2.4	Net gain (reduction) in other assets	-881 299	-248 122
1.2.5	Net gain (reduction) in loans, deposits and other funds of the Bank of Russia	-5 078 867	-6 916 698
1.2.6	Net gain (reduction) in funds of other financial institutions	5 510 094	3 303 046

Line number	Name of item	Cash flows for reporting period	Cash flows for previous reporting period
1.2.7	Net gain (reduction) in funds of customers other than financial institutions	9 517 997	15 444 295
1.2.8	including Net gain (reduction) in financial liabilities at fair value through profit or loss	0	0
1.2.9	Net gain (reduction) in debt securities in issue	358 476	–933 867
1.2.10	Net gain (reduction) in other liabilities	186 361	–35 352
1.3	Total over section 1 (items 1.1 + items 1.2)	–2 462 406	6 379 253
2	Net cash from investment activities		
2.1	Acquisition of available-for-sale securities and other financial assets	–12 995 905	–616 764
2.2	Proceeds from disposal and redemption of available-for-sale securities and other financial assets	15 554 703	10 577 407
2.3	Acquisition of held-to-maturity securities	0	–17 125 456
2.4	Proceeds from redemption of held-to-maturity securities	0	188 888
2.5	Acquisition of property, equipment and intangible assets	–355 293	–564 874
2.6	Proceeds from disposal of property, equipment and intangible assets	183 543	1 218 794
2.7	Dividends received	3 141	3 411
2.8	Total over section 2 (sum of lines from 2.1 to 2.7)	2 390 189	–6 318 593
3	Net cash from (used in) financial activities		
3.1	Shareholders' contributions to authorized capital	0	0
3.2	Acquisition of one shares purchased from shareholders	0	0
3.3	Disposal of own shares purchased from shareholders	0	0
3.4	Dividends paid	0	0
3.5	Total over section 3 (sum of lines 3.1 to 3.4)	0	0
4	Effect of changes in foreign currency to ruble exchange rates set by the Bank of Russia on cash and cash equivalents	618 611	–183 158
5	Gain in (use of) cash and cash equivalents	546 394	–122 498
5.1	Cash and cash equivalents at the beginning of reporting year	4 772 904	4 895 402
5.2	Cash and cash equivalents at the end of reporting year	5 319 298	4 772 904

President UBRD JSC

 A. Yu. Solov'yev

Chief Accountant UBRD JSC

 M. R. Sirazov



CONSOLIDATED FINANCIAL STATEMENTS

Consolidated Financial Statements in accordance with International Financial Reporting Standards and Independent Auditors' Report

31 December 2010

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Independent Auditors' Report

To the Board of Directors of Joint Stock Company "The Ural Bank for Reconstruction and Development"

We have audited the accompanying consolidated financial statements of Joint Stock Company "The Ural Bank for Reconstruction and Development" and its subsidiaries (the Group), which comprise the consolidated statement of financial position as at 31 December 2010, the consolidated income statement, and the consolidated statements of comprehensive income, changes in equity and cash flows for the year then ended, and notes, comprising a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with International Financial Reporting Standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audit. We conducted our audit in accordance with International Standards on Auditing. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion the consolidated financial statements present fairly, in all material respects, the financial position of the Group as at 31 December 2010, and its financial performance and its cash flows for the year then ended in accordance with International Financial Reporting Standards.

ZAO KPMG

3 June 2011

ZAO KPMG, a company incorporated under the Laws of the Russian Federation, a subsidiary of KPMG Europe LLP, and a member firm of the KPMG network of independent member firms affiliated with KPMG International Cooperative ("KPMG International"), a Swiss entity.

Consolidated statement of financial position

In thousands of Russian Roubles	Notes	31 December 2010	31 December 2009 Restated	31 December 2008 Restated
ASSETS				
Cash and cash equivalents	6	8 434 707	7 057 943	6 444 501
Mandatory cash balances with the Central Bank of the Russian Federation		415 149	376 720	46 343
Trading securities	7	13 380	6 694	76 437
Other securities at fair value through profit or loss	8	20 636 595	13 383 591	–
Securities available-for-sale	9	990 725	6 326 578	–
Investment securities held-to-maturity		–	–	8 705 246
Receivables under reverse repo agreements	10	–	1 073 779	–
Due from other banks	11	62 358	29 992	28 142
Loans and advances to customers	12	33 469 276	23 541 045	25 605 930
Finance lease receivables	13	281 000	514 340	719 131
Goodwill		162 122	162 122	162 122
Property and equipment	14	4 897 410	4 293 491	5 695 242
Intangible assets	15	130 504	95 502	13 893
Advances to real estate developers	16	4 919 290	3 328 369	2 825 583
Current income tax asset		4 683	16 724	50 806
Deferred tax asset	29	313 394	221 849	–
Other assets	17	1 057 691	996 729	863 165
Assets held for sale	18	171 963	183 855	–
TOTAL ASSETS		75 960 247	61 609 323	51 236 541
LIABILITIES				
Due to other banks	19	13 900 041	13 063 759	14 596 951
Customer accounts	20	54 473 470	43 080 475	28 808 773
Debt securities in issue	21	735 576	375 585	1 830 081
Current income tax liability		17 393	1 087	11 752
Deferred tax liability	29	371 103	167 135	313 928
Other liabilities	22	167 882	136 549	168 849
Subordinated debt	23	1 556 425	1 545 296	1 521 631
TOTAL LIABILITIES		71 221 890	58 369 886	47 251 965

The notes on pages 79–166 form an integral part of these consolidated financial statements.

In thousands of Russian Roubles	Notes	31 December 2010	31 December 2009 Restated	31 December 2008 Restated
EQUITY				
Share capital	24	3 216 768	1 880 526	1 880 526
Additional capital	24	524 203	–	–
Revaluation reserve for property and equipment		1 469 825	1 128 648	2 048 672
Revaluation reserve for securities available-for-sale		10 493	(2 670)	(48 394)
Cumulative translation reserve		(10 169)	–	–
(Accumulated losses) / Retained earnings		(472 763)	232 933	103 772
TOTAL EQUITY		4 738 357	3 239 437	3 984 576
TOTAL LIABILITIES AND EQUITY		75 960 247	61 609 323	51 236 541

These consolidated financial statements were approved for issue and signed on behalf of the Board of Directors on 3 June 2011.

President

 Solovyev A. U.

Chief Accountant

 Sirazov M. R.

Consolidated income statement

In thousands of Russian Roubles	Notes	2010	2009 Restated
Interest income	26	8 040 010	7 524 216
Interest expense	26	(5 703 525)	(5 641 164)
Net interest income		2 336 485	1 883 052
Provision for impairment:			
Loans and advances to customers	12	(349 546)	(1 532 563)
Finance lease receivables	13	(10 136)	(30 781)
Due from other banks	11	(4 753)	–
Net interest income after provision for impairment		1 972 050	319 708
Fee and commission income	27	740 278	494 278
Fee and commission expense	27	(118 202)	(98 731)
Income from trading securities		152 905	42 324
Income from other securities at fair value through profit or loss		138 448	1 304 402
Income/(loss) from securities available-for-sale		129 592	(17 175)
(Loss)/income from trading in foreign currencies		(443 031)	89 499
Income from trading in precious metals		4 576	22 592
Foreign exchange translation income/(loss)		641 369	(62 374)
Rental income		51 232	57 818
Income/(loss) from revaluation of property and equipment	14	108 021	(171 882)
Other operating income		4 865	45 712
Income/(loss) from termination of lease agreements		5 698	(8 284)
Administrative and other operating expenses	28	(2 693 727)	(1 981 619)
Profit before tax		694 074	36 268
Income tax (expense)/benefit	29	(99 501)	31 882
Profit		594 573	68 150

The notes on pages 79–166 form an integral part of these consolidated financial statements.

Consolidated statement of comprehensive income

In thousands of Russian Roubles	Notes	2010	2009 Restated
Profit		594 573	68 150
Other comprehensive income/(loss) for the year			
Revaluation of securities available-for-sale		415 843	18 942
Realised revaluation reserve for securities available-for-sale		(399 389)	38 213
Revaluation of property and equipment	14	471 437	(1 073 766)
Cumulative translation reserve		(12 711)	–
Deferred income tax recorded in other comprehensive income	29	(95 036)	203 322
Other comprehensive income/(loss)		380 144	(813 289)
Comprehensive income/(loss)		974 717	(745 139)

Consolidated statement of changes in equity

In thousands of Russian Roubles	Notes	Share capital	Additional capital	
Balance as at 1 January 2009 Restated		1 880 526	–	
Securities available-for-sale:				
– revaluation		–	–	
– realised revaluation reserve		–	–	
Property and equipment:				
– revaluation (restated)	14	–	–	
– realised revaluation reserve		–	–	
Deferred income tax recorded in other comprehensive income (restated)	29	–	–	
Other comprehensive income/(loss) Restated		–	–	

The notes on pages 79–166 form an integral part of these consolidated financial statements.

Revaluation reserve for property and equipment	Revaluation reserve for securities available-for-sale	Cumulative translation reserve	(Accumulated losses)/ Retained earnings	Total equity
2 048 672	(48 394)	–	103 772	3 984 576
–	18 942	–	–	18 942
–	38 213	–	–	38 213
(1 073 766)	–	–	–	(1 073 766)
(76 264)	–	–	76 264	–
230 006	(11 431)	–	(15 253)	203 322
(920 024)	45 724	–	61 011	(813 289)

The notes on pages 79–166 form an integral part of these consolidated financial statements.

In thousands of Russian Roubles	Notes	Share capital	Additional capital
Profit (restated)		–	–
Comprehensive income/(loss) (restated)		–	–
Balance as at 31 December 2009 (restated)		1 880 526	–
Securities available-for-sale:			
– revaluation		–	–
– realised revaluation reserve		–	–
Property and equipment:			
– revaluation	14	–	–
– realised revaluation reserve		–	–
Foreign currency translation difference		–	–
Deferred income tax recorded in other comprehensive income	29	–	–
Other comprehensive income/(loss)		–	–
Profit		–	–
Comprehensive income/(loss)		–	–
Transactions with owners, recorded directly in equity			
Shares issued through capitalisation of reserves	24	1 336 242	–
Additional capital	24	–	524 203
Balance as at 31 December 2010		3 216 768	524 203

The notes on pages 79–166 form an integral part of these consolidated financial statements.

Revaluation reserve for property and equipment	Revaluation reserve for securities available-for-sale	Cumulative translation reserve	(Accumulated losses)/ Retained earnings	Total equity
–	–	–	68 150	68 150
(920 024)	45 724	–	129 161	(745 139)
1 128 648	(2 670)	–	232 933	3 239 437
–	415 843	–	–	415 843
–	(399 389)	–	–	(399 389)
471 437	–	–	–	471 437
(44 966)	–	–	44 966	–
–	–	(12 711)	–	(12 711)
(85 294)	(3 291)	2 542	(8 993)	(95 036)
341 177	13 163	(10 169)	35 973	380 144
–	–	–	594 573	594 573
341 177	13 163	(10 169)	630 546	974 717
–	–	–	(1 336 242)	–
–	–	–	–	524 203
1 469 825	10 493	(10 169)	(472 763)	4 738 357

The notes on pages 79–166 form an integral part of these consolidated financial statements.

Consolidated statement of cash flows

In thousands of Russian Roubles	Notes	2010	2009
Cash flows from operating activities			
Interest received		7 793 382	7 433 206
Interest paid		(5 666 107)	(5 553 268)
Fees and commissions received		738 671	471 732
Fees and commissions paid		(115 004)	(92 821)
Receipts from trading securities		146 149	31 135
Receipts from other securities at fair value through profit or loss		518 287	800 448
Receipts from securities available-for-sale		129 592	–
(Payments)/receipts from foreign currencies		(400 683)	38 597
(Payments)/receipts from precious metals		(45 342)	37 789
Administrative and other operating expenses paid		(2 391 829)	(1 787 646)
Income tax paid		(53 767)	(110 021)
Other operating income received		56 940	107 305
Cash flows from operating activities before changes in operating assets and liabilities		710 289	1 376 456
(Increase)/decrease in operating assets			
Mandatory cash balances with the Central Bank of the Russian Federation		(38 429)	(330 377)
Trading securities		52	79 514
Other securities at fair value through profit or loss		(7 611 061)	(12 606 892)
Securities available-for-sale		5 195 936	2 254 621
Receivables under reverse repo agreements		1 073 782	(1 072 999)
Due from other banks		(26 498)	36 923
Loans and advances to customers		(10 108 450)	410 599
Finance lease receivables		223 204	174 009
Advances to real estate developers		(1 090 484)	(502 786)
Other assets		(10 316)	(70 758)
Assets held for sale		11 892	(183 855)

The notes on pages 79–166 form an integral part of these consolidated financial statements.

In thousands of Russian Roubles	Notes	2010	2009
Increase/(decrease) in operating liabilities			
Due to other banks		845 502	(1 528 621)
Subordinated debt		(387)	(54 191)
Customer accounts		12 089 968	13 934 786
Promissory notes in issue (included in debt securities in issue)		357 957	(972 563)
Other liabilities		(10 779)	24 856
Net cash from operating activities		1 612 178	968 722
Cash flows from investing activities			
Proceeds from investment securities held-to-maturity		–	231 370
Acquisition of property and equipment		(336 845)	(151 902)
Proceeds from disposal of property and equipment		23 351	9 907
Acquisition of intangible assets		(44 782)	(84 715)
Net cash (used in)/from investing activities		(358 276)	4 660
Cash flows from financing activities			
Increase of additional capital		140 193	–
Proceeds from bonds issued on domestic market (included in debt securities in issue)		–	420 991
Repayment/acquisition of bonds issued on domestic market (included in debt securities in issue)		–	(902 504)
Net cash from/(used in) financing activities		140 193	(481 513)
Effect of exchange rate changes on cash and cash equivalents		(17 331)	121 573
Net increase in cash and cash equivalents		1 376 764	613 442
Cash and cash equivalents at the beginning of the year		7 057 943	6 444 501
Cash and cash equivalents at the end of the year	6	8 434 707	7 057 943

The notes on pages 79–166 form an integral part of these consolidated financial statements.



1 Introduction

These consolidated financial statements of Joint Stock Company “The Ural Bank for Reconstruction and Development” (the Bank) and its subsidiaries, special purpose entities and a mutual investment fund (together referred to as the Group) are prepared in accordance with International Financial Reporting Standards for the year ended 31 December 2010.

The Bank was incorporated and is domiciled in the Russian Federation. The Bank is an open joint-stock company set up in accordance with regulations of the Russian Federation.

Principal activity. The Bank’s principal business activity is commercial and retail banking operations within the Russian Federation. The Bank operates under a general banking license issued by the Central Bank of the Russian Federation (the CBRF) on 28 September 1990. The Bank is a member of the state deposit insurance system, which was introduced by the Federal Law #174-FZ “Deposits of individuals insurance in Russian Federation” dated 13 October 2008. The State Deposit Insurance System guarantees repayment of 100% of individual deposits up to RUB 700 thousand per individual in case of the withdrawal of a license of a bank or the CBRF imposed moratorium on payments.

The Bank is licensed by the Federal Commission on Securities Markets for trading in securities.

As at 31 December 2010 and 2009 the Group has the following consolidated subsidiaries, special purpose entities and a mutual investment fund:

Name	Country of incorporation	Nature of business	% of ownership	
			2010	2009
Subsidiaries				
OOO “UBRiR-Finance”	Russian Federation	issue of bonds on domestic market	100	100
OOO “UBRiR-leasing”	Russian Federation	leasing company	100	100
OOO “Fininvest K”	Russian Federation	ownership of Group property and equipment	100	100
OOO “Investleasing”	Russian Federation	leasing company	100	100
Special purpose entities				
Sebright Finance Limited	United Kingdom	ownership of Group property and equipment	–	–
OOO “Invest Techno”	Russian Federation	ownership of Group property and equipment	–	–
OOO “Uralstroyinvestservice”	Russian Federation	ownership of Group property and equipment	–	–
OOO UK “Invest-Ural” (acquired in 2010)	Russian Federation	investment funds management	–	–
OOO “FinTrust”	Russian Federation	financial intermediation	–	–
Mutual investment fund				
Closed unit investment fund “UBRR-Nedvizhimost”	Russian Federation	ownership of Group property and equipment	100	100

In 2009 the Group established Closed unit investment fund “UBRR-Nedvizhimost” in the amount of RUB 500 000 thousand, managed by LCC UK “Standart-invest” (in 2010 managing company LCC UK “AVS Finans” was changed to managing company LCC UK “Standart-invest”). In return for shares the Group transferred property and equipment

- 2 Operating environment /
- 3 Summary of significant accounting policies

with fair value amounting to RUB 499 600 thousand at the date of transfer and cash in amount of RUB 400 thousand. In 2010 the Group increased its share to RUB 665 046 thousand by transfer of property and equipment with fair value amounting to RUB 165 020 thousand at the date of transfer and cash in amount of RUB 26 thousand.

As at 31 December 2010 the main shareholder of the Bank, Mr. I. A. Altushkin, affiliated with ZAO "Russian Copper Company", ultimately controls 71.15% of the share capital. As at 31 December 2009 two individuals (Mr. S.V. Dymshakov and Mr. I. A. Altushkin) ultimately controlled 91.1% of the share capital of the Bank.

The Bank has 10 (2009: 10) branches and 68 (2009: 66) additional offices in the Russian Federation.

The average number of employees during 2010 is 3 334 (2009: 2 745).

Registered address and place of business. The Bank's registered address and place of business is 620014, 67, Sakko and Vancetti st., Yekaterinburg, Russian Federation.

Presentation currency. These consolidated financial statements are presented in thousands of Russian Roubles (RUB thousand).

2 Operating environment

The Russian Federation has been experiencing political and economic change that has affected, and may continue to affect, the activities of enterprises operating in this environment. The Government continues economic reforms together with legal, tax and regulatory developments. Current measures undertaken by the Government are aimed to improve working efficiency and output quality as well as increase the share of science intensive industries. Consequently, operations in the Russian Federation involve risks that typically do not exist in other markets. The future economic direction of the Russian Federation is largely dependent upon the effectiveness of economic, financial and monetary measures undertaken by the Government.

During 2010 the Government of the Russian Federation undertook measures to improve the economic situation after the world-wide credit crunch of 2008. The gradual revival of the economic situation is in line with stabilization in financial markets and decrease in unemployment. Demand for credit resources from corporate clients has increased since the second quarter of 2010. Growth of consumer income caused an increase in demand for credit resource from individuals. The liquidity ratios of Russian financial industry reached same level as before the crisis, this resulted in increase of competition on the financial markets and decrease of interest rates. In spite of the recovery signs in the economy of the Russian Federation it is still uncertain whether the Group and its counterparties are able to attract new borrowings on acceptable price terms, which in turn can affect the Group's financial position, results of operations and further development. The economy of the Russian Federation is very susceptible to negative developments on the financial markets, and the risk of volatility in Russian financial markets still exists.

In spite of this management believes it is taking all the necessary measures to support the sustainability and growth of business in the current circumstances. The negative factors mentioned above can have adverse impact on business activity of the Group. These consolidated financial statements reflect management's assessment of the impact of the Russian business environment on the operations and the financial position of the Group. The future business environment may differ from management's assessment.

3 Summary of significant accounting policies

Basis of preparation. These consolidated financial statements are prepared in accordance with International Financial Reporting Standards (IFRS) under the historical cost convention, except that premises, financial instruments at fair value through profit or loss and securities available-for-sale are stated at fair value. The principal accounting policies applied in the preparation of these consolidated financial statements are set out below. These policies are consistently applied to all the periods presented, unless otherwise stated (refer to note 5).

Consolidated financial statements. Subsidiaries are those companies and other entities (including special purpose entities) in which the Group, directly or indirectly, has an interest of more than one half of the voting rights or otherwise has power to govern the financial and operating policies so as to obtain benefits. The existence and effect of potential voting rights that are presently exercisable or presently convertible are considered when assessing whether the Group controls another entity.

Subsidiaries are consolidated from the date on which control is transferred to the Group (acquisition date) and are de-consolidated from the date that control ceases.

Business combinations are accounted for using the acquisition method as at the acquisition date, which is the date on which control is transferred to the Group.

For acquisitions on or after 1 January 2010, the Group measures goodwill as the fair value of the consideration transferred (including the fair value of any previously-held equity interest in the acquiree) and the recognised amount of any non-controlling interest in the acquiree, less the net recognised amount (generally fair value) of the identifiable assets acquired and liabilities assumed, all measured as at the acquisition date. When the excess is negative, a bargain purchase gain is recognised immediately in profit or loss. The Group elects on transaction-by-transaction basis whether to measure non-controlling interests at fair value, or at their proportionate share of the recognised amount of the identifiable net assets of the acquiree, at the acquisition date. Transaction costs, other than those associated with the issue of debt or equity securities, that the Group incurs in connection with a business combination are expensed as incurred.

For acquisitions before 1 January 2010, goodwill represents the excess of the cost of the acquisition over the Group's interest in the recognised amount (generally fair value) of the identifiable assets, liabilities and contingent liabilities of the acquiree. When the excess was negative, a bargain purchase gain was recognised immediately in profit or loss. Transaction costs, other than those associated with the issue of debt or equity securities, that the Group incurred in connection with business combinations were capitalised as part of the cost of the acquisitions.

Intercompany transactions, balances and unrealised gains on transactions between group companies are eliminated; unrealised losses are also eliminated unless the cost cannot be recovered. The Bank and all of its subsidiaries use uniform accounting policies consistent with the Group's policies.

Key measurement terms. Depending on their classification financial instruments are carried at fair value or amortised cost as described below.

Fair value is the amount for which an asset could be exchanged, or a liability settled, between knowledgeable, willing parties in an arm's length transaction. Fair value is the current bid price for financial assets and current asking price for financial liabilities which are quoted in an active market. For assets and liabilities with offsetting market risks, the Group may use mid-market prices as a basis for establishing fair values for the offsetting risk positions and apply the bid or asking price to the net open position as appropriate. A financial instrument is regarded as quoted in an active market if quoted prices are readily and regularly available from an exchange or other institution and those prices represent actual and regularly occurring market transactions on an arm's length basis.

Transaction costs are incremental costs that are directly attributable to the acquisition, issue or disposal of a financial instrument. An incremental cost is one that would not have been incurred if the transaction had not taken place. Transaction costs include fees and commissions paid to agents (including employees acting as selling agents), advisors, brokers and dealers, levies by regulatory agencies and securities exchanges, and transfer taxes and duties. Transaction costs do not include debt premiums or discounts, financing costs or internal administrative or holding costs.

Amortised cost is the amount at which the financial instrument was recognised at initial recognition less any principal repayments, plus accrued interest, and for financial assets less any write-down for incurred impairment losses. Accrued interest includes amortisation of transaction costs deferred at initial recognition and of any premium or discount to maturity amount using the effective interest method. Accrued interest income and accrued interest expense, including both accrued coupon and amortised discount or premium (including fees deferred at origination, if any), are not presented separately and are included in the carrying values of related items of assets and liabilities.

The effective interest method is a method of allocating interest income or interest expense over the relevant period so as to achieve a constant periodic rate of interest (effective interest rate) on the carrying amount of instrument. The effective interest rate is the rate that exactly discounts estimated future cash payments or receipts (excluding future credit losses) through the expected life of the financial instrument or a shorter period, if appropriate, to the net carrying amount of the financial instrument. The effective interest rate discounts cash flows of variable interest instruments to the next interest repricing date except for the premium or discount which reflects the credit spread over the floating rate specified in the instrument, or other variables that are not reset to market rates. Such premiums or discounts are amortised over the whole expected life of the instrument. The present value calculation includes all fees paid or

received between parties to the contract that are an integral part of the effective interest rate (refer to income and expense recognition policy).

Initial recognition of financial instruments. Trading securities, derivatives and other financial instruments at fair value through profit or loss are initially recorded at fair value. All other financial instruments are initially recorded at fair value plus transaction costs. Fair value at initial recognition is best evidenced by the transaction price. A gain or loss on initial recognition is only recorded if there is a difference between fair value and transaction price which can be evidenced by other observable current market transactions in the same instrument or by a valuation technique whose inputs include only data from observable markets.

All purchases and sales of financial assets that require delivery within the time frame established by regulation or market convention ("regular way" purchases and sales) are recorded at trade date, which is the date that the Group commits to deliver a financial asset. All other purchases and sales are recognised on the settlement date with the change in value between the commitment date and settlement date not recognised for assets carried at cost or amortised cost; recognised in profit or loss for trading securities, derivatives and other financial assets at fair value through profit or loss.

Cash and cash equivalents. Cash and cash equivalents comprise cash, correspondent accounts with CBRF and other banks as well as short-term highly liquid investments, which are readily convertible to known amounts of cash and are subject to an insignificant risk of changes in value such as interbank placements with initial maturities of less than three months. Funds restricted for a period of more than three months on origination are excluded from cash and cash equivalents. Cash and cash equivalents are carried at amortised cost.

Mandatory cash balances with the CBRF. Mandatory cash balances with the CBRF are carried at amortised cost and represent non-interest bearing mandatory reserve deposits which are not available to finance day to day operations and hence are not considered as part of cash and cash equivalents for the purposes of the consolidated statement of cash flows.

Trading securities. Trading securities are securities, which are either acquired for generating a profit from short-term fluctuations in price or trader's margin, or are securities included in a portfolio used for short-term trading. The Group classifies securities into trading securities if it has an intention to sell them within a short period after purchase. Trading securities are carried at fair value.

Other securities at fair value through profit or loss. Other securities at fair value through profit or loss are securities designated, at initial recognition, into this category. Management designates securities into this category only if (a) such classification eliminates or significantly reduces an accounting mismatch that would otherwise arise from measuring assets or liabilities or recognising the gains and losses on them on different bases; or (b) a group of financial assets, financial liabilities or both is managed and its performance is evaluated on a fair value basis, in accordance with a documented risk management or investment strategy. Recognition and measurement of this category of financial assets is consistent with the above policy for trading securities.

Securities available-for-sale. This category comprises financial assets defined as available-for-sale and not classified as loans and receivables, investment securities held-to-maturity or other securities at fair value through profit or loss. Securities available for sale are carried at fair value.

Investment securities held-to-maturity. Investment securities held-to-maturity are quoted non-derivative financial assets with fixed or determinable payments and fixed maturity dates which in accordance with intention and ability of the Group will be held until maturity. Management classifies investment securities held-to-maturity upon initial recognition. Investment securities held-to-maturity are carried at amortised cost.

Due from other banks. Amounts due from other banks are recorded when the Group advances money to counterparty banks with no intention of trading the resulting unquoted non-derivative receivable due on fixed or determinable dates. Amounts due from other banks are carried at amortised cost.

Loans and advances to customers. Loans and advances to customers are recorded when the Group advances money to purchase or originate an unquoted non-derivative receivable from a customer due on fixed or determinable dates and has no intention of trading the receivable. Loans and advances to customers are carried at amortised cost. When financial assets are renegotiated and the renegotiated terms and conditions differ substantially from the previous terms, the new asset is initially recognised at its fair value.

Impairment of financial assets carried at amortised cost. Impairment losses are recognised in profit or loss when incurred as a result of one or more events (loss events) that occurred after the initial recognition of the financial asset and which have an impact on the amount or timing of the estimated future cash flows of the financial asset or

group of financial assets that can be reliably estimated. If the Group determines that no objective evidence exists that impairment was incurred for an individually assessed financial asset, whether significant or not, it includes the asset in a group of financial assets with similar credit risk characteristics and collectively assesses them for impairment. The following principal criteria are also used to determine that there is objective evidence that an impairment loss has occurred:

- any instalment is overdue
- the borrower experiences a significant financial difficulty as evidenced by borrower's financial information that the Group obtains
- the borrower considers bankruptcy or a financial reorganisation
- there is adverse change in the payment status of the borrower as a result of changes in the national or local economic conditions that impact the borrower
- the value of collateral significantly decreases as a result of deteriorating market conditions.

For the purposes of a collective evaluation of impairment, financial assets are grouped on the basis of similar credit risk characteristics. Those characteristics are relevant to the estimation of future cash flows for groups of such assets by being indicative of the debtors' ability to pay all amounts due according to the contractual terms of the assets being evaluated.

Future cash flows in a group of financial assets that are collectively evaluated for impairment are estimated on the basis of the contractual cash flows of the assets and the experience of management in respect of the extent to which amounts will become overdue as a result of past loss events and the success of recovery of overdue amounts. Past experience is adjusted on the basis of current observable data to reflect the effects of current conditions that did not affect past periods and to remove the effects of past conditions that do not have influence on the current period.

Impairment losses are always recognised through an allowance account to write down the asset's carrying amount to the present value of expected cash flows (which exclude future credit losses that have not been incurred) discounted at the original effective interest rate of the asset.

The calculation of the present value of the estimated future cash flows of a collateralised financial asset reflects the cash flows that may result from foreclosure less costs for obtaining and selling the collateral, whether or not foreclosure is probable. If, in a subsequent period, the amount of the impairment loss decreases and the decrease can be related objectively to an event occurring after the impairment was recognised, the previously recognised impairment loss is reversed by adjusting the allowance account through profit or loss. Uncollectible assets are written off against the related impairment allowance after all the necessary procedures to recover the asset, partly or in full, have been completed and the amount of the loss has been determined.

Credit related commitments. The Group enters into credit related commitments, including letters of credit and financial guarantees. Financial guarantees represent irrevocable assurances to make payments in the event that a customer cannot meet its obligations to third parties and carry the same credit risk as loans. Financial guarantees and commitments to provide a loan are initially recognised at their fair value, which is normally evidenced by the amount of fees received.

Sale and repurchase agreements. Sale and repurchase agreements (repo agreements) which effectively provide a lender's return to the counterparty are treated as secured financing transactions. Securities sold under such sale and repurchase agreements are not derecognised. Securities acquired under repo agreements are classified as receivables under reverse repo agreements or due from other banks. The corresponding liabilities are presented within amounts due to other banks.

Promissory notes purchased. Promissory notes purchased are included in trading securities, or in due from other banks or in loans and advances to customers, depending on their substance and are subsequently remeasured and accounted for in accordance with the accounting policies for these categories of assets.

Derecognition of financial assets. The Group derecognises financial assets when (a) the assets are redeemed or the rights to cash flows from the assets otherwise expired or (b) the Group has transferred the rights to the cash flows from the financial assets or entered into a qualifying pass-through arrangement while (i) also transferring substantially all the risks and rewards of ownership of the assets or (ii) neither transferring nor retaining substantially all risks and rewards of ownership but not retaining control. Control is retained if the counterparty does not have the practical ability to sell the asset in its entirety to an unrelated third party without imposing additional restrictions on the sale.

Goodwill. Goodwill represents the excess of the cost of an acquisition over the fair value of the acquirer's share of the identifiable assets, liabilities and contingent liabilities of the acquired subsidiary or associate at the date of exchange. Goodwill from acquisitions of subsidiaries is presented separately in the consolidated statement of financial position. Goodwill is carried at cost less accumulated impairment losses, if any.

The Group tests goodwill for impairment at least annually and whenever there are indications that goodwill may be impaired. Goodwill is allocated to the cash-generating units, or groups of cash-generating units, that are expected to benefit from the synergies of the business combination.

Such units or group of units represent the lowest level at which the Group monitors goodwill and are not larger than a reporting segment. Gains or losses on disposal of an operation within a cash generating unit to which goodwill has been allocated include the carrying amount of goodwill associated with the operation disposed of, generally measured on the basis of the relative values of the operation disposed of and the portion of the cash-generating unit which is retained.

Property and equipment. Property and equipment are stated at cost, restated to the equivalent purchasing power of the Russian Rouble at 31 December 2002 for assets acquired prior to 1 January 2003, or revalued amounts, as described below, less accumulated depreciation and provision for impairment, where required.

Land and premises are subject to revaluation on a regular basis. The frequency of revaluation depends upon the movements in the fair values of the land and premises being revalued. The revaluation reserve for land and premises included in other comprehensive income is transferred directly to retained earnings when the surplus is realised, i.e. either on the retirement or disposal of the asset, or as the asset is used by the Group; in the latter case, the amount of the surplus realised is the difference between depreciation based on the revalued carrying amount of the asset and depreciation based on the asset's original cost.

Construction in progress is carried at cost. Cost includes borrowing costs incurred on specific or general funds borrowed to finance construction of qualifying assets. Upon completion, assets are transferred to property and equipment at their carrying amount. Construction in progress is not depreciated until the asset is available for use. All other items of property and equipment are stated at cost less accumulated depreciation and impairment losses, if any.

Costs of minor repairs and maintenance are expensed when incurred. The cost of replacing major parts or components of property and equipment items are capitalised and the replaced part is retired.

If impaired, property and equipment are written down to the higher of their value in use and fair value less costs to sell. The decrease in carrying amount is charged to profit or loss to the extent it exceeds the previous revaluation surplus in equity. An impairment loss recognised for an asset in prior years is reversed if there has been a change in the estimates used to determine the asset's value in use or fair value less costs to sell.

Gains and losses on disposals determined by comparing proceeds with carrying amount are recognised in profit or loss.

Depreciation. Land is not depreciated. Depreciation on other items of property and equipment is calculated using the straight-line method to allocate their cost or revalued amounts to their carrying amounts at the following annual rates:

- Premises **2,5%**
- Equipment **11,8–33,3%**

Intangible assets. All intangible assets have a definite useful life and primarily include capitalised computer software. Acquired computer software licenses are capitalised on the basis of the costs incurred to acquire and bring to use the specific software. Development costs that are directly associated with identifiable and unique software controlled by the Group are recorded as intangible assets if the inflow of incremental economic benefits exceeding costs is probable. Capitalised costs include staff costs of the software development team and an appropriate portion of relevant overheads. All other costs associated with computer software, e.g. its maintenance, are expensed when incurred. Capitalised computer software is amortised on a straight line basis over its expected useful life of 4 years.

Advances to real estate developers. Advances to real estate developers are prepayments advanced under construction contracts whereby the Group is entitled to receive real estate items upon completion of construction. Investments in the real estate property are carried at cost (being the amount of prepayments made under the terms of the contract) less provision for impairment where required. Upon completion the received real estate items are included in investment property or assets held for resale, depending on the Group's intentions in respect of these items.

Operating leases. Where the Group is a lessee in a lease which does not transfer substantially all the risks and rewards incidental to ownership from the lessor to the Group, the total lease payments are charged to profit or loss on a straight-line basis over the period of the lease.

Finance leases. Where the Group is a lessor in a lease which transfers substantially all the risks and rewards incidental to ownership to the lessee, the assets leased out are presented as a finance lease receivable and carried at the present value of the future lease payments. Finance lease receivables are initially recognised at commencement (when the lease term begins) using a discount rate determined at inception (the earlier of the date of the lease agreement and the date of commitment by the parties to the principal provisions of the lease).

The difference between the gross receivable and the present value represents unearned finance income. This income is recognised over the term of the lease using the net investment method (before tax), which reflects a constant periodic rate of return. Incremental costs directly attributable to negotiating and arranging the lease are included in the initial measurement of the finance lease receivable and reduce the amount of income recognised over the lease term.

Finance income from leases is recorded within interest income in profit or loss. Impairment losses are recognised in profit or loss when incurred as a result of one or more loss events that occurred after the initial recognition of finance lease receivables. The Group uses the same principal criteria to determine that there is objective evidence that an impairment loss has occurred as for described above loans carried at amortised costs.

Assets held for sale. Assets held for sale represent assets that are expected to be recovered primarily through sale within 12 months after the reporting date. These assets are measured at the lower of their residual value and fair value less cost to sell as at the reclassification date. Assets held for sale are not depreciated.

Due to other banks. Amounts due to other banks are recorded when money or other assets are advanced to the Group by counterparty banks. The non-derivative liability is carried at amortised cost. If the Group purchases its own debt, it is removed from the consolidated statement of financial position and the difference between the carrying amount of the liability and the consideration paid is included in gains or losses arising from early retirement of debt.

Customer accounts. Customer accounts are non-derivative liabilities to individuals, state or corporate customers and are carried at amortised cost.

Debt securities in issue. Debt securities in issue include promissory notes and bonds issued by the Group. Debt securities are stated at amortised cost. If the Group purchases its own debt securities in issue, they are removed from the consolidated statement of financial position and the difference between the carrying amount of the liability and the consideration paid is included in gains arising from early retirement of debt.

Subordinated debt. Subordinated debt is carried on the statement of financial position at amortised cost. Obligations to repay interest are recorded through profit or loss. Subordinated debts rank after all other creditors in case of liquidation.

Derivative financial instruments. Derivative financial instruments are carried at their fair value. All derivative instruments are recognised as assets when fair value is positive and as liabilities when fair value is negative. Changes in the fair value of derivative instruments are included in profit or loss. The Group does not apply hedge accounting.

Term deals with precious metals. Term deals with precious metals include forward contracts for purchase/sale of precious metals settled in cash. Term deals with precious metals at the reporting date are disclosed in the notes to these consolidated financial statements. Balances on these transactions are measured at fair value through profit or loss and the result is recorded in the gain less losses/ (losses less gains) arising from precious metals.

Income tax. Income tax comprises current and deferred tax. Income tax is recognised in profit or loss except to the extent that it relates to items of other comprehensive income or transactions with shareholders recognised directly in equity, in which case it is recognised within other comprehensive income or directly within equity.

Income taxes are provided for in the consolidated financial statements in accordance with the legislation of the Russian Federation enacted or substantively enacted by the reporting date.

Current tax is the amount expected to be paid to or recovered from the taxation authorities in respect of taxable profits or losses for the current and prior periods. Taxable profits or losses are based on estimates if the consolidated financial statements are authorised prior to filing relevant tax returns. Taxes other than income tax are recorded within administrative and other operating expenses.

Deferred income tax is provided for temporary differences arising between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes. In accordance with the initial recognition exemption, deferred taxes are not recorded for temporary differences on initial recognition of an asset or a liability in a transaction other than a business combination if the transaction, when initially recorded, affects neither accounting nor taxable profit. Deferred tax balances are measured at tax rates enacted or substantively enacted at the reporting date which are expected to apply to the period when the temporary differences will reverse or the tax loss carry forwards will be utilised. Deferred tax assets and liabilities are netted only within the individual companies of the Group. Deferred tax assets for deductible temporary differences and tax loss carry forwards are recorded only to the extent that it is probable that future taxable profit will be available against which the deductions can be utilised.

Deferred income tax is provided on post acquisition retained earnings of subsidiaries, except where the Group controls the subsidiary's dividend policy and it is probable that the difference will not reverse through dividends or otherwise in the foreseeable future.

Provisions for liabilities and charges. A provision is recognised in the consolidated statement of financial position when the Group has a legal or constructive obligation as a result of a past event, and it is probable that an outflow of economic benefits will be required to settle the obligation. If the effect is material, provisions are determined by discounting the expected future cash flows at a pre-tax rate that reflects current market assessments of the time value of money and, where appropriate, the risks specific to the liability.

Trade and other payables. Trade payables are accrued when the counterparty has performed its obligations under the contract and are carried at amortised cost.

Share premium. When shares are issued, the excess of contributions received, net of transaction costs, over the nominal value of the shares issued is recorded as share premium in equity.

Other reserves. Other reserves of the Group comprise revaluation reserve for property and equipment, revaluation reserve for securities available-for-sale and cumulative translation reserve. Revaluation reserve for property and equipment is transferred directly to retained earnings through depreciation, sale or other disposal. Revaluation reserve for securities available-for-sale is transferred to profit or loss in case it is disposed through sale or repayment of securities. In case of subsidiary or SPE disposal, the functional currency of which differs from the presentation currency of these consolidated financial statements, foreign currency differences, previously recognised in cumulative translation reserve in respect of this company, are reclassified to profit or loss for the period.

Dividends. Dividends are recorded in equity in the period in which they are declared. Dividends declared after the reporting date and before the financial statements are authorised for issue are disclosed in the subsequent events note. The statutory accounting reports are the basis for profit distribution and other appropriations. Russian legislation identifies the basis of distribution as the current year net profit calculated in accordance with Russian Accounting Rules.

Income and expense recognition. Interest income and expense are recorded in profit or loss for all financial instruments on an accrual basis. This method includes, as part of interest income or expense, all fees paid or received between the parties to the contract that are an integral part of the effective interest rate, transaction costs and all other premiums or discounts.

Fees integral to the effective interest rate include origination fees received or paid by the entity relating to the creation or acquisition of a financial asset or issuance of a financial liability, for example, fees for evaluating creditworthiness, evaluating and recording guarantees or collateral, negotiating the terms of the instrument and for processing transaction documents. Commitment fees received by the Group to originate loans at market interest rates are integral to the effective interest rate if it is probable that the Group will enter into a specific lending arrangement and does not expect to sell the resulting loan shortly after origination.

The Group does not designate loan commitments as financial liabilities at fair value through profit or loss.

All other fees, commissions and other income and expense items are generally recorded on an accrual basis by reference to completion of the specific transaction assessed on the basis of the actual service provided as a proportion of the total services to be provided.

Foreign currency translation. The functional currency of each consolidated entities is the currency of the primary economic environment in which the entity operates. The Bank's functional currency and the Group's presentation currency is the national currency of the Russian Federation, the Russian Rouble. Transactions in foreign currencies are translated to the respective functional currencies of the Group entities at exchange rates at the dates of the transac-

tions. Monetary assets and liabilities denominated in foreign currencies at the reporting date are retranslated to the functional currency at the exchange rate at that date.

Foreign currency differences arising on retranslation of balances in statement of financial position and profit and loss account of a subsidiary or SPE from its functional currency to presentation currency of these consolidated financial statements are recognised in cumulative translation reserve in other comprehensive income.

The foreign currency gain or loss on monetary items is the difference between amortised cost in the functional currency at the beginning of the period, adjusted for effective interest and payments during the period, and the amortised cost in foreign currency translated at the exchange rate at the end of the reporting period. Non-monetary assets and liabilities denominated in foreign currencies that are measured at fair value are retranslated to the functional currency at the exchange rate at the date that the fair value was determined. Foreign currency differences arising on retranslation are recognised in profit or loss, except for differences arising on the retranslation of available-for-sale equity instruments, which are recognised in other comprehensive income, and differences recognized in cumulative translation reserve. Non-monetary items that are measured in terms of historical cost in a foreign currency are translated using the exchange rate at the date of the transaction.

At 31 December 2010 the principal rate of exchange used for translating monetary foreign currency balances is USD 1 = RUB 30.4769 (31 December 2009: USD 1 = RUB 30.2442).

Fiduciary assets. Assets held by the Group in its own name, but on the account of third parties, are not reported in the consolidated statement of financial position. Commissions received from fiduciary activities are shown as fee and commission income in profit or loss.

Offsetting. Financial assets and liabilities are offset and the net amount reported in the consolidated statement of financial position only when there is a legally enforceable right to offset the recognised amounts, and there is an intention to either settle on a net basis, or to realise the asset and settle the liability simultaneously.

Staff costs and related contributions. Wages, salaries, contributions to the Russian Federation state pension and social insurance funds, paid annual leave and sick leave, bonuses, and non-monetary benefits are accrued in the year in which the associated services are rendered by the employees of the Group.

Segment reporting. An operating segment is a component of a Group that engages in business activities from which it may earn revenues and incur expenses (including revenues and expenses relating to transactions with other components of the same Group); whose operating results are regularly reviewed by the chief operating decision maker to make decisions about resources to be allocated to the segment and assess its performance, and for which discrete financial information is available.

Comparative information. Some comparative information is reclassified to conform to changes in presentation in the current year.

In preparing these financial statements as at 31 December 2010, management identified certain adjustments relating to the recognition of expenses for reporting periods prior to 1 January 2009 and valuation of land and buildings as at 31 December 2009. In 2010 management adjusted comparative information as at 1 January 2009 and 31 December 2009 in order to correctly recognise these expenses and revaluation of land and buildings as follows:

In thousands of Russian Roubles	Balance as at 1 January 2009 Previously reported	Adjustment	Balance as at 1 January 2009 Restated
Consolidated statement of financial position			
Other assets	1 197 893	(334 728)	863 165
Deferred tax liability	(380 874)	66 946	(313 928)
(Retained earnings)/accumulated losses	(371 554)	267 782	(103 772)

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS.

4 Critical accounting estimates and judgements in applying accounting policies

In thousands of Russian Roubles	Balance as at 31 December 2009 Previously reported	Adjustment	Balance as at 31 December 2009 Restated
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Consolidated statement of financial position

Property and equipment	4 927 080	(633 589)	4 293 491
Other assets	1 331 457	(334 728)	996 729
Deferred tax liability	(360 799)	193 664	(167 135)
Revaluation reserve for property and equipment	(1 549 102)	420 454	(1 128 648)
(Retained earnings)/accumulated losses	(587 132)	354 199	(232 933)

In thousands of Russian Roubles	2009 Previously reported	Adjustment	2009 Restated
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Consolidated income statement

Net income/(loss) from revaluation of property and equipment	(63 861)	(108 021)	(171 882)
Income tax (expense)/benefit	10 278	21 604	31 882

Consolidated statement of comprehensive income

Revaluation of property and equipment	(548 198)	(525 568)	(1 073 766)
Deferred income tax recorded in other comprehensive income	98 208	105 114	203 322

4 Critical accounting estimates and judgements in applying accounting policies

Management makes a number of estimates and assumptions relating to the reporting of assets and liabilities and the disclosure of contingent assets and liabilities to prepare these consolidated financial statements in conformity with IFRS. Actual results could differ from those estimates. Estimates and assumptions that affect significantly the amounts recognised in the consolidated financial statements include:

Revaluation of land and premises. Over 31% (31 December 2009: 34%) of equity is represented by revaluation reserve for land and premises. Management revalued land and premises as at 31 December 2010 (refer to note 14).

Impairment losses on loans and advances. The Group regularly reviews its loan portfolios to assess impairment. In determining whether an impairment loss should be recorded in profit or loss, the Group makes judgements as to whether there is any observable data indicating that there is a measurable decrease in the estimated future cash flows from a portfolio of loans and leases before the decrease can be identified with an individual loan or lease in that portfolio. This evidence may include observable data indicating that there has been an adverse change in the payment status of borrowers in a group, or national or local economic conditions that correlate with defaults on assets in the group.

Management uses estimates based on historical loss experience for assets with credit risk characteristics and objective evidence of impairment similar to those in the portfolio when scheduling its future cash flows.

The methodology and assumptions used for estimating both the amount and timing of future cash flows are reviewed regularly to reduce any differences between loss estimates and actual loss experience.

Special purpose entities. Judgement is also required to determine whether the substance of the relationship between the Group and a special purpose entity (SPE) indicates that the SPE is controlled by the Group. The Group uses the following criteria: ability to control financial and operating policies of SPE, whether the activities of the SPE are being conducted on behalf of the Group according to its specific business needs so that the Group obtains benefits from the SPE's operation, whether the Group has the decision-making powers to obtain the majority of the benefits of the activities of the SPE or, by setting up an 'autopilot' mechanism, the Group has delegated these decision-making powers and extent of exposure to risks and rewards related to activities of the SPE.

5 New or revised standards and interpretations

A number of new standards, amendments to standards and interpretations are not yet effective as at 31 December 2010, and are not applied in preparing these consolidated financial statements. Of these pronouncements, potentially the following will have an impact on the financial position and performance. The Group plans to adopt these pronouncements when they become effective. The Group has not yet analysed the likely impact of the new standard on its financial position or performance.

Revised IAS 24 *Related Party Disclosures (2009)* introduces an exemption from the basic disclosure requirements in relation to related party disclosures and outstanding balances, including commitments, for government-related entities. Additionally, the standard has been revised to simplify some of the presentation guidance that was previously non-reciprocal. The revised standard is to be applied retrospectively for annual periods beginning on or after 1 January 2011.

IFRS 9 *Financial Instruments* will be effective for annual periods beginning on or after 1 January 2013. The new standard is to be issued in several phases and is intended to replace International Financial Reporting Standard IAS 39 *Financial Instruments: Recognition and Measurement* once the project is completed by the end of 2010. The first phase of IFRS 9 was issued in November 2009 and relates to the recognition and measurement of financial assets. The second phase regarding classification and measurement of financial liabilities was published in October 2010.

The remaining parts of the standard are expected to be issued during the first half of 2011. The Group recognises that the new standard introduces many changes to the accounting for financial instruments and is likely to have a significant impact on Group's consolidated financial statements.

Improvements to IFRSs 2010 resulting from the International Accounting Standards Board's third annual improvements project are to be dealt with on a standard-by-standard basis. The effective date of each amendment is included in the IFRSs affected.

6 Cash and cash equivalents

In thousands of Russian Roubles	2010	2009
Placements with other banks with original maturities of less than three months	3 140 757	2 292 024
Cash on hand	2 560 667	1 829 569
Cash and balances with the CBRF (other than mandatory cash balances)	2 331 850	1 574 855
Correspondent accounts and overnight placements with banks:		
– Russian Federation	302 032	53 512
– other countries	76 116	1 122 564
Settlement accounts with trading systems	23 285	185 419
Total	8 434 707	7 057 943

Correspondent accounts, overnight placements and placements with other banks with original maturities of less than three months are placed with large Russian and OECD banks.

Geographical, currency, maturity and interest rate analyses of cash and cash equivalents are disclosed in note 31.

7 Trading securities

In thousands of Russian Roubles	2010	2009
Corporate shares	13 380	6 694
Total	13 380	6 694

As at 31 December 2010 and 2009 corporate shares are represented by shares of a Russian regional energy company traded in the domestic market.

As at 31 December 2010 and 2009 these shares are not rated by any international rating agency.

Geographical, currency, maturity and interest rate analyses of trading securities are disclosed in note 31.

Reclassifications out of financial assets at fair value through profit or loss

As at 1 July 2008 the Group reclassified certain quoted securities into assets held-to-maturity following amendments to IAS 39 and IFRS 7. The Group identified securities eligible under the amendments, for which it had changed its intent such that it no longer held these securities for the purpose of selling in the short term. For quoted securities identified for reclassification, the Group determined that the deterioration of the financial markets during the third quarter of

2008 constituted rare circumstances that permit reclassification out of the trading category to category of securities held-to-maturity starting from 1 July 2008.

During 2009 the Group sold a significant portion of its portfolio of investment securities held-to-maturity. As at 14 December 2009 the Group reclassified these quoted securities out of held-to-maturity category to assets available-for-sale following the requirements of IAS 39 (further information concerning this reclassification is disclosed in note 9).

The table below sets out the securities reclassified and their carrying and fair values as at 31 December 2010 and 2009.

In thousands of Russian Roubles	31 December 2010		31 December 2009	
	Carrying value	Fair value	Carrying value	Fair value
Quoted securities reclassified to investment securities held-to-maturity/securities available-for-sale	–	–	1 433 536	1 433 536

The table below sets out the amounts that would have been recognised in the periods following reclassification during 2008, if the reclassifications had not been made, as well the actual amounts of income and expense recognised in profit or loss and consolidated statement of comprehensive income in respect of reclassified securities.

In thousands of Russian Roubles	2010		2009	
	Recognised for reclassified assets	Would have been recognized if the reclassifications were not made	Recognised for reclassified assets	Would have been recognized if the reclassifications were not made
Income from trading securities	–	5 964	–	109 590
Income/(loss) from securities available-for-sale	15 697	–	(57)	–
Total amount recognised in profit or loss for the period (before tax)	15 697	5 964	(57)	109 590
Revaluation of securities available-for-sale	5 623	–	9 733	–
Realised revaluation reserve for securities available-for-sale	(15 356)	–	–	–
Total amount recognized within a consolidated statement of comprehensive income for the period (before tax)	5 964	5 964	9 676	109 590

8 Other securities at fair value through profit or loss

In thousands of Russian Roubles	2010	2009
Corporate bonds	20 207 104	6 470 303
Municipal bonds	354 602	4 868 449
Russian government bonds	74 889	2 044 839
Total	20 636 595	13 383 591

The Group irrevocably classified these securities, which are not a part of the trading portfolio, as securities at fair value through profit or loss. These securities meet the requirements for classification as carried at fair value through profit or loss due to the fact that management evaluates results from these of investments based on their fair value in accordance with a documented strategy.

As at 31 December 2010 corporate bonds are represented by Russian Rouble denominated securities issued by Russian banks, a mortgage lending agency, industrial and retail companies. These bonds have maturity dates ranging from February 2011 to September 2028, coupon rates ranging from 7.00% to 18.00% p.a. and yields to maturity as at 31 December 2010 ranging from 4.51% to 14.87 % p.a. depending on the type of bond issue.

As at 31 December 2010 municipal bonds are represented by Russian Rouble denominated securities issued by the governments of Sakha Republic, and the regional administrations of Irkutsk, Samara, Krasnoyarsk, Udmurtia, Tver, Tomsk and Volgograd regions. These bonds mature from August 2011 to December 2013 with coupon rates ranging from 7.00% to 11.39% p.a. and yields to maturity as at 31 December 2010 ranging from 6.40% to 7.66% p.a. depending on the type of bond issue.

As at 31 December 2010 Russian government bonds are represented by Rouble denominated securities issued by the Ministry of Finance of the Russian Federation. These bonds mature in October 2018 with coupon rates 13% p.a. and yield to maturity as at 31 December 2010 6.94% p.a.

As at 31 December 2009 corporate bonds are represented by Russian Rouble denominated securities issued by Russian banks, industrial companies, and others. These bonds have maturity dates ranging from February 2010 to September 2020, coupon rates ranging from 7.30% to 19.00% p.a. and yields to maturity as at 31 December 2009 ranging from 5.28% to 12.16 % p.a. depending on the type of bond issue.

As at 31 December 2009 municipal bonds are represented by Russian Rouble denominated securities issued by the governments of Sakha Republic, the regional administration of Khanty-Mansiysk, and the regional administrations of Irkutsk, Moscow, Samara, Krasnoyarsk, Udmurtia and Volgograd regions and the administration of Moscow. These bonds mature from March 2010 to April 2014 with coupon rates ranging from 7.25% to 15.00% p.a. and yields to maturity as at 31 December 2009 ranging from 6.49% to 12.90% p.a. depending on the type of bond issue.

As at 31 December 2009 Russian government bonds are represented by Rouble denominated securities issued by the Ministry of Finance of the Russian Federation. These bonds mature from May 2010 to January 2012 with coupon rates ranging from 5.80% to 11.90% p.a. and yields to maturity as at 31 December 2009 ranging from 6.05% to 7.15% p.a. depending on the type of bond issue.

Analysis by credit quality of other securities at fair value through profit or loss outstanding at 31 December 2010 is as follows:

In thousands of Russian Roubles	Corporate bonds	Municipal bonds	Russian government bonds	Total
– Rated BBB	10 614 895	–	74 889	10 689 784
– Rated from BB– to BB+	3 201 793	309 358	–	3 511 151
– Rated from B– to B+	6 354 813	45 244	–	6 400 057
– Not rated	35 603	–	–	35 603
Total	20 207 104	354 602	74 889	20 636 595

Analysis by credit quality of other securities at fair value through profit or loss outstanding at 31 December 2009 is as follows:

In thousands of Russian Roubles	Corporate bonds	Municipal bonds	Russian government bonds	Total
– Rated BBB	4 297 037	4 775 956	2 044 839	11 117 832
– Rated from BB– to BB+	2 095 349	91 486	–	2 186 835
– Rated from B– to B+	77 880	1 007	–	78 887
– Not rated	37	–	–	37
Total	6 470 303	4 868 449	2 044 839	13 383 591

Ratings presented in the tables above are defined in accordance with the accepted definitions of the international rating agency Standard & Poor's.

Geographical, currency, maturity and interest rate and analyses of other securities at fair value through profit and loss are disclosed in note 31.

9 Securities available-for-sale

In thousands of Russian Roubles	2010	2009
Municipal bonds	989 648	1 756 462
Corporate bonds	1 077	3 215 195
Russian government bonds	–	1 354 921
Total	990 725	6 326 578

As at 31 December 2010 municipal bonds are represented by Russian Rouble denominated securities issued by the governments of Sakha Republic, and the regional administrations of Irkutsk, Samara, Nizhniy Nivgorod and Lipetsk regions. These bonds mature from July 2011 to December 2013 with coupon rates ranging from 6.98% to 9.65% p.a. and yields to maturity as at 31 December 2010 ranging from 6.35% to 8.32% p.a. depending on the type of bond issue.

As at 31 December 2010 corporate bonds are represented by Russian Rouble denominated securities issued by a Russian bank. These bonds mature in October 2011, have a coupon rate of 11.50% p.a. and yield to maturity as at 31 December 2010 of 6.33 % p.a.

As at 31 December 2009 municipal bonds are represented by Russian Rouble denominated securities issued by the governments of Bashkortostan Republic and Sakha Republic, and the regional administrations of Irkutsk, Moscow, Samara, Nizhniy Nivgorod and Lipetsk regions. These bonds mature from May 2010 to December 2013 with coupon rates ranging from 6.75% to 10.0% p.a. and yields to maturity as at 31 December 2009 ranging from 4.91% to 13.13% p.a. depending on the type of bond issue.

As at 31 December 2009 corporate bonds are represented by Russian Rouble denominated securities issued by Russian banks, industrial companies, retail trade companies and others. These bonds have maturity dates ranging from February 2010 to September 2020, coupon rates ranging from 7.1% to 13.25% p.a. and yields to maturity as at 31 December 2009 ranging from 5.31% to 9.33 % p.a. depending on the type of bond issue.

As at 31 December 2009 Russian government bonds are represented by Rouble denominated securities issued by the Ministry of Finance of the Russian Federation. These bonds mature from May 2010 to January 2011 with coupon rates ranging from 5.8% to 6.1% p.a. and yields to maturity as at 31 December 2009 ranging from 6.05% to 6.57% p.a. depending on the type of bond issue.

Analysis by credit quality of securities available-for-sale outstanding at 31 December 2010 is as follows:

In thousands of Russian Roubles	Municipal bonds	Corporate bonds	Total
– Rated BBB	–	1 077	1 077
– Rated from BB– to BB+	915 532	–	915 532
– Rated from B– to B+	74 116	–	74 116
Total	989 648	1 077	990 725

Analysis by credit quality of securities available-for-sale outstanding at 31 December 2009 is as follows:

In thousands of Russian Roubles	Corporate bonds	Municipal bonds	Russian government bonds	Total
– Rated BBB	3 199 185	–	1 354 921	4 554 106
– Rated from BB– to BB+	16 010	1 205 639	–	1 221 649
– Rated from B– to B+	–	550 823	–	550 823
Total	3 215 195	1 756 462	1 354 921	6 326 578

Ratings presented in the tables above are defined in accordance with the accepted definitions of the international rating agency Standard & Poor's.

Geographical, currency, maturity and interest rate analyses of securities available for sale are disclosed in note 31.

Reclassifications to assets available-for-sale

During 2009 the Group sold a significant portion of its portfolio of investment securities held-to-maturity. In accordance with IAS 39 the Group reclassified all the remaining investment securities held-to-maturity to financial assets available-for-sale. Due to the sales of investment securities held to maturity the Group is not allowed to classify any financial assets as held-to-maturity before 1 January 2012.

The reclassifications of investment securities held-to-maturity were made as at 14 December 2009 at carrying value at that date. The table below sets out the quoted securities reclassified and their carrying value.

In thousands of Russian Roubles	Carrying value as at 14 December 2009
Quoted securities reclassified to assets available-for-sale	6 276 309

10 Receivables under reverse repo agreements

The table below sets out receivables under reverse repo agreements showing individual types of securities received as a collateral under repo agreements outstanding as at 31 December 2010 and 2009:

In thousands of Russian Roubles	2010	2009
Municipal bonds	–	581 648
Corporate bonds	–	492 131
Total	–	1 073 779

An analysis by credit quality of securities received as a collateral under reverse repo agreements outstanding at 31 December 2009 is as follows:

In thousands of Russian Roubles	Municipal bonds	Corporate bonds	Total
– Rated BBB	670 361	420 893	1 091 254
– Rated from BB– до BB+	–	108 336	108 336
Total	670 361	529 229	1 199 590

Ratings presented in the table above are defined in accordance with the accepted definitions of the international rating agency Standard & Poor's.

Geographical, currency, maturity and interest rate analyses of receivables under reverse repo agreements are disclosed in note 31. Information on related party transactions is disclosed in note 36.

11 Due from other banks

In thousands of Russian Roubles	2010	2009
Short-term placements with other banks with original maturities of more than three months	67 111	29 992
Allowance for impairment	(4 753)	–
Total	62 358	29 992

At 31 December 2010 and 2009 due from other banks are represented by Russian Rouble denominated current term deposits and promissory notes of other banks placed in the Russian Federation.

Movements in the allowance for impairment for due from other banks are as follows:

In thousands of Russian Roubles	2010	2009
Allowance for impairment as at 1 January	–	–
Charge of provision	4 753	–
Allowance for impairment as at 31 December	4 753	–

An analysis by credit quality of due from other banks as at 31 December 2010 and 2009 is as follows:

In thousands of Russian Roubles	2010	2009
– Rated from A– to A+	1 399	1 636
– Rated BBB	60 954	20 725
– Rated from BB– to BB+	–	4 646
– Rated CCC	4	4
– Not rated	4 754	2 981
Total	67 111	29 992

Ratings presented in the table above are defined in accordance with the accepted definitions of the international rating agency Standard & Poor's.

Due from other banks are not collateralized.

Geographical, currency, maturity and interest rate analyses of due from other banks are disclosed in note 31.

12 Loans and advances to customers

In thousands of Russian Roubles	2010	2009
Loans to legal entities		
– Related parties	7 615 306	6 234 910
– Corporate loans	12 279 120	7 335 286
– Small and medium size businesses	836 873	572 019
Total loans to legal entities	20 731 299	14 142 215
Loans to individuals		
– Express loans	7 451 677	5 127 416
– Loans to employees participating in payroll projects	2 131 863	2 426 358
– Unsecured consumer loans	5 513 913	3 928 094
– Collateralised consumer loans	959 645	916 205
Total loans to individuals	16 057 098	12 398 073
Total loans and advances to customers before allowance for impairment	36 788 397	26 540 288
Allowance for impairment	(3 319 121)	(2 999 243)
Total	33 469 276	23 541 045

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS.

12 Loans and advances to customers

Movements in the allowance for impairment for loans to legal entities during the year 2010 are as follows:

In thousands of Russian Roubles	Related parties	Corporate loans	Small and medium size businesses	Total
Allowance for impairment as at 1 January 2010	23 305	362 774	151 630	537 709
Charge/(recovery) of provision	605	1 525	(17 466)	(15 336)
Write offs	–	(13 536)	(14 660)	(28 196)
Allowance for impairment as at 31 December 2010	23 910	350 763	119 504	494 177

Movements in the allowance for impairment for loans to individuals during the year 2010 are as follows:

In thousands of Russian Roubles	Express loans	Loans to employees participating in payroll projects	Unsecured consumer loans	Collateralised consumer loans	Total
Allowance for impairment as at 1 January 2010	1 566 210	224 188	598 292	72 844	2 461 534
Charge/(recovery) of provision	459 529	(50 793)	(50 940)	7 086	364 882
Write offs	–	(658)	(814)	–	(1 472)
Allowance for impairment as at 31 December 2010	2 025 739	172 737	546 538	79 930	2 824 944

Movements in the allowance for impairment for loans to legal entities during the year 2009 are as follows:

In thousands of Russian Roubles	Related parties	Corporate loans	Small and medium size businesses	Total
Allowance for impairment as at 1 January 2009	77 887	117 241	84 036	279 164
(Recovery)/charge of provision	(54 582)	247 392	67 594	260 404
Write offs	–	(1 859)	–	(1 859)
Allowance for impairment as at 31 December 2009	23 305	362 774	151 630	537 709

Movements in the allowance for allowance impairment for loans to individuals during the year 2009 are as follows.

In thousands of Russian Roubles	Express loans	Loans to employees participating in payroll projects	Unsecured consumer loans	Collateralised consumer loans	Total
Allowance for impairment as at 1 January 2009	766 308	105 528	279 485	38 286	1 189 607
Charge of provision	799 902	118 660	319 039	34 558	1 272 159
Write offs	–	–	(232)	–	(232)
Allowance for impairment as at 31 December 2009	1 566 210	224 188	598 292	72 844	2 461 534

The Group has estimated loan impairment for loans to customers based on an analysis of the future cash flows for impaired loans and based on its past loss experience for portfolios of loans for which no indications of impairment has been identified. In determining the impairment allowance for loans to customers, management makes key assumptions in respect of historic annual loss rates for different types of loans, migration rates based on historic loss migration pattern for the past 12 months, discounts of between 10% and 30% to the value of the property pledged and delay in obtaining proceeds from the foreclosure of collateral.

Changes in these estimates could effect the loan impairment allowance. For example, to the extent that the net present value of the estimated cash flows differs by plus/minus one percent, the loan impairment allowance on loans to customers as at 31 December 2010 would be RUB 334 693 thousand lower/higher (31 December 2009: RUB 235 410 thousand).

The loan portfolio structure as at 31 December by economic sectors is as follows:

In thousands of Russian Roubles	2010		2009	
	Amount	%	Amount	%
Individuals	16 057 098	44	12 398 073	47
Metallurgy and metals trade	7 809 060	21	6 986 029	26
Trade	5 135 319	14	3 373 297	13
Manufacturing	4 168 008	11	1 126 061	4
Construction	486 570	1	464 347	2
Services	380 364	1	559 934	2
Other	2 751 978	8	1 632 547	6
Total loans and advances to customers before allowance for impairment	36 788 397	100	26 540 288	100

As at 31 December 2010 the Group had a significant credit risk concentration in respect of one group of related borrowers, which are also considered as related parties. The aggregate amount of these loans is RUB 7 591 396 thousand, or 21% of the gross loan portfolio (31 December 2009: RUB 6 211 605 thousand, or 23% of the gross loan portfolio).

At 31 December 2010 the Group has 17 borrowers (31 December 2009: 16 borrowers) with aggregated loan amounts above RUB 250 000 thousand. The total aggregate amount of these loans is RUB 14 738 179 thousand, or 40% of the gross loan portfolio (31 December 2009: RUB 10 087 891 thousand, or 38% of the gross loan portfolio).

Information in respect of collateral for loans and advances to customers as at 31 December 2010 is as follows:

In thousands of Russian Roubles	Unsecured loans	Real estate	Motor vehicles	
Loans to individuals				
Express loans	7 419 401	–	–	
Loans to employees participating in payroll projects	1 847 242	–	–	
Unsecured consumer loans	5 513 913	–	–	
Collateralised consumer loans	–	257 787	83 081	
Total loans to individuals	14 780 556	257 787	83 081	
Loans to legal entities				
Related parties	670 170	–	–	
Corporate loans	1 578 287	6 175 671	46 867	
Small and medium size businesses	113 865	280 520	87 689	
Total loans to legal entities	2 362 322	6 456 191	134 556	
Total	17 142 878	6 713 978	217 637	

Information in respect of collateral for loans and advances to customers as at 31 December 2009 is as follows:

In thousands of Russian Roubles	Unsecured loans	Real estate	Motor vehicles	
Loans to individuals				
Express loans	5 090 054	–	–	
Loans to employees participating in payroll projects	2 153 521	338	–	
Unsecured consumer loans	3 928 094	–	–	
Collateralised consumer loans	–	217 362	73 001	
Total loans to individuals	11 171 669	217 700	73 001	
Loans to legal entities				
Related parties	245 763	–	–	
Corporate loans	807 031	2 898 551	15 922	
Small and medium size businesses	85 383	242 271	76 116	

12 Loans and advances to customers

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In thousands of Russian Roubles	Unsecured loans	Real estate	Motor vehicles	
Total loans to legal entities	1 138 177	3 140 822	92 038	
Total	12 309 846	3 358 522	165 039	

Other collateral is represented by pledge of deposits, securities and other property.

Amounts in the tables above represent the carrying amount of the loans and not the fair value of the underlying collateral.

Analysis by credit quality of loans outstanding at 31 December 2010 is as follows:

In thousands of Russian Roubles	Express loans	Loans to employees participating in payroll projects	
Loans to individuals			
Current and not past due:	4 344 675	1 807 914	
– with credit history of less than 90 days	1 778 513	427 352	
– with credit history of more than 90 days	2 566 162	1 380 562	
Past due:	3 107 002	323 949	
– loans past due less than 30 days	468 247	43 982	
– loans past due 31 to 90 days	332 052	17 056	
– loans past due 91 to 210 days	357 668	16 961	
– loans past due 211 to 360 days	419 839	25 108	
– loans past due over 360 days	1 529 196	220 842	
Total loans to individuals before allowance for impairment	7 451 677	2 131 863	
Allowance for impairment	(2 025 739)	(172 737)	
Total	5 425 938	1 959 126	
Allowance for impairment to gross loans, %	27.19	8.10	

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12 Loans and advances to customers

	Guarantees	Goods in turnover	Other collateral	Total loans and advances to customers before allowance for impairment
	1 961 981	6 561 774	1 247 423	14 142 215
	2 897 684	6 561 774	1 247 423	26 540 288

	Unsecured consumer loans	Collateralised consumer loans	Total loans to individuals
	4 414 432	746 475	11 313 496
	1 090 107	352 625	3 648 597
	3 324 325	393 850	7 664 899
	1 099 481	213 170	4 743 602
	188 324	35 318	735 871
	65 218	17 921	432 247
	77 928	73 305	525 862
	86 131	24 013	555 091
	681 880	62 613	2 494 531
	5 513 913	959 645	16 057 098
	(546 538)	(79 930)	(2 824 944)
	4 967 375	879 715	13 232 154
	9.91	8.33	17.59

In thousands of Russian Roubles	Related parties
Loans to legal entities	
Current and individually not impaired	7 615 306
Past due:	–
– loans past due less than 30 days	–
– loans past due 31 to 90 days	–
– loans past due 91 to 180 days	–
– loans past due 181 to 360 days	–
– loans past due over 360 days	–
Total loans to legal entities before allowance for impairment	7 615 306
Allowance for impairment	(23 910)
Total	7 591 396
Allowance for impairment to gross loans, %	0.31

Analysis by credit quality of loans outstanding at 31 December 2009 is as follows:

In thousands of Russian Roubles	Express loans	Loans to employees participating in payroll projects
Loans to individuals		
Current and not past due:	2 621 679	2 026 729
– with credit history of less than 90 days	1 037 964	740 719
– with credit history of more than 90 days	1 583 715	1 286 010
Past due:	2 505 737	399 629
– loans past due less than 30 days	221 560	70 875
– loans past due 31 to 90 days	221 456	32 965
– loans past due 91 to 210 days	266 022	37 368
– loans past due 211 to 360 days	400 360	68 142
– loans past due over 360 days	1 396 339	190 279
Total loans to individuals before allowance for impairment	5 127 416	2 426 358
Allowance for impairment	(1 566 210)	(224 188)

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS.

12 Loans and advances to customers

	Corporate loans	Small and medium size businesses	Total loans to legal entities
	11 344 717	645 361	19 605 384
	934 403	191 512	1 125 915
	291	11 498	11 789
	10 148	6 406	16 554
	–	10 809	10 809
	16 089	12 295	28 384
	907 875	150 504	1 058 379
	12 279 120	836 873	20 731 299
	(350 763)	(119 504)	(494 177)
	11 928 357	717 369	20 237 122
	2.86	14.28	2.38

	Unsecured consumer loans	Collateralised consumer loans	Total loans to individuals
	2 866 935	754 511	8 269 854
	247 128	232 292	2 258 103
	2 619 807	522 219	6 011 751
	1 061 159	161 694	4 128 219
	143 021	52 282	487 738
	92 018	24 639	371 078
	99 521	8 248	411 159
	190 269	35 813	694 584
	536 330	40 712	2 163 660
	3 928 094	916 205	12 398 073
	(598 292)	(72 844)	(2 461 534)

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS.

12 Loans and advances to customers

In thousands of Russian Roubles	Express loans	Loans to employees participating in payroll projects
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Total	3 561 206	2 202 170
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Allowance for impairment to gross loans, %	30.55	9.24
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In thousands of Russian Roubles	Related parties
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Loans to legal entities

Current and individually not impaired	6 234 910
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Past due:	–
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– loans past due less than 30 days	–
------------------------------------	---

– loans past due 31 to 90 days	–
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– loans past due 91 to 180 days	–
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– loans past due 181 to 360 days	–
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– loans past due over 360 days	–
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Total loans to legal entities before allowance for impairment	6 234 910
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Allowance for impairment	(23 305)
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Total	6 211 605
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Allowance for impairment to gross loans, %	0.37
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As at 31 December 2010 interest and commission accrued on impaired loans amount to RUB 190 803 thousand (31 December 2009: RUB 153 739 thousand).

The gross balance of restructured loans and advances to customers at 31 December 2010 is as follows:

- legal entities – RUB 159 847 thousand (31 December 2009: RUB 275 408 thousand)
- individuals – RUB 2 019 162 thousand (31 December 2009: RUB 1 442 298 thousand).

Restructured loans are shown as current and not individually impaired unless the borrower is not able to meet the restructured terms.

The loans to individuals are mostly represented by express loans and unsecured consumer loans. Express loans are loans issued to individuals at points-of-sale with minimum credit requirements. Unsecured consumer loans are issued to individuals in banking offices after a scoring review. Management structures the credit analysis procedures with

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12 Loans and advances to customers

	Unsecured consumer loans	Collateralised consumer loans	Total loans to individuals
	3 329 802	843 361	9 936 539
	15.23	7.95	19.85
	Corporate loans	Small and medium size businesses	Total loans to legal entities
	6 136 748	314 376	12 686 034
	1 198 538	257 643	1 456 181
	141 712	30 592	172 304
	45 050	13 557	58 607
	178 999	24 532	203 531
	619 844	62 383	682 227
	212 933	126 579	339 512
	7 335 286	572 019	14 142 215
	(362 774)	(151 630)	(537 709)
	6 972 512	420 389	13 604 506
	4.95	26.51	3.80

the aim to minimise the credit risk on unsecured consumer loans. Differences in credit quality of these products are reflected in higher interest rates on express loans.

The Group assesses the loans to individuals as current and not impaired if there were no overdue as at reporting date, and no evidence that individuals will not be able to meet their obligations on repayment of the loans in full and in time.

The Group assesses the credit quality of current and not impaired corporate loans by analyzing the following factors:

- there are no delays in repayment of principal and interest due to the financial insolvency of the borrower
- financial statements and other financial information of the borrowers are submitted to the Group timely and in accordance with the terms of the loan agreements, and that information is transparent and allows analysis of the financial position of the borrower
- the borrower is not sued for improper servicing of loans granted by other credit institutions
- the loan is secured by liquid collateral, the fair value of which covers the outstanding loan amount

Current and not impaired corporate loans are mostly represented by loans issued to large corporate entities which have a long credit history with the Group.

The primary factors that the Group considers in determining whether a loan is impaired are its overdue status and realisability of related collateral, if any.

The amount reported as past due under loan agreements of legal entities and individuals is the outstanding balance of such loans, not only the individual instalments that are past due.

The analysis of the fair value of collateral in respect of loans and advances to customers past due as at 31 December 2010 is as follows:

In thousands of Russian Roubles	Collateralised consumer loans
Loans to individuals	
– real estate	65 969
– motor vehicles	77 867
Total	143 836

In thousands of Russian Roubles	Corporate loans	Small and medium size businesses	Total
Loans to legal entities			
– real estate	579 135	131 109	710 244
– motor vehicles and equipment	193 550	39 449	232 999
– goods in turnover	143 385	–	143 385
– other collateral	69 742	10 856	80 598
Total	985 812	181 414	1 167 226

The analysis of fair value of collateral in respect of loans and advances to customers past due at 31 December 2009 is as follows:

In thousands of Russian Roubles	Collateralised consumer loans
Loans to individuals	
– real estate	29 846
– other	1 190
Total	31 036

In thousands of Russian Roubles	Corporate loans	Small and medium size businesses	Total
Loans to legal entities			
– real estate	836 061	93 501	929 562
– motor vehicles and equipment	93 409	16 090	109 499
– goods in turnover	58 670	1 449	60 119
– other collateral	50 511	2 080	52 591
Total	1 038 651	113 120	1 151 771

The actual net realizable value of the collateral on loans to legal entities and individuals can significantly differ from the shown above value due to possible unforeseeable difficulties in obtaining ownership rights over the borrower's property.

The fair value of residential real estate and other assets at the reporting date was estimated by the Bank's risk department using internal guidelines.

Geographical, currency, maturity and interest rate analyses of loans and advances to customers are disclosed in note 31. Information on related party transactions is disclosed in note 36.

13 Finance lease receivables

Finance lease receivables as at 31 December 2010 of RUB 268 188 thousand (2009: RUB 424 862 thousand), RUB 120 668 thousand (31 December 2009: RUB 254 137 thousand) and RUB 36 696 thousand (31 December 2009: RUB 47 308 thousand) are represented by leases of equipment, motor vehicles and premises, respectively.

Finance lease payments receivable (gross investment in the leases) and their present values at 31 December 2010 and 2009 are as follows:

In thousands of Russian Roubles	Less than 1 year	From 2 to 5 years	More than 5 years	Total
Finance lease payments receivable at 31 December 2010	241 894	174 921	8 737	425 552
Unearned finance income	(26 334)	(64 453)	(5 384)	(96 171)
Allowance for impairment	(33 454)	(13 079)	(1 848)	(48 381)
Present value as at 31 December 2010	182 106	97 389	1 505	281 000
Finance lease payments receivable at 31 December 2009	390 322	335 985	–	726 307
Unearned finance income	(41 297)	(129 311)	–	(170 608)
Allowance for impairment	(29 879)	(11 480)	–	(41 359)
Present value as at 31 December 2009	319 146	195 194	–	514 340

Analysis of changes in the allowance for impairment of finance lease receivables is as follows:

In thousands of Russian Roubles	2010	2009
Allowance for impairment as at 1 January	41 359	10 578
Charge/(recovery) of provision	10 136	30 781
Write-offs	(3 114)	–
Allowance for impairment as at 31 December	48 381	41 359

Analysis by credit quality of finance lease receivables outstanding at 31 December 2010 is as follows:

In thousands of Russian Roubles	Before allowance for impairment	Allowance for impairment	Net amount
Not overdue	257 826	(15 810)	242 016
Overdue:	71 555	(32 571)	38 984
– overdue less than 30 days	15 975	(5 281)	10 694
– overdue 31–90 days	13 043	–	13 043
– overdue 91–210 days	9 306	(243)	9 063
– overdue 211–360 days	4 282	(645)	3 637
– overdue more than 360 days	28 949	(26 402)	2 547
Total	329 381	(48 381)	281 000

Analysis by credit quality of finance lease receivables outstanding at 31 December 2009 is as follows:

In thousands of Russian Roubles	Before allowance for impairment	Allowance for impairment	Net amount
Not overdue	402 873	(5 876)	396 997
Overdue:	152 826	(35 483)	117 343
– overdue less than 30 days	25 488	(5 408)	20 080
– overdue 31–90 days	17 933	(5 043)	12 890
– overdue 91–210 days	10 380	(2 137)	8 243
– overdue 211–360 days	52 340	(10 382)	41 958
– overdue more than 360 days	46 685	(12 513)	34 172
Total	555 699	(41 359)	514 340

Information about the fair value of collateral is as follows:

In thousands of Russian Roubles	31 December 2010	31 December 2009
Equipment	213 160	332 947
Motor vehicles	100 144	198 844
Premises	39 289	59 638
Total	352 593	591 429

Fair value of collateral as at 31 December 2010 and 2009 is estimated by the Bank's Risk department based on current market prices.

Geographical, currency, maturity and interest rate analyses of finance lease receivables are disclosed in note 31. The information on related party transactions is disclosed in note 36.

14 Property and equipment

In thousands of Russian Roubles	Notes	Land and premises Restated
Cost or valuation as at 1 January 2009		5 524 974
Accumulated depreciation		(511 450)
Carrying amount as at 1 January 2009		5 013 524
Additions		30 134
Transfers		45 180
Disposals – cost		(556)
Disposals – accumulated depreciation		309
Depreciation charge	28	(131 472)
Revaluation recognised in profit or loss		(171 882)
Revaluation recognised in other comprehensive loss		(1 073 766)
Carrying amount as at 31 December 2009		3 711 471
Cost or valuation as at 31 December 2009		4 270 199
Accumulated depreciation		(558 728)
Carrying amount as at 31 December 2009		3 711 471
Additions		47 431
Transfers		6 836
Disposals – cost		(11 101)
Disposals – accumulated depreciation		2 119
Depreciation charge	28	(100 153)
Revaluation recognised in profit or loss		108 021
Revaluation recognised in other comprehensive income		471 437
Carrying amount as at 31 December 2010		4 236 061

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS.

14 Property and equipment

	Office and computer equipment	Construction in progress	Total Restated
	980 610	69 074	6 574 658
	(367 966)	–	(879 416)
	612 644	69 074	5 695 242
	91 199	30 569	151 902
	322	(45 502)	–
	(28 323)	(4 854)	(33 733)
	17 771	–	18 080
	(160 880)	–	(292 352)
	–	–	(171 882)
	–	–	(1 073 766)
	532 733	49 287	4 293 491
	1 043 808	49 287	5 363 294
	(511 075)	–	(1 069 803)
	532 733	49 287	4 293 491
	200 059	52 533	300 023
	585	(7 421)	–
	(37 377)	(113)	(48 591)
	17 497	–	19 616
	(146 434)	–	(246 587)
	–	–	108 021
	–	–	471 437
	567 063	94 286	4 897 410

In thousands of Russian Roubles	Notes	Land and premises Restated
Cost or valuation as at 31 December 2010		4 902 443
Accumulated depreciation		(666 382)
Carrying amount as at 31 December 2010		4 236 061

Construction in progress consists of construction and refurbishment of branch premises. Upon completion, assets are transferred to premises and office and computer equipment.

Land and premises are valued at 31 December 2010 and 2009. Fair values are estimated based on valuation techniques used for an active market. Based on valuation results the carrying amount of property and equipment is increased by RUB 471 437 thousand (31 December 2009: decreased by RUB 1 073 766 thousand) recognized in revaluation reserve for property and equipment. As at 31 December 2010 an increase of deferred tax liability of RUB 94 287 thousand (31 December 2009: a decrease of RUB 214 753 thousand) is recognised in other comprehensive income in respect of the revaluation. At 31 December 2010, the carrying amount of land and premises would have been RUB 3 111 100 thousand (31 December 2009: RUB 3 135 133 thousand) had the assets been carried at cost less depreciation and impairment losses.

15 Intangible assets

In thousands of Russian Roubles	Notes	Software licenses
Cost as at 1 January 2009		43 591
Accumulated amortisation		(29 698)
Carrying amount as at 1 January 2009		13 893
Additions		84 715
Disposals – cost		(3 236)
Disposals – accumulated amortisation		3 236
Amortisation charge	28	(3 106)
Carrying amount as at 31 December 2009		95 502
Cost as at 31 December 2009		125 070
Accumulated amortisation		(29 568)
Carrying amount as at 31 December 2009		95 502

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS.

16 Advances to real estate developers

	Office and computer equipment	Construction in progress	Total Restated
	1 207 075	94 286	6 203 804
	(640 012)	–	(1 306 394)
	567 063	94 286	4 897 410

In thousands of Russian Roubles	Notes	Software licenses
Additions		44 782
Disposals – cost		(4)
Disposals – accumulated amortisation		4
Amortisation charge	28	(9 780)
Carrying amount as at 31 December 2010		130 504
Cost or valuation as at 31 December 2010		169 848
Accumulated amortisation		(39 344)
Carrying amount as at 31 December 2010		130 504

Additions to intangible assets represent capitalised software and license costs related to a new centralised operational banking system which is used as a basis for decision making and control of financial and operating activities at all management levels of the Group.

16 Advances to real estate developers

Advances to real estate developers represent investments under investment contracts for construction of apartment buildings, business centres, hotels and other properties in Ekaterinburg and Sochi. Upon completion of construction the Group is contractually entitled to receive the real estate property. The Group intends to sell the majority of these investments close to completion stage. The Group receives income from the amounts advanced to developers at imputed rates of interest. The income is received in the legal form of penalties payable by the developers for breaches of various terms of the contracts and recognised as interest income. The consolidated income statement for the year ended 31 December 2010 includes interest income of RUB 500 437 thousand (31 December 2009: RUB 396 845 thousand) relative to the above mentioned investments.

Geographical, currency, maturity and interest rate analyses of advances to real estate developers are disclosed in note 31.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS.

- 17 Other assets /
18 Assets held for sale

17 Other assets

In thousands of Russian Roubles	Notes	2010	2009 Restated
Settlements on transactions with securities and precious metals		171 730	236 754
Precious metals forward contracts	34	151 564	91 899
Settlements on cash and other operations		68 573	54 583
Credit and debit cards receivables		20 356	15 521
Foreign exchange forward contracts	34	11 971	17 738
Other		8 487	8 491
Total other financial assets		432 681	424 986
Prepayments for administrative services		374 072	280 682
Equipment purchased for giving in finance lease		84 604	57 203
Prepayments for construction in progress		64 407	113 026
Prepaid taxes other than income tax		40 711	47 220
Precious metals		26 437	8 341
Deferred expenses		6 239	6 699
Other non-financial receivables		28 540	58 572
Total other non-financial assets		625 010	571 743
Total		1 057 691	996 729

Geographical, currency and maturity analyses of other assets are disclosed in note 31. The information on related party transactions is disclosed in note 36.

18 Assets held for sale

In thousands of Russian Roubles	2010	2009
Premises	162 889	165 177
Motor vehicles	4 724	14 831
Other property	4 350	3 847
Total	171 963	183 855

Included in assets held for sale is property obtained from borrowers as settlement for loans.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS.

19 Due to other banks /
20 Customer accounts

Management estimates that the fair value of assets held for sale as at 31 December 2010 and 2009 exceeds their carrying value.

In accordance with the requirements of IFRS 5 Non-current Assets Held for Sale and Discontinued Operations these assets are accounted for in these consolidated financial statements at the lower of their carrying amount and fair value less costs to sale as at 31 December 2010 and 2009. These assets are expected to be sold within 1 year.

19 Due to other banks

In thousands of Russian Roubles	2010	2009
Sale and repurchase agreements on securities	11 948 608	12 163 023
Short-term deposits	1 437 821	555 201
Correspondent accounts and overnight placements	513 612	345 535
Total	13 900 041	13 063 759

As at 31 December 2009 included in due to other banks are obligations under direct repurchase agreements with the CBRF of RUB 5 079 749 thousand. As at 31 December 2010 there are no obligations under direct repurchase agreements with the CBRF.

Geographical, currency, maturity and interest rate of due to other banks are disclosed in note 31.

20 Customer accounts

In thousands of Russian Roubles	2010	2009
State and public organisations		
– Current/settlement accounts	4 874	20 499
Other legal entities		
– Current/settlement accounts	6 492 794	4 166 107
– Term deposits	3 785 362	5 724 143
Individuals		
– Current/demand accounts	3 560 333	2 541 041
– Term deposits	40 630 107	30 628 685
Total	54 473 470	43 080 475

State and public organisations exclude government owned profit oriented businesses.

The economic sector concentrations as at 31 December within customer accounts are as follows:

In thousands of Russian Roubles	2010		2009	
	Amount	%	Amount	%
Individuals	44 190 440	81	33 169 726	77
Services	4 347 841	8	3 560 985	8
Trade	2 501 176	5	2 253 952	5
Manufacturing	1 426 285	3	2 173 013	5
Construction	1 338 719	2	663 440	2
Other	669 009	1	1 259 359	3
Total	54 473 470	100	43 080 475	100

At 31 December 2010 the Group has 3 customers (31 December 2009: 9 customers) with balances above RUB 150 000 thousand. The aggregate balances from these customers are RUB 630 704 thousand (31 December 2009: RUB 3 089 309 thousand), or 1% (31 December 2009: 7%) of total customer accounts.

At 31 December 2010 included in customer accounts are deposits of RUB 3 044 thousand (31 December 2009: RUB 5 603 thousand) held as collateral for irrevocable commitments under import letters of credit.

Geographical, currency, maturity and interest rate analyses of customer accounts are disclosed in note 31. The information on related party transactions is disclosed in note 36.

21 Debt securities in issue

In thousands of Russian Roubles	2010	2009
Promissory notes	735 576	375 585
Total	735 576	375 585

Geographical, currency, maturity and interest rate analyses of debt securities in issue are disclosed in note 31. The information on debt securities in issue held by related parties is disclosed in note 36.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS.

22 Other liabilities /
23 Subordinated debt

22 Other liabilities

In thousands of Russian Roubles	Notes	2010	2009
Payables on mandatory insurance of deposits		41 296	29 521
Foreign currency forward contracts	34	39 177	2 596
Trade payables		27 576	33 563
Settlements on plastic cards		9 840	8 132
Precious metals forward contracts	34	5 051	9 093
Financial leasing liabilities		–	15 858
Other		5 239	6 893
Total other financial liabilities		128 179	105 656
Taxes other than income tax payable		33 561	27 411
Provision for financial guaranties contracts		4 269	978
Other		1 873	2 504
Total other non-financial liabilities		39 703	30 893
Total		167 882	136 549

Geographical, currency and maturity analyses of other financial liabilities are disclosed in note 31.

23 Subordinated debt

On 27 December 2007 the Group attracted a non-secured subordinated debt of USD 50 million for 10 years. The loan was granted by The Royal Bank of Scotland (previous name – ABN AMRO BANK N.V.) at a contractual interest rate of Libor plus 8.0% p.a. As at 31 December 2010 this subordinated debt was accounted for at amortised cost of RUB 1 556 425 thousand (31 December 2009: RUB 1 545 296 thousand).

In the event of the Bank's liquidation the creditors under this subordinated debt would be the last ones entitled to receive repayment.

Geographical, currency, maturity and interest rate of subordinated debt are disclosed in note 31.

24 Share capital and additional capital

In thousands of Russian Roubles	Number of outstanding shares (in thousands)	Ordinary shares	Share premium	Total
At 1 January 2009	668 121	1 298 570	581 956	1 880 526
At 31 December 2009	668 121	1 298 570	581 956	1 880 526
At 31 December 2010	668 121	2 634 812	581 956	3 216 768

On 20 January 2010 the Department for the Licensing of the Activities and the Financial Rehabilitation of Credit Organizations of the CBRF registered the Bank's issue of shares in the amount of RUB 2 004 363 thousand. The issue comprises placements of 668 121 thousand ordinary uncertificated registered shares with the nominal value of RUB 3 by means of conversion of earlier placed 668 121 thousand ordinary uncertificated registered shares with the nominal value of RUB 1, and capitalization of statutory retained earnings and other reserves in the amount of RUB 1 336 242 thousand. The share capital after the issue amounts to RUB 2 004 363 thousand.

Share capital contributions made before 1 January 2003, are adjusted by RUB 630 449 thousand according to changes in general purchasing power of the Russian Rouble as defined by IAS 29 *Financial Reporting in Hyperinflationary Economies*.

As at 31 December 2010 and 2009 all outstanding shares were authorised, issued and fully paid in.

As at 31 December 2010 all ordinary shares have a nominal value of RUB 3 per share (31 December 2009: RUB 1 per share). Each share carries one vote.

Share premium is the amount by which the contributions to share capital exceeded the nominal value of the shares issued.

As at 31 December 2010 additional capital in amount of RUB 524 203 thousand, included in equity, is represented by contribution made by the controlling shareholder through debt forgiveness.

25 Dividends

In accordance with the legislation of the Russian Federation, the Bank distributes profits as dividends or transfers them to reserves (fund accounts) on the basis of the statutory accounting reports. The reserves under Russian Accounting Rules at 31 December 2010 are RUB 1 596 116 thousand (31 December 2009: RUB 2 812 152 thousand).

26 Interest income and expense

In thousands of Russian Roubles	2010	2009
Interest income		
Loans and advances to customers	5 320 158	5 128 771
Other securities at fair value through profit or loss	1 738 918	1 079 597
Advances to real estate developers	500 437	396 845
Securities available-for-sale	317 336	24 785
Finance lease receivables	117 480	151 507
Receivables under reverse repo agreements	26 867	34 222
Due from other banks	16 950	49 465
Correspondent accounts with other banks	1 864	1 826
Investment securities held-to-maturity	–	657 198
Total	8 040 010	7 524 216
Interest expense		
Term deposits of individuals	4 352 993	3 272 901
Term placements of legal entities	567 305	575 486
Sale and repurchase agreements	428 358	940 143
Subordinated debt	132 480	155 892
Debt securities in issue	88 212	113 745
Current/settlement accounts	73 806	74 236
Term placements of other banks	52 224	501 740
Correspondent accounts of other banks	6 723	1 446
Finance lease payables	1 424	5 575
Total	5 703 525	5 641 164
Net interest income	2 336 485	1 883 052

27 Fee and commission income and expense

In thousands of Russian Roubles	2010	2009
Fee and commission income		
Settlement transactions	301 950	207 079
Transactions with plastic cards and cheques	271 876	143 603
Cash transactions	85 645	81 430
Guarantees issued	12 646	3 297
Cash collection	10 202	9 145
Transactions with securities	8 530	11 520
Fiduciary activities	2 733	2 542
Other	46 696	35 662
Total	740 278	494 278
Fee and commission expense		
Settlement transactions	42 000	37 974
Transactions with plastic cards and cheques	32 640	24 995
Cash collection	24 806	18 235
Foreign exchange transactions	10 881	6 391
Transactions with securities	4 130	3 033
Transactions with precious metals	2 591	5 106
Trade finance transaction	6	2 997
Other	1 148	—
Total	118 202	98 731
Net fee and commission income	622 076	395 547

28 Administrative and other operating expenses

In thousands of Russian Roubles	Notes	2010	2009
Staff costs		1 472 475	1 013 451
Depreciation of property and equipment	14	246 587	292 352
Advertising and marketing services		199 392	125 377
Contributions to State deposit insurance system		151 418	121 142
Taxes other than income tax		103 688	118 426

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS.

29 Income tax expense

In thousands of Russian Roubles	Notes	2010	2009
Other costs of property and equipment		90 596	43 362
Operating lease expense for property and equipment		89 010	61 827
Security services		75 423	17 924
Information and communication services		52 375	10 385
Professional services		49 030	51 762
Acquisition of fittings and materials		43 373	31 075
Computer software maintenance		23 987	49 571
Insurance of employees and business property		12 172	8 739
Amortisation of intangible assets	15	9 780	3 106
Other		74 421	33 120
Total		2 693 727	1 981 619

Included in staff costs are statutory social security and pension contributions of RUB 199 766 thousand (2009: RUB 157 905 thousand).

29 Income tax expense

Income tax expense comprises the following:

In thousands of Russian Roubles	2010	2009 Restated
Current tax	138 321	133 438
Income tax over provided in prior years	(56 207)	–
Deferred tax	17 387	(165 320)
Income tax expense/(benefit) for the year	99 501	(31 882)

The income tax rate applicable to the majority of income is 20% (2009: 20%). A reconciliation between the expected and the actual tax benefit is provided below.

In thousands of Russian Roubles	2010	2009 Restated
Profit before tax	694 074	36 268
Theoretical tax at applicable rate	138 815	7 254
Non-deductible costs	12 325	4 717
Income on state securities taxed at lower tax rates	(13 667)	(43 630)
Income tax overprovided in prior years	(56 207)	–
Other differences	18 235	(223)
Income tax expense/(benefit)	99 501	(31 882)

As at 31 December 2010 an increase in deferred tax liability of RUB 95 036 thousand (31 December 2009: a decrease of RUB 203 322 thousand) is recorded directly in other comprehensive income in respect of the revaluation of land and premises, securities available-for-sale and cumulative translation reserve. Refer to notes 9 and 14.

Differences between IFRS and Russian statutory taxation regulations give rise to temporary differences between the carrying amount of assets and liabilities for financial reporting purposes and their tax bases. The tax effect of the movements in these temporary differences is detailed below and is recorded at the rate of 20% (2009: 20%).

In thousands of Russian Roubles	Deferred tax asset	
	2010	2009
Trading and other securities at fair value through profit or loss	48 769	3 865
Securities available-for-sale	–	12 032
Due from other banks	1 033	83
Loans and advances to customers	226 732	196 827
Finance lease receivables	10 872	7 007
Property and equipment	37 738	32 456
Intangible assets	–	–
Advances to real estate developers	–	–
Customer accounts	1 499	579
Debt securities in issue	7 289	7 602
Subordinated debt	–	–
Tax losses carry-forward	100 350	69 499

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS.

29 Income tax expense

Deferred tax liability		Net position	
2010	2009 Restated	2010	2009 Restated
(1 316)	(112 975)	47 453	(109 110)
(71 137)	–	(71 137)	12 032
–	–	1 033	83
–	(46 527)	226 732	150 300
–	(4 122)	10 872	2 885
(329 895)	(206 131)	(292 157)	(173 675)
(10 113)	(3 977)	(10 113)	(3 977)
(100 087)	–	(100 087)	–
(938)	(243)	561	336
–	–	7 289	7 602
(2 901)	(3 157)	(2 901)	(3 157)
–	–	100 350	69 499

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS.

29 Income tax expense

In thousands of Russian Roubles	Deferred tax asset	
	2010	2009
Translation differences	2 542	–
Other	21 854	101 896
Total	458 678	431 846
Including:		
Deferred tax asset		
Deferred tax liability		

Movements in temporary differences during the years ended 31 December 2010 and 2009 are presented as follows.

In thousands of Russian Roubles	31 December 2009 Restated
Trading and other securities at fair value through profit or loss	(109 110)
Securities available-for-sale	12 032
Due from other banks	83
Loans and advances to customers	150 300
Finance lease receivables	2 885
Property and equipment	(173 675)
Intangible assets	(3 977)
Advances to real estate developers	–
Customer accounts	336
Debt securities in issue	7 602
Subordinated debt	(3 157)
Tax losses carry-forward	69 499
Translation differences	–
Other	101 896
Total	54 714

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS.

29 Income tax expense

	Deferred tax liability		Net position	
	2010	2009 Restated	2010	2009 Restated
	–	–	2 542	–
	–	–	21 854	101 896
	(516 387)	(377 132)	(57 709)	54 714
			313 394	221 849
			(371 103)	(167 135)

	Recognised in profit or loss	Recognised in other comprehensive income	31 December 2010
	156 563	–	47 453
	(79 878)	(3 291)	(71 137)
	950	–	1 033
	76 432	–	226 732
	7 987	–	10 872
	(24 195)	(94 287)	(292 157)
	(6 136)	–	(10 113)
	(100 087)	–	(100 087)
	225	–	561
	(313)	–	7 289
	256	–	(2 901)
	30 851	–	100 350
	–	2 542	2 542
	(80 042)	–	21 854
	(17 387)	(95 036)	(57 709)

In thousands of Russian Roubles	31 December 2008 Restated
Trading and other securities at fair value through profit or loss	1 721
Securities available-for-sale	15 820
Due from other banks	1 732
Loans and advances to customers	107 747
Finance lease receivables	7 409
Property and equipment	(579 732)
Intangible assets	623
Customer accounts	–
Debt securities in issue	2 050
Subordinated debt	(1 472)
Tax losses carry-forward	32 881
Other	97 293
Total	(313 928)

In the context of the Group's current structure and Russian tax legislation tax losses and current tax assets of different group companies may not be offset against current tax liabilities and taxable profits of other group companies and, accordingly, taxes may accrue even where there is a consolidated tax loss. Therefore, deferred tax assets and liabilities are offset only when they relate to the same taxable entity and the same tax authority.

30 Segment analysis

The Group has three reportable segments, which are represented by separate business units. The business units offer different products and services, and are managed separately because they require different technology and marketing strategies. The Assets and Liabilities Management Committee reviews internal management reports on each business unit on at least a twice a month basis, analyses and monitors the efficiency and quality of performance, and insures coordination of business units in liquidity and profit management. The following summary describes the operations in each of the reportable segments.

- Retail banking – representing private banking services, private customer current accounts, savings, deposits, investment savings products, custody, credit and debit cards, consumer loans and mortgages.
- Corporate banking – representing direct debit facilities, current accounts, deposits, overdrafts, loan and other credit facilities, foreign currency and derivative products.
- Financial markets – representing financial instruments trading, loans and deposits in the interbank market, dealing in foreign exchange, precious metals and derivative financial instruments.

Information regarding the results of each reportable segment is presented below. Performance is measured based on segment profit before income tax as included in the internal management reports based on the accounting data received in accordance with the Russian Accounting Rules (with adjustment of certain entries by economic substance)

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS.

30 Segment analysis

	Recognised in profit or loss	Recognised in other comprehensive income	31 December 2009 Restated
	(110 831)	–	(109 110)
	7 643	(11 431)	12 032
	(1 649)	–	83
	42 553	–	150 300
	(4 524)	–	2 885
	191 304	214 753	(173 675)
	(4 600)	–	(3 977)
	336	–	336
	5 552	–	7 602
	(1 685)	–	(3 157)
	36 618	–	69 499
	4 603	–	101 896
	165 320	203 322	54 714

reviewed by the Assets and Liabilities Management Committee. Segment profit is used to measure its performance as management believes that such information is the most relevant in evaluating the results of certain segments relative to other entities that operate within this industry. Inter-segment pricing is determined on an arm's length basis.

Segment information for the reportable segments as at and for the year ended 31 December 2010 is set out below.

In thousands of Russian Roubles	Retail banking	Corporate banking	Financial markets	Total
Interest income from external operations	3 035 359	3 385 028	2 029 802	8 450 189
Interest expense	(4 356 342)	(748 384)	(616 031)	(5 720 757)
Gains/(losses) from operations with other segments	3 139 811	(790 507)	–	2 349 304
Fee and commission income	326 701	372 140	9 109	707 950
Net gain from operations with securities	–	–	538 771	538 771
Net gain from operations with foreign currencies and precious metals	43 113	73 607	94 847	211 567
Other operating income	76 526	22 391	–	98 917
Administrative and other operating expenses	(1 176 325)	(452 354)	(32 125)	(1 660 804)

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS.

30 Segment analysis

In thousands of Russian Roubles	Retail banking	Corporate banking	Financial markets	Total
Profit before tax	1 088 843	1 861 921	2 024 373	4 975 137
Segment assets	15 374 648	27 776 996	23 062 276	66 213 920
Segment liabilities	43 922 729	11 410 031	15 614 910	70 947 670

Segment information for the main reportable segments as at and for the year ended 31 December 2009 is set out below.

In thousands of Russian Roubles	Retail banking	Corporate banking	Financial markets	Total
Interest income from external operations	2 375 975	3 182 960	1 852 879	7 411 814
Interest expense	(3 274 434)	(752 933)	(1 637 498)	(5 664 865)
Gains/(losses) from operations with other segments	1 648 537	(840 950)	407 726	1 215 313
Fee and commission income	181 932	298 750	16 063	496 745
Net gain from operations with securities	–	–	478 211	478 211
Net gain/(loss) from operations with foreign currencies and precious metals	102 675	14 093	(80 031)	36 737
Other operating income	75 796	25 321	4 119	105 236
Administrative and other operating expenses	(836 851)	(345 590)	(31 938)	(1 214 379)
Profit before tax	273 630	1 581 651	1 009 531	2 864 812
Segment assets	11 491 485	21 575 652	23 031 046	56 098 183
Segment liabilities	29 784 748	10 124 240	19 084 196	58 993 184

Administrative and other operating expenses are allocated on the basis of the percentage of staff employed by each segment. Property and equipment is not allocated to segments in management accounts. Gains/(losses) from operations with other segments represent income and expense from lending and borrowing between segments and are determined by using a transfer rate defined by management.

Reconciliations of reportable segment profit or loss, assets and liabilities as at and for the years ended 31 December 2010 and 2009 are as follows:

In thousands of Russian Roubles	2010
Segment profit before tax	4 975 137
Elimination of revenues on transactions with other segments	(2 349 304)
Other revenues	53 800
Allowance for impairment of loans and advances to customers per management accounts	(517 128)
Unallocated administrative and other operating expenses	(1 164 157)
Profit before taxation of subsidiaries, SPE and closed unit investment fund	(135 752)
IFRS accounting policy adjustments:	
– interest income on loans and advances to customers	(390 542)
– allowance for impairment of loans and advances to customers and finance lease receivables	157 446
– income from revaluation of property and equipment	108 021
– operating expenses based on accrual basis	(96 651)
– depreciation and amortisation of property and equipment and intangible assets	(42 351)
– effect of fair value of derivatives	(24 146)
– securities at fair value	(23 059)
– other adjustments	142 760
Consolidated profit before tax	694 074
Segment assets	66 213 920
Unallocated assets	13 987 096
Allowance for impairment of loans and advances to customers per management accounts	(4 100 889)
Assets of subsidiaries, SPE and closed unit investment fund	225 453
IFRS accounting policy adjustments:	
– interest income on loans and advances to customers	(1 534 391)
– allowance for impairment of loans and advances to customers and finance lease receivables	733 387
– securities at fair value	419 822
– depreciation and amortisation of property and equipment and intangible assets	(311 801)
– deferred income tax asset	313 394
– effect of fair value of derivatives	163 535
– recognition of goodwill	162 122
– revaluation of property and equipment	(85 115)
– other adjustments	(226 286)
Consolidated assets	75 960 247
Segment liabilities	70 947 670
Unallocated liabilities	28 691
Liabilities of subsidiaries and SPE and closed unit investment fund	(50 320)

In thousands of Russian Roubles	2010
IFRS accounting policy adjustments:	
– accounting for deferred tax liability	371 103
– operating expenses based on accrual basis	63 629
– effect of fair value of derivatives	44 228
– other adjustments	(183 111)
Consolidated liabilities	71 221 890

In thousands of Russian Roubles	2009
Segment profit before tax	2 864 812
Elimination of revenues on transactions with other segments	(1 215 313)
Other revenues	55 679
Allowance for impairment of loans and advances to customers per management accounts	(1 440 361)
Unallocated administrative and other operating expenses	(907 682)
IFRS accounting policy adjustments:	
– securities at fair value	854 750
– loss from revaluation of property and equipment	(171 882)
– allowance for impairment of loans and advances to customers and finance lease receivables	(122 983)
– other operating income	49 878
– fee and commission income	(43 211)
– net interest income	28 134
– operations with foreign currencies and precious metals	6 563
– other adjustments	77 884
Consolidated profit before tax (restated)	36 268

Segment assets	56 098 183
Unallocated assets	9 038 325
Assets of subsidiaries, SPE and closed unit investment fund	112 319
Allowance for impairment of loans and advances to customers	(3 054 844)
IFRS accounting policy adjustments:	
– securities at fair value	504 613
– depreciation and amortisation of property and equipment and intangible assets	(440 923)
– deferred income tax asset	221 849
– deferral of fee and commission income on loans and advances to customers	(196 803)
– recognition of goodwill	162 122
– revaluation of property and equipment	(747 929)
– capitalisation of intangible assets	91 063

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30 Segment analysis

In thousands of Russian Roubles	2009
– allowance for impairment of loans and advances to customers and finance lease receivables	14 240
– other adjustments	(192 892)
Consolidated assets (restated)	61 609 323
Segment liabilities	58 993 184
Liabilities of subsidiaries, SPE and closed unit investment fund	83 011
IFRS accounting policy adjustments:	
– accounting for deferred tax liability	167 135
– accounting for subordinated debt at amortised cost	33 087
– other adjustments	(906 531)
Consolidated liabilities (restated)	58 369 886

Other adjustments as at 31 December 2009 are mainly caused by the fact that average balances for the 4th quarter of 2009 are analysed in the management accounts. In 2010 year the Group changed its approach on average balances and in 2010 segment assets and liabilities are determined based on outstanding balances as at 31 December 2010.

Geographical segments. The Group operates in the Russian Federation and foreign countries. Segment information for the main geographical segments is set out below for the years ended 31 December 2010 and 2009.

In thousands of Russian Roubles	Russia	Other countries	Total
2010			
Segment assets	60 927 949	5 285 971	66 213 920
External revenues	8 681 646	575 410	9 257 056
Credit related commitments	2 402 052	366 967	2 769 019
2009			
Segment assets	50 127 465	5 970 718	56 098 183
External revenues	7 682 526	448 037	8 130 563
Credit related commitments	832 301	151 221	983 522

In presenting geographical information the allocation of external revenues and assets and credit related commitments is based on the geographical location of counterparties. Cash on hand, precious metals, property and equipment and capital expenditure are allocated based on the country in which they are physically held.

31 Financial risk management

The risk management function is carried out in respect of financial risks (credit, market, geographical, currency, liquidity and interest rate), operational risks and legal risks. The primary objective of the financial risk management is to establish risk limits, and then ensure that exposure to risks stays within these limits. The operational and legal risk management functions are intended to ensure proper functioning of internal policies and procedures to minimise operational and legal risks.

Credit risk. The Group takes on exposure to credit risk which is the risk that one party to a financial instrument will cause a financial loss for the other party by failing to discharge an obligation. Exposure to credit risk arises as a result of lending and other transactions with counterparties giving rise to financial assets.

The maximum exposure to credit risk is reflected in the carrying amounts of financial assets in the consolidated statement of financial position. For guarantees and commitments to extend credit, the maximum exposure to credit risk is the amount of the commitment. Refer to note 33.

The Group controls credit risk by placing limits on the amount of risk accepted in relation to one borrower, or groups of borrowers, and to geographical and industry segments. Limits on the level of credit risk by product and type of customer are approved regularly by management as part of current and strategic planning. Such risks are monitored on a regular basis and are subject to an annual or more frequent review. The financial model is annually approved by the Budget Committee and has a target structure of the corporate customer portfolio (by type of customers) and the individual customer portfolio (by type of products).

Thereby, the Group sets limits that are monitored by the Credit Committee (as part of credit risk management) and the Assets and Liabilities Management Committee (as part of loan yield management).

Issuing loans to corporate customers

Credit limits for borrowers are approved at the following two decision-making levels:

- Board of Directors approves credit limits for customers related to the Russian Copper Company group
- Credit Committee considers and approves credit limits for all other customers.

Loan applications from client relationship managers are considered by the Legal Department and Security Service, and subsequently evaluated by the Risk Department and transferred to the Credit Committee for setting credit limits. Exposure to credit risk is also managed, in part, by obtaining collateral and corporate and personal guarantees.

In order to monitor credit risk exposures regular reports are produced by the Risk Department based on a structured analysis focusing on the customer's business and financial performance. Any significant exposures to customers with deteriorating creditworthiness are reported to and reviewed by the Credit Committee.

Work-out of problem corporate loans

The Group ensures the maximum possible repayment of corporate loans. The Group classifies loans as problem on the basis of the following criteria:

- the borrower has one delay in principal payment (under the loan agreement) exceeding 15 calendar days
- the borrower has one delay in interest payment exceeding 15 calendar days
- the payment is more than 15 calendar days overdue upon maturity of the loan agreement
- availability of reliable information that the pledge has been withdrawn or disposed of without the Group's consent

- a failure to fulfil, within 15 calendar days, the requirement to make accelerated repayment of the loan and interest in cases provided for by the loan agreement
- two consecutive delays in contractual lease payments
- violation of contractual requirements on the use of leased property
- facts confirming that the outstanding amount will not be duly repaid upon maturity (through a direct refusal to repay or impossibility to contact the borrower, or otherwise).

The Group applies two methods for collecting problem corporate loans: voluntary and compulsory.

Voluntary repayment of loan by problem borrowers stipulates the following actions on the part of the responsible staff in case of possibility to contact the borrower during a certain period of time.

If the loan is classified as problem the Group performs the following actions in respect of the borrower:

- contacting the problem borrower, negotiating
- reviewing the reasons for overdue balances (default)
- discussing payment options (methods, terms), check different types of collateral, property of the problem borrower (third parties) that may be provided to the Group for repayment of the loan, issuing an act on review of collateral
- collecting and reviewing information on third parties (in respect of which information was previously unavailable), including through inquiries to Security Service units
- in case of deteriorating repayment probability, the problem borrower is requested to voluntarily hand over collateral or other property to the Group for repayment of the overdue loan
- organising transportation and removal of the problem borrower's property (including unpledged property) to the Group
- reviewing and evaluating the likelihood of voluntary repayment, searching for interested parties (problem borrower's creditors and collateral providers) for selling the debt.

In case of absence of any contact with the problem borrower (guarantor) the Group initiates litigation against the problem borrower.

Issuing loans to individuals

One of the main principles of managing consumer lending risks is management of the risk/reward ratio in respect of each credit product. The Group evaluates its credit products using the following two methods:

- on the basis of a review of the relationship of net operating income (interest, commission), received from gross loan placements, and forecasted losses (overdue amount without consideration of the recovery coefficient after the completion of all claims procedures) caused by overdue amount
- on the basis of a review of the relationship of net operating income, received from gross loan placements, and actual losses (past due amounts with consideration of the recovery coefficient).

The process of issuing loans to individuals is carried out via a system of consumer loan support.

The system includes the following three basic elements (software modules/automated work stations (AWS)): "Point of sales" (AWS "PS"), "Risk Manager" (AWS "RM") and "Claims Group" (AWS "CG").

- AWS "PS" is the place of input and storage of personal client data. Personal client data is entered by employees at points of sales on the basis of information provided by the client.
- AWS "RM" is a module of evaluation of individual loan applications on the basis of programme codes. The module comprises all information received as a result of application of client evaluation methods, evaluation results and limits.

- AWS "CG" is a working module of the services in charge of security and problem loan management. The module reflects the flow of loan applications considered by the Security Service staff who provides an opinion on these applications.

In case of a positive decision from the Security Service and a non-zero limit in AWS "RM" on the basis of evaluation of the loan application, loan issue is automatically confirmed in AWS "PS". Then the employee of the point of sale can generate all necessary documents for issuance of the loan from AWS "PS".

Individual clients are evaluated on the basis of scoring models developed with the help of special software on the basis of accumulated statistical data. These methods include procedures for calculation of scoring rates on the basis of personal data as a separate borrower evaluation factor.

The application is rejected or approved on the basis of automatic comparison of the borrower's scores and the established cut-off level.

The Group applies the system of monitoring of the individual loan portfolio. The Risk Department evaluates problem loan trends for the portfolio in general and for each product, evaluates the efficiency of various scoring models and changes in borrower profile by product, etc. The Credit Committee makes decisions relating to monitoring, modification of methodologies and terms of individual credit products on a monthly basis.

Problem loans recovery is based on two strategies depending on the type of the lending product: 1) the express loan strategy; and 2) the consumer loan strategy (above RUB 100 thousand).

Work with problem express loans recovery comprises the following three stages.

1. In case of overdue mandatory payments (commission, interest, principal) the borrower is contacted by phone in an automatic regime (auto dial) until he/she pays the overdue amount (the delay should not exceed 30 calendar days).
2. If the payment is overdue by more than 30 days all procedures are passed to the Department for Problem Individual Loans:
 - during 60 calendar days from the date of receipt of the problem loan agreement the issue is handled by the operative Response Unit of the Department. Responsible staff identifies problem borrowers, clarifies contact details and groups the borrowers for subsequent work on the basis of individual scenarios for each group, tries to settle the problem with the borrowers by means of primary negotiations. Management is provided monthly reports based on the results of this work.
 - during subsequent 120 days problem loans are handled by the Department of Long-term Past Due Loans with participation of the Legal Department. Work with problem borrowers comprises the entire set of measures from telephone calls to visits and court proceedings.
3. Write-off of uncollectible loans.

Problem consumer loans recovery comprises the following three stages.

1. In case of overdue mandatory payments (commission, interest, principal) the borrower is contacted by phone in an automatic regime (auto dial) until he/she pays the overdue amount (the delay should not exceed 7 calendar days).
2. If the payment is overdue by more than 7 days all procedures are passed to the Group for Overdue Consumer Loans of the Department for Problem Individual Loans.
 - during 60 calendar days from the date of transfer of the problem loan, responsible staff identifies problem borrowers, clarifies contact details and groups the borrowers for subsequent work on the basis of individual scenarios for each group, tries to settle the problem with the borrowers by means of primary negotiations. Management is provided monthly reports based on the results of this work.

- if the Group for Overdue Consumer Loans concludes that the loan cannot be collected on the basis of out-of-court procedures, all materials on the borrower are passed to the Legal Department for collecting the debt by judicial means.

3. Write-off of uncollectible loans.

The Risk Department performs an ageing analysis of outstanding loans and follows up past due balances. Management is provided with information on ageing analysis and other information relating to credit risk. The information on credit risk for loans is provided in note 12.

Credit risk for unrecognised financial instruments is defined as the possibility of sustaining a loss as a result of another party to a financial instrument failing to perform in accordance with the terms of the contract. The Group uses the same credit policies in assessment impairment as it does for recognised financial instruments through established credit approvals, risk control limits and monitoring procedures.

Market risk. The Group takes on exposure to market risks. Market risks arise from open positions in currency, interest rate and equity products, all of which are exposed to general and specific market movements. The Assets and Liabilities Management Committee sets capital drawdown limits and allocates funds for forming a portfolio of operations exposed to market risk. The Treasury chooses an optimal portfolio structure and develops portfolio management regulations on the basis of the set limits. The Investment Committee together with representatives of the Risk Department and the Treasury approve the structure of the portfolio by instrument and position entry/exit rules. The Risk Department and the Treasury monitor limits set by the committees and financial results on a daily basis. If the decrease in capital, allocated for operations exposed to market risks, is 50% of the threshold level, limits on positions are automatically decreased by three times and the Investment Committee convenes in order to change the current portfolio management procedures.

Currency risk. Management sets limits on the level of exposure by currency and in total for both overnight and intra-day positions, which are monitored daily. The table below summarises exposure to foreign currency exchange rate risk at 31 December 2010.

In thousands of Russian Roubles	RUB	USD
ASSETS		
Cash and cash equivalents	4 911 301	3 041 645
Mandatory cash balances with the CBRF	415 149	–
Trading securities	13 380	–
Other securities at fair value through profit or loss	20 636 595	–
Securities available-for-sale	990 725	–
Due from other banks	1 404	60 954
Loans and advances to customers	24 255 738	9 212 754
Finance lease receivables	281 000	–
Advances to real estate developers	3 998 028	921 262
Other financial assets	260 138	8 994
Total monetary assets	55 763 458	13 245 609
LIABILITIES		
Due to other banks	13 386 537	269 399
Customer accounts	49 864 915	2 075 486
Debt securities in issue	561 240	132 763
Subordinated debt	–	1 556 425
Other financial liabilities	83 951	–
Total monetary liabilities	63 896 643	4 034 073
Net position	(8 133 185)	9 211 536
Derivative financial instruments	7 559 903	(9 768 055)
Net position including derivative instruments	(573 282)	(556 519)

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31 Financial risk management

	Euro	Precious metals	Other	Total
	445 112	31 093	5 556	8 434 707
	–	–	–	415 149
	–	–	–	13 380
	–	–	–	20 636 595
	–	–	–	990 725
	–	–	–	62 358
	784	–	–	33 469 276
	–	–	–	281 000
	–	–	–	4 919 290
	9	–	5	269 146
	445 905	31 093	5 561	69 491 626
	244 105	–	–	13 900 041
	2 314 262	162 793	56 014	54 473 470
	41 573	–	–	735 576
	–	–	–	1 556 425
	–	–	–	83 951
	2 599 940	162 793	56 014	70 749 463
	(2 154 035)	(131 700)	(50 453)	(1 257 837)
	2 152 980	125 533	48 946	119 307
	(1 055)	(6 167)	(1 507)	(1 138 530)

The table below summarises the exposure to foreign currency exchange rate risk at 31 December 2009.

In thousands of Russian Roubles	RUB	USD
ASSETS		
Cash and cash equivalents	3 523 114	1 984 739
Mandatory cash balances with the CBRF	376 720	–
Trading securities	6 694	–
Other securities at fair value through profit or loss	13 383 591	–
Securities available-for-sale	6 326 578	–
Receivables under reverse repo agreements	1 073 779	–
Due from other banks	9 267	20 725
Loans and advances to customers	21 089 467	2 449 758
Finance lease receivables	514 340	–
Advances to real estate developers	2 407 107	921 262
Other financial assets	315 349	–
Total monetary assets	49 026 006	5 376 484
LIABILITIES		
Due to other banks	12 718 253	320 215
Customer accounts	36 384 139	2 725 096
Debt securities in issue	335 214	28 579
Subordinated debt	–	1 545 296
Other financial liabilities	93 967	–
Total monetary liabilities	49 531 573	4 619 186
Net position	(505 567)	757 298
Derivative financial instruments	(949 568)	(1 461 991)
Net position including derivative instruments	(1 455 135)	(704 693)

Derivatives in each column represent the fair value at the reporting date of the respective currency that the Group agreed to buy (positive amount) or sell (negative amount) with the counterparty. The net total represents the fair value of the currency derivatives. The above analysis includes only monetary assets and liabilities. Investments in equities and non-monetary assets are not considered to give rise to any material currency risk.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS.

31 Financial risk management

	Euro	Precious metals	Other	Total
	1 537 155	4 971	7 964	7 057 943
	–	–	–	376 720
	–	–	–	6 694
	–	–	–	13 383 591
	–	–	–	6 326 578
	–	–	–	1 073 779
	–	–	–	29 992
	1 820	–	–	23 541 045
	–	–	–	514 340
	–	–	–	3 328 369
	–	–	–	315 349
	1 538 975	4 971	7 964	55 954 400
	25 291	–	–	13 063 759
	3 795 821	71 145	104 274	43 080 475
	11 792	–	–	375 585
	–	–	–	1 545 296
	–	–	–	93 967
	3 832 904	71 145	104 274	58 159 082
	(2 293 929)	(66 174)	(96 310)	(2 204 682)
	2 316 285	101 845	91 377	97 948
	22 356	35 671	(4 933)	(2 106 734)

An analysis of sensitivity of profit or loss and equity to changes in the foreign currency exchange rates based on positions existing as at 31 December 2010 and 2009 and a simplified scenario of a 10% change in USD, euro and precious metals to Russian Rouble exchange rates is as follows.

In thousands of Russian Roubles	2010		2009	
	Profit or loss	Equity	Profit or loss	Equity
10% appreciation of USD against RUB	(44 522)	(44 522)	(56 375)	(56 375)
10% depreciation of USD against RUB	44 522	44 522	56 375	56 375
10% appreciation of Euro against RUB	(84)	(84)	1 788	1 788
10% depreciation of Euro against RUB	84	84	(1 788)	(1 788)
10% appreciation of precious metals against RUB	(493)	(493)	2 854	2 854
10% depreciation of precious metals against RUB	493	493	(2 854)	(2 854)

Other price risk. The Group has limited exposure to equity price risk. Price risk inherent in trading operations with shares is managed through setting of a capital reduction threshold and also a threshold for possible deviations in the portfolio's value (30-day value at risk (VaR) with a 95% probability, given that the maximum period of holding the position does not exceed 30 days). In terms set by the Assets and Liabilities Management Committee for capital reduction thresholds, the Treasury develops and Investment Committee approves equity portfolio management rules. The Risk Department monitors the financial result from trading in shares on a daily basis and, if capital decreases by more than 50% of a maximum set level, reduces limits by three times, after which the Investment Committee holds a meeting for the purpose of changing the equity portfolio management rules.

The below table represents model limits and actual exposure for the year ended 31 December for the equity trading portfolio and potential exposure on profit or loss:

In thousands of Russian Roubles	Exposure during 2010	Exposure during 2009
Capital drawdown – limit	112 800	101 500
Capital drawdown – fact	63 139	74 061
30-day 95% VaR on portfolio (limits)	232 416	242 208

Interest rate risk. The Group is exposed to interest risk in case of change in the bond portfolio's value.

The Group manages interest rate risk associated with changes in the bond portfolio's value as a result of changes in market rates (bond yield) by limiting the bond portfolio's duration. The Assets and Liabilities Management Committee sets portfolio duration limits at least annually on the basis of the overall possible change in the portfolio's value. The Investment Committee approves the portfolio structure by instrument and the portfolio management strategy. The Treasury is in charge of direct portfolio management, supports its target structure and ensures compliance with the strategy for transactions with instruments in the portfolio. The Risk Department is in charge of regular monitoring of the level of possible losses of the portfolio in case of a negative change (increase) of market rates (yields).

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31 Financial risk management

The table below reflects the bond portfolio's sensitivity for the year ended 31 December 2010 to changes in interest rates.

In thousands of Russian Roubles	Exposure during 2010	
	Profit or loss	Equity
Changes in portfolio's value in case of a 100 b.p. increase in rates at the year end	(123 241)	(129 660)

The table below reflects the bond portfolio's sensitivity for the year ended 31 December 2009 to changes in interest rates.

In thousands of Russian Roubles	Exposure during 2009	
	Profit or loss	Equity
Changes in portfolio's value in case of a 100 b.p. increase in rates at the year end	(148 724)	(252 717)

The sensitivity of financial assets and liabilities to changes in interest rates for financial assets and liabilities outstanding as at 31 December is as follows.

In thousands of Russian Roubles	2010		2009	
	Profit or loss	Equity	Profit or loss	Equity
100 bp parallel rise	2 230	2 230	(22 280)	(22 280)
100 bp parallel fall	(2 230)	(2 230)	22 280	22 280

The Group manages interest rate risk associated with changes in the margin through medium and long term planning. The main source of this risk is the excess of the rate of change in the value of liabilities over the rate of change in the asset yield. The Group does not have any assets and liabilities with floating rates, except subordinated debt, which limits the function of interest rate risk management to managing and maximising the level of margin subject to complying with adequate liquidity requirements. Rates on short-term funds are considered in interest rate calculations as the cost of coverage of liquidity gaps. For the purpose of margin management develops scenario-based models for a term of up to one year by month. Reviewing the planned figures on a monthly basis enables the Group to promptly respond to external and internal changes and implement additional scenario-based modelling in case of serious deviations.

The table below displays analysis of effective interest rates for major financial instruments. The analysis is performed based on effective interest rates as at the year end used for amortisation of the relevant assets and liabilities.

% p.a.	2010				2009			
	RUB	USD	Euro	Other currencies	RUB	USD	Euro	Other currencies
ASSETS								
Cash and cash equivalents	0.52	0.89	0.82	–	0.03	1.61	0.65	–
Other securities at fair value through profit or loss	9.66	–	–	–	12.50	–	–	–
Debt securities available-for-sale	9.66	–	–	–	12.50	–	–	–
Receivables under reverse repo agreements	–	–	–	–	8.40	–	–	–
Due from other banks	0.64	–	–	–	7.83	–	–	–
Loans and advances to customers	18.66	11.22	15.96	–	20.70	13.04	15.87	–
Finance lease receivables	31.97	–	–	–	31.23	–	–	–
Advances to real estate developers	16.00	–	–	–	17.00	–	–	–
LIABILITIES								
Due to other banks	5.17	–	–	–	6.02	1.99	1.61	–
Customer accounts								
– current and settlement accounts	1.23	0.32	0.32	–	1.20	0.10	0.10	–
– term deposits	12.22	6.66	6.61	5.23	15.32	9.93	9.06	8.17
Debt securities in issue	7.02	4.10	4.55	–	11.82	7.40	5.95	–
Subordinated debt	–	8.56	–	–	–	8.80	–	–

Geographical risk concentrations. The geographical concentration of assets and liabilities at 31 December 2010 is set out below.

In thousands of Russian Roubles	Russia	Other countries	Total
ASSETS			
Cash and cash equivalents	6 468 709	1 965 998	8 434 707
Mandatory cash balances with the CBRF	415 149	–	415 149
Trading securities	13 380	–	13 380
Other securities at fair value through profit or loss	20 636 595	–	20 636 595
Securities available-for-sale	990 725	–	990 725
Due from other banks	1 404	60 954	62 358
Loans and advances to customers	30 232 887	3 236 389	33 469 276
Finance lease receivables	281 000	–	281 000
Advances to real estate developers	4 919 290	–	4 919 290
Other financial assets	410 051	22 630	432 681
Total financial assets	64 369 190	5 285 971	69 655 161
Total non-financial assets	6 305 086	–	6 305 086
TOTAL	70 674 276	5 285 971	75 960 247
LIABILITIES			
Due to other banks	13 900 041	–	13 900 041
Customer accounts	54 400 266	73 204	54 473 470
Debt securities in issue	727 224	8 352	735 576
Subordinated debt	–	1 556 425	1 556 425
Other financial liabilities	122 097	6 082	128 179
Total financial liabilities	69 149 628	1 644 063	70 793 691
Total non-financial liabilities	428 199	–	428 199
TOTAL	69 577 827	1 644 063	71 221 890
Net position	1 096 449	3 641 908	4 738 357
Credit related commitments	2 402 052	366 967	2 769 019

Assets, liabilities and credit related commitments are based mainly on the country in which the counterparty is located. Balances with Russian counterparties actually outstanding to/from off-shore companies of these Russian counterparties are allocated to the caption "Russia". Cash on hand, precious metals and property and equipment are allocated based on the country in which they are physically held.

The geographical concentration of assets and liabilities at 31 December 2009 is set out below.

In thousands of Russian Roubles	Russia	Other countries	Total
ASSETS			
Cash and cash equivalents	4 114 414	2 943 529	7 057 943
Mandatory cash balances with the CBRF	376 720	–	376 720
Trading securities	6 694	–	6 694
Other securities at fair value through profit or loss	13 383 591	–	13 383 591
Securities available-for-sale	6 326 578	–	6 326 578
Receivables under reverse repo agreements	–	1 073 779	1 073 779
Due from other banks	9 267	20 725	29 992
Loans and advances to customers	21 623 921	1 917 124	23 541 045
Finance lease receivables	514 340	–	514 340
Advances to real estate developers	3 328 369	–	3 328 369
Other financial assets	409 425	15 561	424 986
Total financial assets	50 093 319	5 970 718	56 064 037
Total non-financial assets (restated)	5 545 286	–	5 545 286
TOTAL (RESTATED)	55 638 605	5 970 718	61 609 323
LIABILITIES			
Due to other banks	13 063 759	–	13 063 759
Customer accounts	42 612 492	467 983	43 080 475
Debt securities in issue	365 805	9 780	375 585
Subordinated debt	–	1 545 296	1 545 296
Other financial liabilities	104 717	939	105 656
Total financial liabilities	56 146 773	2 023 998	58 170 771
Total non-financial liabilities (restated)	199 115	–	199 115
TOTAL (RESTATED)	56 345 888	2 023 998	58 369 886
Net position (restated)	(707 283)	3 946 720	3 239 437
Credit related commitments	832 301	151 221	983 522

Liquidity risk. Liquidity risk is defined as the risk that the Group will encounter difficulty in meeting obligations associated with financial liabilities. The Group is exposed to daily calls on its available cash resources from overnight deposits, current accounts, maturing deposits, loan draw downs, guarantees and from margin and other calls on cash settled derivative instruments.

The Group does not maintain cash resources to meet all of these needs as experience shows that a minimum level of reinvestment of maturing funds can be predicted with a high level of certainty. The Group manages liquidity risk at two levels: the first level is the Assets and Liabilities Management Committee; the second level is the Treasury and the Asset and Liability Department.

The Assets and Liabilities Management Committee determines the type of liquidity management strategy for up to one year with possible revision in response to certain events. The Treasury manages instant liquidity (up to three days) by forming liquid asset provisions in accordance with requirements of the Assets and Liabilities Management Committee. The Asset and Liability Department monitors 90-day transactions planned for execution, performs stress testing of liquidity and provides analytical support to the Assets and Liabilities Management Committee.

The Group seeks to maintain a stable funding base comprising primarily amounts due to other banks, corporate and retail customer deposits and debt securities and invest the funds in diversified portfolios of liquid assets, in order to be able to respond quickly and smoothly to unforeseen liquidity requirements.

The liquidity management process includes: performing daily calculations of liquid assets necessary for covering resource base risks; reviewing the level and structure of liquid assets and available liquidity forming instruments; providing access to different finance sources; maintaining liquidity contingency plans; monitoring compliance with legal requirements to balance liquidity ratios.

Information on the required level and structure of liquid assets by age is provided to the Treasury. The Treasury provides for an adequate portfolio of liquid assets, largely made up of bonds available for sale and for sale and repurchase transactions, liquid trading securities, deposits with banks and other inter-bank facilities, to ensure that sufficient liquidity is maintained within the Group as a whole.

The Treasury Department is responsible for monitoring of the daily liquidity position. The Asset and Liability Department regularly carries out stress tests on the level of liquidity on the basis of various scenarios that cover both standard and more unfavourable market conditions.

The amounts disclosed in the tables below, except term deposits from individuals, are the contractual undiscounted cash flows, including amounts of assets, finance lease (before future finance costs), amounts at prices specified in deliverable forward agreements to purchase financial assets for cash, contractual amounts to be exchanged under a gross settled currency swaps, and gross loan commitments.

Management expects that contractual maturity dates of term deposits from individuals are not representative for analysis of liquidity position, as based on analysis of internal statistics, 80% of agreements are prolonged and based on past experience this ratio has never gone lower this limit. Accordingly, 80% of term deposits from individuals in categories "On demand and less than 1 month", "From 1 to 3 month", "From 3 to 12 months" and "From 1 to 3 years" are classified in the category "Over 3 years" to present more accurately expected cash flows.

The analysis of financial assets, liabilities and commitments taking into account undiscounted cash flows by maturity as at 31 December 2010 is as follows.

In thousands of Russian Roubles	Demand and less than 1 month	From 1 to 3 months
ASSETS		
Cash and cash equivalents	8 435 493	–
Trading securities	13 380	–
Other securities at fair value through profit or loss	20 688 475	–
Securities available-for-sale	993 250	–
Due from other banks	1 404	–
Loans and advances to customers	1 026 486	1 772 199
Finance lease receivables	50 258	45 342
Advances to real estate developers	52 787	–
Derivative financial instruments assets	16 278 686	–
Other financial assets	424 194	–
Total financial assets	47 964 413	1 817 541
LIABILITIES		
Due to other banks	13 632 967	6 241
Customer accounts, including term deposits from individuals	11 084 464	1 555 845
Debt securities in issue	3 971 717	968 038
Subordinated debt	–	284 478
Derivative financial instruments liabilities	16 159 379	65 914
Operating lease commitments	7 832	–
Guarantees issued	27 600	15 246
Import letters of credit issued	9 380	10 484
Unused commitments to extend credit	2 146 502	131 659
Other financial liabilities	128 179	–
Total financial liabilities	43 409 410	2 069 867
Net liquidity gap taking into account undiscounted cash flows	4 555 003	(252 326)
Cumulative liquidity gap taking into account undiscounted cash flows	4 555 003	4 302 677

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31 Financial risk management

	From 3 to 12 months	From 1 to 3 years	Over 3 years	Total
	–	–	–	8 435 493
	–	–	–	13 380
	–	–	–	20 688 475
	–	–	–	993 250
	–	60 954	–	62 358
	11 089 146	16 280 207	9 726 258	39 894 296
	146 293	155 175	28 484	425 552
	2 298 502	2 568 001	–	4 919 290
	–	–	–	16 278 686
	–	–	8 487	432 681
	13 533 941	19 064 337	9 763 229	92 143 461
	37 274	181 553	118 387	13 976 422
	8 503 695	4 556 962	32 216 167	57 917 133
	7 397 359	2 757 907	32 216 167	47 311 188
	246 446	–	–	744 031
	65 552	264 742	2 097 152	2 493 360
	–	–	–	16 159 379
	51 448	38 998	19 645	133 169
	189 564	18 522	–	246 170
	235 308	–	–	376 347
	–	–	–	2 146 502
	–	–	–	128 179
	9 329 287	5 060 777	34 451 351	94 320 692
	4 204 654	14 003 560	(24 688 122)	(2 177 231)
	8 507 331	22 510 891	(2 177 231)	

The analysis of financial assets, liabilities and commitments taking into account undiscounted cash flows by maturity as at 31 December 2009 is as follows.

In thousands of Russian Roubles	Demand and less than 1 month	From 1 to 3 months
ASSETS		
Cash and cash equivalents	7 059 888	–
Trading securities	6 694	–
Other securities at fair value through profit or loss	13 431 784	–
Securities available-for-sale	6 343 045	–
Receivables under reverse repo agreements	1 077 588	–
Due from other banks	10 220	–
Loans and advances to customers	338 731	1 077 856
Finance lease receivables	73 780	63 429
Advances to real estate developers	–	–
Derivative financial instruments assets	7 616 873	–
Other financial assets	416 495	–
Total financial assets	36 375 098	1 141 285
LIABILITIES		
Due to other banks	13 084 137	–
Customer accounts, including term deposits from individuals	8 929 947	2 583 018
Debt securities in issue	2 790 949	572 869
Subordinated debt	127 898	236 020
Derivative financial instruments liabilities	–	68 122
Operating lease commitments	7 518 925	–
Guarantees issued	3 347	6 691
Import letters of credit issued	6 361	12 361
Unused commitments to extend credit	9 388	5 603
Other financial liabilities	662 401	–
Total financial liabilities	89 799	1 852
Total financial liabilities	30 432 203	2 913 667
Net liquidity gap taking into account undiscounted cash flows	5 942 895	(1 772 382)
Cumulative liquidity gap taking into account undiscounted cash flows	5 942 895	4 170 513

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31 Financial risk management

	From 3 to 12 months	From 1 to 3 years	Over 3 years	Total
	–	–	–	7 059 888
	–	–	–	6 694
	–	–	–	13 431 784
	–	–	–	6 343 045
	–	–	–	1 077 588
	4	19 768	–	29 992
	10 520 248	6 172 886	10 596 860	28 706 581
	253 113	306 811	29 174	726 307
	–	3 328 369	–	3 328 369
	–	–	–	7 616 873
	–	–	8 491	424 986
	10 773 365	9 827 834	10 634 525	68 752 107
	–	–	–	13 084 137
	5 387 537	6 530 911	24 257 015	47 688 428
	3 494 128	6 500 641	24 257 015	37 615 602
	17 021	–	–	380 939
	67 011	270 637	2 233 416	2 639 186
	–	–	–	7 518 925
	29 940	34 985	49 381	124 344
	134 235	–	–	152 957
	153 173	–	–	168 164
	–	–	–	662 401
	14 005	–	–	105 656
	5 802 922	6 836 533	26 539 812	72 525 137
	4 970 443	2 991 301	(15 905 287)	(3 773 030)
	9 140 956	12 132 257	(3 773 030)	

Payments under deliverable forward agreements (gross amount) will be accompanied by corresponding cash inflows. Current accounts and deposits from customers, except for term deposits from individuals, are recognised in the above analysis based on contractual maturities. In accordance with Civil Code of the Russian Federation, individuals have a right to withdraw their deposits prior to maturity if they forfeit their right to accrued interest.

The following table shows assets and liabilities by remaining contractual maturity dates as at 31 December 2010, except for term deposits from individuals, which are shown by expected maturity dates.

In thousands of Russian Roubles	Demand and less than 1 month	From 1 to 3 months
ASSETS		
Cash and cash equivalents	8 434 707	–
Mandatory cash balances with the CBRF	84 396	11 156
Trading securities	13 380	–
Other securities at fair value through profit or loss	20 636 595	–
Securities available-for-sale	990 725	–
Due from other banks	1 404	–
Loans and advances to customers	846 577	1 416 368
Finance lease receivables	30 399	40 166
Advances to real estate developers	52 787	–
Other financial assets	424 194	–
Total financial assets	31 515 164	1 467 690
LIABILITIES		
Due to other banks	13 617 392	6 177
Customer accounts	11 073 877	1 463 866
Debt securities in issue	212 667	281 964
Subordinated debt	–	65 105
Other financial liabilities	128 179	–
Total financial liabilities	25 032 115	1 817 112
Net liquidity gap as at 31 December 2010	6 483 049	(349 422)
Cumulative liquidity gap as at 31 December 2010	6 483 049	6 133 627

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31 Financial risk management

	From 3 to 12 months	From 1 to 3 years	Over 3 years	Total
	–	–	–	8 434 707
	49 163	24 926	245 508	415 149
	–	–	–	13 380
	–	–	–	20 636 595
	–	–	–	990 725
	–	60 954	–	62 358
	9 614 416	13 489 293	8 102 622	33 469 276
	111 541	89 761	9 133	281 000
	2 298 502	2 568 001	–	4 919 290
	–	–	8 487	432 681
	12 073 622	16 232 935	8 365 750	69 655 161
	35 624	152 829	88 019	13 900 041
	6 450 888	3 270 698	32 214 141	54 473 470
	240 945	–	–	735 576
	62 023	224 998	1 204 299	1 556 425
	–	–	–	128 179
	6 789 480	3 648 525	33 506 459	70 793 691
	5 284 142	12 584 410	(25 140 709)	(1 138 530)
	11 417 769	24 002 179	(1 138 530)	

The following table shows assets and liabilities by remaining contractual maturity dates as at 31 December 2009, except for term deposits from individuals, which are shown by expected maturity dates.

In thousands of Russian Roubles	Demand and less than 1 month	From 1 to 3 months
ASSETS		
Cash and cash equivalents	7 057 943	–
Mandatory cash balances with the CBRF	86 194	39 471
Trading securities	6 694	–
Other securities at fair value through profit or loss	13 383 591	–
Securities available-for-sale	6 326 578	–
Receivables under reverse repo agreements	1 073 779	–
Due from other banks	10 220	–
Loans and advances to customers	337 218	1 043 277
Finance lease receivables	59 197	57 119
Advances to real estate developers	–	–
Other financial assets	416 495	–
Total financial assets	28 757 909	1 139 867
LIABILITIES		
Due to other banks	13 063 759	–
Customer accounts	8 914 379	2 498 246
Debt securities in issue	127 575	231 931
Subordinated debt	–	67 262
Other financial liabilities	89 799	1 852
Total financial liabilities	22 195 512	2 799 291
Net liquidity gap as at 31 December 2009	6 562 397	(1 659 424)
Cumulative liquidity gap as at 31 December 2009	6 562 397	4 902 973

The Group maintains liquidity management when the bond portfolio, composed of liquid securities of issuers which have high credit quality, is used as an instrument for regulation of cash liquidity gaps and can be converted into cash in 1 month. Therefore other securities at fair value through profit or loss as well as securities available for sale as at 31 December 2010 and 2009 are classified as “Demand and less than 1 month”. The fair value of securities which are classified to this category with maturity more than 12 months amounts to RUB 16 681 122 thousand (31 December 2009: RUB 17 835 488 thousand).

Management considers the matching and/or controlled mismatching of the maturities and interest rates of assets and liabilities is fundamental to the management of the Group. It is unusual for banks ever to be completely matched since business transacted is often of an uncertain term and of different types. An unmatched position potentially enhances profitability, but can also increase the risk of losses. The maturities of assets and liabilities and the ability to replace,

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31 Financial risk management

	From 3 to 12 months	From 1 to 3 years	Over 3 years	Total
	–	–	–	7 057 943
	124 660	126 367	28	376 720
	–	–	–	6 694
	–	–	–	13 383 591
	–	–	–	6 326 578
	–	–	–	1 073 779
	4	19 768	–	29 992
	9 868 137	5 328 022	6 964 391	23 541 045
	202 830	182 740	12 454	514 340
	–	3 328 369	–	3 328 369
	–	–	8 491	424 986
	10 195 631	8 985 266	6 985 364	56 064 037
	–	–	–	13 063 759
	4 321 234	3 092 122	24 254 494	43 080 475
	16 079	–	–	375 585
	63 303	228 935	1 185 796	1 545 296
	14 005	–	–	105 656
	4 414 621	3 321 057	25 440 290	58 170 771
	5 781 010	5 664 209	(18 454 926)	(2 106 734)
	10 683 983	16 348 192	(2 106 734)	

at an acceptable cost, interest-bearing liabilities as they mature, are important factors in assessing the liquidity and its exposure to changes in interest and exchange rates.

Management believes that in spite of a substantial portion of customers accounts being on demand, diversification of these deposits by number and type of depositors, and the past experience of the Group would indicate that these customer accounts provide a long-term and stable source of funding.

Liquidity requirements to support calls under guarantees and standby letters of credit are considerably less than the amount of the commitment because the Group does not generally expect the third party to draw funds under the agreement. The total outstanding contractual amount of commitments to extend credit does not necessarily represent future cash requirements, since many of these commitments will expire or terminate without being funded.

32 Capital management

The Group's objectives when managing capital are (i) to comply with capital requirements set by the CBRF, (ii) to safeguard the Group's ability to continue as a going concern, and (iii) to obtain return on capital on a long term basis. Compliance with capital adequacy ratios set by the CBRF is monitored monthly with reports outlining their calculation reviewed and signed by the President and Chief Accountant. Other objectives of capital management are evaluated quarterly.

Under the current capital requirements set by the CBRF, banks have to maintain a ratio of capital to risk weighted assets (statutory capital ratio) above the prescribed minimum level. As at 31 December 2010, this minimum level is 10% (31 December 2010: 10%).

The Group also monitors its capital adequacy levels calculated in accordance with the requirements of the Basle Accord, as defined in the International Convergence of Capital Measurement and Capital Standards (updated April 1998) and Amendment to the Capital Accord to incorporate market risks (updated November 2007), commonly known as Basel I.

The following table shows the composition of the capital position calculated in accordance with the requirements of the Basle Accord as at 31 December 2010 and 2009:

In thousands of Russian Roubles	31 December 2010	31 December 2009 Restated
Tier 1 capital		
Share capital	3 216 768	1 880 526
Additional capital	524 203	–
(Accumulated losses)/Retained earnings	(472 763)	232 933
Less goodwill	(162 122)	(162 122)
Total Tier 1 capital	3 106 086	1 951 337
Tier 2 capital		
Revaluation reserve for property and equipment	1 469 825	1 128 648
Revaluation reserve for securities available-for-sale	10 493	(2 670)
Cumulative translation reserve	(10 169)	–
Qualifying subordinated debt	1 553 043	825 359
Total Tier 2 capital	3 023 192	1 951 337
Total capital	6 129 278	3 902 674
Capital adequacy ratio		
Risk weighted average of assets	66 014 950	45 060 448
Total capital	6 129 278	3 902 674
Tier 1 capital ratio	4.7%	4.3%
Tier 2 capital ratio	9.3%	8.7%

Revaluation reserve for property and equipment and for securities available-for-sale, cumulative translation reserve and long-term subordinated debt are included in calculation of capital adequacy ratios within limits set for tier 2 capital.

The risk-weighted assets are measured by means of a hierarchy of risk weights classified according to the nature of – and reflecting an estimate of credit, market and other risks associated with – each asset and counterparty, taking into account any eligible collateral or guarantees. A similar treatment is adopted for unrecognized exposure, with some adjustments to reflect the more contingent nature of the potential losses.

In May 2011 capital of the Bank was increased by additional finance in the form of the gratuitous financial aid from shareholder amounting to RUB 1 355 000 thousand. In 2011 management also plans to increase capital of the Bank by additional issuance of shares amounting to RUB 1 000 000 thousand (refer to note 37).

33 Contingencies and commitments

Legal proceedings. From time to time and in the normal course of business, claims against the Group may be received. On the basis of its own estimates and internal professional advice management is of the opinion that no material losses will be incurred in respect of claims and accordingly no provision has been made in these consolidated financial statements.

Tax legislation. The taxation system in the Russian Federation is relatively new and is characterised by frequent changes in legislation, official pronouncements and court decisions, which are often unclear, contradictory and subject to varying interpretation by different tax authorities. Taxes are subject to review and investigation by a number of authorities who have the authority to impose severe fines, penalties and interest charges. A tax year remains open for review by the tax authorities during the three subsequent calendar years; however, under certain circumstances a tax year may remain open longer. Recent events within the Russian Federation suggest that the tax authorities are taking a more assertive position in their interpretation and enforcement of tax legislation.

These circumstances may create tax risks in the Russian Federation that are substantially more significant than in other countries. Management believes that it has provided adequately for tax liabilities based on its interpretations of applicable Russian tax legislation, official pronouncements and court decisions. However, the interpretations of the relevant authorities could differ and the effect on the financial position, if the authorities were successful in enforcing their interpretations, could be significant.

Operating lease commitments. Where the Group is the lessee, the future minimum lease payments under operating leases are as follows.

In thousands of Russian Roubles	2010	2009
Less than 1 year	74 526	39 978
From 1 to 5 years	50 579	73 122
More than 5 years	8 064	11 244
Total	133 169	124 344

Credit related commitments. The primary purpose of these instruments is to ensure that funds are available to a customer as required. Guarantees and standby letters of credit, which represent irrevocable assurances that the Group will make payments in the event that a customer cannot meet its obligations to third parties, carry the same credit risk as loans. Documentary and commercial letters of credit, which are written undertakings by the Group on behalf of a

customer authorising a third party to draw drafts on the Group up to a stipulated amount under specific terms and conditions, are collateralised by the underlying shipments of goods to which they relate or cash deposits and therefore carry less risk than a direct borrowing.

Commitments to extend credit represent unused portions of authorisations to extend credit in the form of loans, guarantees or letters of credit. With respect to credit risk on commitments to extend credit, the Group is potentially exposed to loss in an amount equal to the total unused commitments. However, the likely amount of loss is less than the total unused commitments since most commitments to extend credit are contingent upon customers maintaining specific credit standards. The Group monitors the term to maturity of credit related commitments because longer-term commitments generally have a greater degree of credit risk than shorter-term commitments.

Outstanding credit related commitments as at 31 December are as follows:

In thousands of Russian Roubles	2010	2009
Commitments to extend credit	1 222 665	141 856
Unused limits on overdraft loans	923 837	520 545
Import letters of credit	376 347	168 164
Guarantees issued	246 170	152 957
Total	2 769 019	983 522

The total outstanding contractual amount of undrawn credit lines, letters of credit, and guarantees does not necessarily represent future cash requirements, as these financial instruments may expire or terminate without being funded.

Credit related commitments as at 31 December are denominated in the following currencies:

In thousands of Russian Roubles	2010	2009
Russian Roubles	2 391 226	708 618
USD	364 510	169 162
Euro	13 283	105 742
Total	2 769 019	983 522

Funds management and trust activities. The Group provides trust services to individuals, trusts, retirement benefit plans and other institutions, whereby it holds and manages assets or invests funds received in various financial instruments at the direction of the customer. The Group receives fee income for providing these services. Trust assets are not assets of the Group and are not recognised in the consolidated statement of financial position. The Group is not exposed to any credit risk relating to such placements as it does not guarantee these investments.

Custody activities. The Group provides custody services to its customers, whereby it holds securities on behalf of customers and receives fee income for providing these services. These securities are not assets of the Group and are not recognised in the consolidated statement of financial position.

34 Derivative financial instruments and operations with precious metals

Foreign exchange and other derivative financial instruments entered into by the Group are generally traded in an over-the-counter market with professional market counterparties on standardised contractual terms and conditions. Derivatives have potentially favourable (assets) or unfavourable (liabilities) conditions as a result of fluctuations in market interest rates, foreign exchange rates or other variables relative to their terms. The aggregate fair values of derivative financial assets and liabilities can fluctuate significantly from time to time.

The table below sets out fair values of currencies receivable or payable under foreign exchange forwards contracts entered into by the Group as at 31 December 2010 and 2009. The table reflects gross positions before the netting of any counterparty positions and covers the contracts with settlement dates after the respective reporting date. The contracts are short term in nature.

In thousands of Russian Roubles	2010		2009	
	Contracts with positive fair value	Contracts with negative fair value	Contracts with positive fair value	Contracts with negative fair value
Foreign exchange forwards: fair values, at the reporting date, of				
– USD receivable on settlement	809 985	420 581	1 019 316	571 118
– USD payable on settlement	(2 038 641)	(8 980 960)	(1 704 076)	(1 329 310)
– Euro receivable on settlement	2 230 420	2 064 248	2 860 591	794 006
– Euro payable on settlement	(806 662)	(1 335 026)	(774 264)	(564 048)
– RUB receivable on settlement	39 653	8 188 763	–	480 986
– RUB payable on settlement	(239 593)	(428 920)	(1 383 829)	(46 725)
– Other currencies receivable on settlement	16 809	32 137	–	91 377
Net fair value of foreign exchange forwards	11 971	(39 177)	17 738	(2 596)
Forwards with precious metals: fair values, at the reporting date, of				
– USD receivable on settlement	984 288	193 293	756 125	100 401
– USD payable on settlement	(1 144 757)	(11 844)	(623 405)	(252 160)
– Precious metals receivable on settlement	1 286 756	11 753	699 859	243 094
– Precious metals payable on settlement	(974 723)	(198 253)	(740 680)	(100 428)
Net fair value of forwards with precious metals	151 564	(5 051)	91 899	(9 093)

35 Fair value of financial instruments

Fair value is the amount at which a financial instrument could be exchanged in a current transaction between willing parties, other than in a forced sale or liquidation, and is best evidenced by an active quoted market price.

The estimated fair values of financial instruments are determined using available market information, where it exists, and appropriate valuation methodologies. However, judgement is necessarily required to interpret market data to determine the estimated fair value. The Russian Federation continues to display some characteristics of an emerging market and economic conditions continue to limit the volume of activity in the financial markets. Market quotations may be outdated or reflect distress sale transactions and therefore not represent fair values of financial instruments. Management uses all available market information in estimating the fair value of financial instruments.

Financial instruments carried at fair value. The Group measures fair values for financial instruments recorded on the statement of financial position using the following fair value hierarchy that reflects the significance of the inputs used in making the measurements:

- Level 1: Quoted market price (unadjusted) in an active market for an identical instrument.
- Level 2: Valuation techniques based on observable inputs, either directly (i.e. as prices) or indirectly (i.e. derived from prices). This category includes instruments valued using: quoted market prices in active markets for similar instruments; quoted prices for identical or similar instruments in markets that are considered less than active; or other valuation techniques where all significant inputs are directly or indirectly observable from market data.
- Level 3: Valuation techniques using significant unobservable inputs. This category includes all instruments where the valuation technique includes inputs not based on observable data and the unobservable inputs have a significant effect on the instrument's valuation. This category includes instruments that are valued based on quoted prices for similar instruments where significant unobservable adjustments or assumptions are required to reflect differences between the instruments.

The table below analyses financial instruments measured at fair value at 31 December 2010, by the level in the fair value hierarchy into which the fair value measurement is categorised:

In thousands of Russian Roubles	Level 1	Level 2	Total
Financial instruments at fair value through profit or loss:			
– debt fixed income instruments	20 636 595	–	20 636 595
– equity investments	13 380	–	13 380
– derivative assets	–	16 278 686	16 278 686
– derivative liabilities	–	(16 159 379)	(16 159 379)
Available-for-sale financial assets:			
– debt fixed income instruments	990 725	–	990 725
Total	21 640 700	119 307	21 760 007

The table below analyses financial instruments measured at fair value at 31 December 2009, by the level in the fair value hierarchy into which the fair value measurement is categorised:

In thousands of Russian Roubles	Level 1	Level 2	Total
Financial instruments at fair value through profit or loss:			
– debt fixed income instruments	13 383 591	–	13 383 591
– equity investments	6 694	–	6 694
– derivative assets	–	7 616 873	7 616 873
– derivative liabilities	–	(7 518 925)	(7 518 925)
Available-for-sale financial assets:			
– debt fixed income instruments	6 326 578	–	6 326 578
Total	19 716 863	97 948	19 814 811

For more detailed information by types of financial instruments measured at fair value, please, refer to notes 7, 8, 9 and 34.

The estimated fair values of all other financial assets and liabilities are calculated using discounted cash flow techniques based on estimated future cash flows and discount rates for similar instruments at the reporting date.

Loans and receivables carried at amortised cost. The estimated fair value of fixed interest rate instruments is based on estimated future cash flows expected to be received discounted at current interest rates for new instruments with similar credit risk and remaining maturity. The estimated fair values of loans and receivables carried at amortised cost approximate their carrying values.

Liabilities carried at amortised cost. The fair value is based on quoted market prices where available. The estimated fair value of fixed interest rate instruments with stated maturity, for which a quoted market price is not available, is estimated based on expected cash flows discounted at current interest rates for new instruments with similar credit risk and remaining maturity. The fair value of liabilities repayable on demand or after a notice period is estimated as the amount payable on demand, discounted from the first date that the amount could be required to be paid. The estimated fair values of liabilities carried at amortised cost approximate their carrying values.

Derivative financial instruments. All derivative financial instruments are carried at fair value as assets when the fair value is positive and as liabilities when the fair value is negative. Their fair values are based on observable market prices (refer to note 34).

36 Related party transactions

Parties are generally considered to be related if the parties are under common control or one party has the ability to control the other party or can exercise significant influence over the other party in making financial or operational decisions. In considering each possible related party relationship, attention is directed to the substance of the relationship, not merely the legal form.

At 31 December 2010 the outstanding balances with related parties are as follows:

In thousands of Russian Roubles	Shareholders	Companies under common control	Other related parties
Gross amount of loans and advances to customers (contractual interest rates: 9%–18%)	193 671	7 615 306	9 999
Allowance for impairment of loans and advances to customers	(594)	(23 910)	(31)
Finance lease receivables (contractual interest rate: 23%)	–	7 267	–
Other assets	–	1 301	–
Customer accounts (contractual interest rates: 0%–17%)	38 863	22 965	97 470
Debt securities in issue (contractual interest rate: 10%)	–	8 352	–
Foreign exchange forward contracts	–	116 308	–
Precious metals forward contracts	–	3 394	–

The income and expense with related parties for the year ended 31 December 2010 are as follows:

In thousands of Russian Roubles	Shareholders	Companies under common control	Other related parties
Interest income	4 729	737 417	13 854
Interest expense	(2 593)	(104 421)	(12 609)
Fee and commission income	200	9 926	184
Income from trading in foreign currencies	–	11 521	–
Income from trading in precious metals	–	166 038	–
Other operating income	6	891	647

At 31 December 2010 the other commitments with related parties are as follows:

In thousands of Russian Roubles	Shareholders	Companies under common control	Other related parties
Guarantees issued	–	151 496	–

At 31 December 2009 the outstanding balances with related parties were as follows:

In thousands of Russian Roubles	Shareholders	Companies under common control	Other related parties
Gross amount of loans and advances to customers (contractual interest rates: 10%–22%)	41 690	6 234 910	24 225
Allowance for impairment of loans and advances to customers	–	(23 305)	–
Receivables under reverse repo agreements (contractual interest rate: 8%)	–	480 371	–
Finance lease receivables (contractual interest rate: 23%)	–	18 365	–
Other assets	–	938	–
Customer accounts (contractual interest rates: 0%–13%)	22 134	17 928	10 698
Debt securities in issue (contractual interest rates: 0%–18%)	–	8 288	–
Foreign exchange forward contracts	–	35 318	–
Precious metals forward contracts	–	6 869	–

The income and expense with related parties for the year ended 31 December 2009 year were as follows:

In thousands of Russian Roubles	Shareholders	Companies under common control	Other related parties
Interest income	2 524	672 065	3 291
Interest expense	(1 814)	(206 431)	(542)
Fee and commission income	20	–	4 903
Loss from trading in foreign currencies	–	(1 386)	–
Income from trading in precious metals	–	66 484	–
Other operating income	–	–	1 899

As at 31 December 2009 the Group has no commitments for other rights and obligations with related parties.

Other related parties represent eight members of the Management Board and five members of the Board of Directors of the Bank. In 2010 the remuneration of management comprises salaries, discretionary bonuses and other short-term benefits amounting to RUB 87 317 thousand (2009: RUB 51 702 thousand). Social security costs amount to RUB 971 thousand (2009: RUB 1 378 thousand) of the total remuneration of management. Short term bonuses were fully paid during the year ended 31 December 2010.

37 Events after the reporting period

On 29 April 2011 the second issue of bonds was placed on MICEX board (registration number 40200429B dd 9 February 2011). The bonds amounted to RUB 2 000 000 thousand with a 3 year maturity (1 098 days) and public offer in 1.5 years from date of placement. The par value of 1 bond is RUB 1 thousand with coupon period of 183 days. The issue of bonds was organized by OJSC "Promsvyazbank".

According to results of trade book closing on 27 April 2011, the interest rate of the first three coupons was set at 9.5% p.a. In offers from investors during book-building interest rate for first coupon was in the range of 9.0% p.a. to 9.8% p.a. Demand for bonds exceeded the offer. In total 25 applications were placed by investors during the book-building period.

On 26 April 2011 the Board of Directors approved the increase of share capital by RUB 1 000 000 thousand through the issue of 333 333 thousand ordinary shares with a par value RUB 3.

In May 2011 capital of the Bank was increased by additional finance in the form of the gratuitous financial aid from shareholder amounting to RUB 1 355 000 thousand.



THE URAL BANK
FOR RECONSTRUCTION AND DEVELOPMENT

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